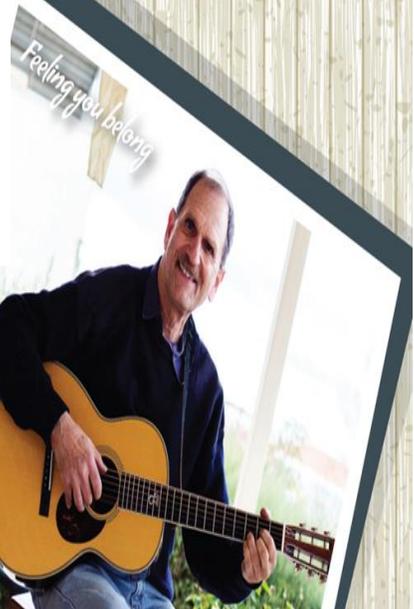




TEMORA
The Friendly Shire



Temora Shire

Local Strategic Planning Statement

Prepared By: Temora Shire Council 2020

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Introduction

About this Statement

The **Temora Shire Local Strategic Planning Statement (the Statement)** is a document used by Temora Shire Council, the community and developers to guide the current and future land use for Temora Shire over the next 20 years. The Statement will provide details of the shared outcomes agreed by the community, to be maintained and enhanced, supported by an overarching vision for Temora Shire. The Statement is outcome focused and will set out Temora Shire's land use planning priorities and actions over the short-medium term. The Statement provides a line of sight from global and national trends, through to national and local planning matters, as illustrated by Figure 1.

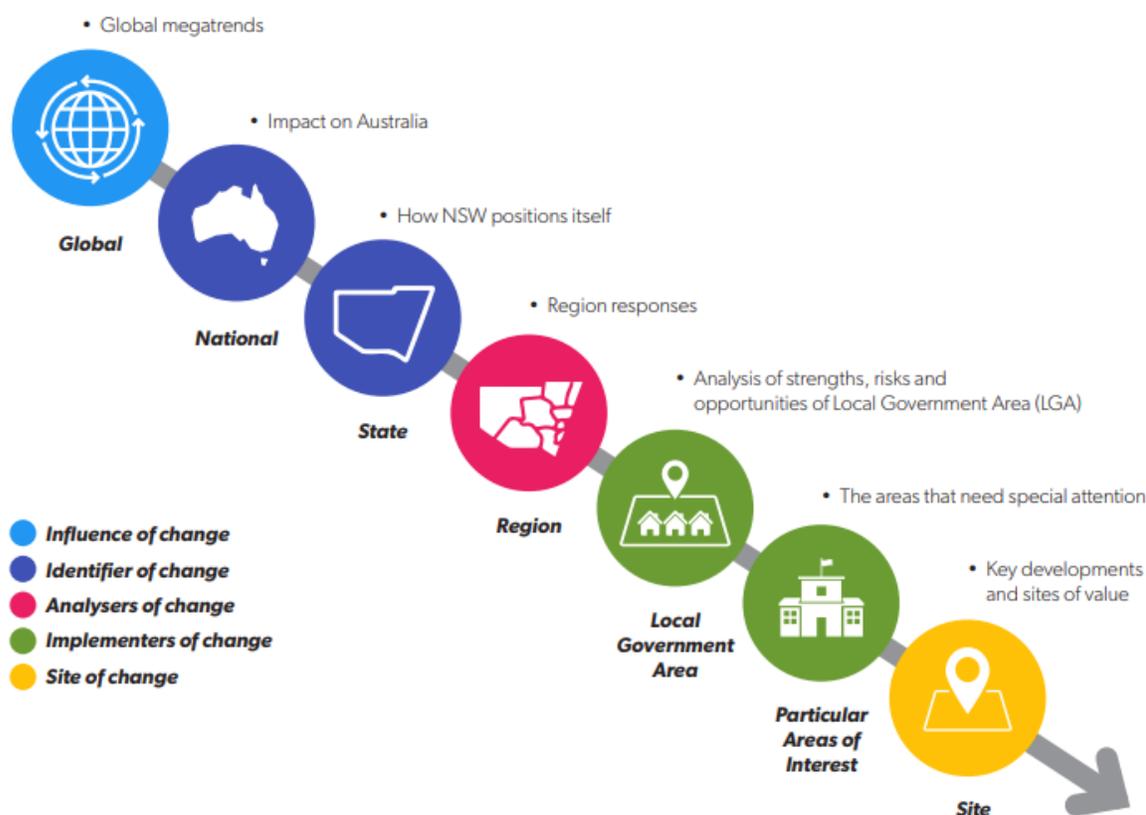


Figure 1: The Statement will provide a line of sight between the key strategic priorities identified at regional scales and planning at the local level. Source: NSW Planning & Environment.

The Statement considers many factors to guide future land use, on the local, regional and national scale, including current land use, special characteristics of Temora Shire, shared community values and actions to manage growth and change.

The Statement uses population data, future projections, housing needs, economic issues, transport, social issues, and environmental factors to explain current growth and change, and guide the priorities and actions identified.

The Statement then identifies the planning priorities of the community, including agriculture, housing, aviation, employment, tourism, heritage, environment, amenity and liveability. The Statement also considers zoned available land, infrastructure supply, hazards and constraints.

Particular actions are identified to deliver the priorities, including potential rezoning, increased infrastructure and additional community facilities. Council must then monitor and report on the implementation of the Statement through its existing Integrated Planning and Reporting (IP&R) Processes.

State and Regional Plans and Policies that provide objectives and actions for land use and development are important considerations. The Statement responds to the interests and needs of the community, as identified within the Temora Shire Community Strategic Plan 2030 and through other consultation processes.

Figure 2 shows that the Statement will provide the connection between the Riverina Murray Regional Plan, Temora Local Environmental Plan (LEP) 2010, Temora Shire Development Control Plan (DCP) 2012 and the Temora Community Strategic Plan (CSP), which in turn informs the Council's Operational Plan and Delivery Plan. The Statement will be used to inform any proposed amendments to the Temora LEP and DCP.



Figure 2: The connections between the Statement and other Council and State planning instruments
Source: NSW Planning & Environment.

Purpose of this Statement

All councils within NSW are required to prepare a local strategic planning statement to act as a link between the strategic priorities identified at a regional or district level, and the finer-grained planning at a local level expressed in council's local environmental plan and development control plans, to ensure consistency in strategic planning approaches.



Policy Context

This Statement has been prepared in accordance with section 3.9 of the *Environmental Planning and Assessment Act 1979* (the Act) which requires that it include or identify the following:

- a. the basis for strategic planning in the area, having regard to economic, social and environmental matters,
- b. the planning priorities for the area that are consistent with any strategic plan applying to the area and (subject to any such strategic plan) any applicable community strategic plan under section 402 of the *Local Government Act 1993*,
- c. the actions required for achieving those planning priorities,

d. the basis on which the council is to monitor and report on the implementation of those actions.

Consultation

Council prepared this Statement by building upon the results of extensive engagement undertaken in developing Council's Community Strategic Plan, including eleven community workshops, the 2016 Resident Satisfaction Survey, and the development of the Temora Residential Land Use Strategy 2019. A Councillor Workshop has assisted the preparation of this Statement, to confirm the values and planning direction for Temora Shire articulated in Council's current strategic plans.

The NSW Department of Planning, Industry and Environment were also consulted as part of developing the Statement.

Further community consultation is planned as part of the public exhibition of the Statement.



Monitoring and Reporting

The Statement describes the long term land use strategy for Temora Shire to 2040. The Statement will be reviewed throughout this time period and revised as needed, in order to remain responsive, relevant and local. It will be appropriate to review the Statement following Council elections and as part of the Community Strategic Planning process, to ensure that the statement reflects the priorities of the community and Council, as well as enabling reflection on the delivery of identified actions.

Council will monitor and report on progress of the Statement priorities, actions and outcomes in an annual report. This will inform adjustments to the Statement to ensure local planning policy is effective, responsive and delivering on local community aspirations. Strategies and studies required by this Statement will primarily be funded in future 4-year delivery programs and annual operational plans of Council, although

availability of funding via the Regional Growth Fund and other state agency opportunities will also be explored.

Summary of Local Strategic Planning Statement

The Statement Priorities and their alignment with the Riverina Murray Regional Plan are summarised in Table 1.

NSW Government Riverina Murray Regional Plan – Relevant Directions	A growing and diverse economy	Efficient transport and infrastructure networks	Strong, connected and healthy communities	A healthy environment with pristine waterways
	Direction 1: Protect the region's diverse and productive agricultural land	Direction 17: Transform the region into the eastern seaboard's freight and logistics hub	Direction 22: Promote the growth of regional cities and local centres	Direction 15: Protect and manage the region's many environmental assets
	Direction 2: Promote and grow the agribusiness sector	Direction 18: Enhance road and rail freight links	Direction 23: Build resilience in towns and villages	
	Direction 4: Promote business activities in industrial and commercial areas	Direction 19: Support and protect ongoing access to air travel	Direction 25: Build housing capacity to meet demand	
	Direction 5: Support the growth of the health and aged care sectors	Direction 20: Identify and protect future transport corridors	Direction 26: Provide greater housing choice	
	Direction 6: Promote the expansion of education and training opportunities	Direction 21: Align and protect utility infrastructure investment	Direction 27: Manage rural residential development	
			Direction 28: Deliver healthy built environment and improved urban design	
			Direction 29: Protect the region's Aboriginal and historic heritage	

Temora Shire Council – Planning Priorities	<i>Planning Priority 1: Support agriculture and grow the agribusiness sector</i>	<i>Planning Priority 4: Support the improvement of road and rail infrastructure to respond to local and regional transport and freight needs</i>	<i>Planning Priority 6: Provide land zoned to enable a range of housing, business and community needs</i>	<i>Planning Priority 11: Protect important areas of biodiversity and Aboriginal cultural heritage</i>
	<i>Planning Priority 2: Encourage a diverse local economy to meet local needs</i>	<i>Planning Priority 5: Support the provision of essential servicing infrastructure for future development</i>	<i>Planning Priority 7: Support the future development of our urban areas</i>	<i>Planning Priority 12: Manage the impacts of natural hazards</i>
	<i>Planning Priority 3: Support emerging economic opportunities in aviation and tourism</i>		<i>Planning Priority 8: Protect important heritage buildings and streetscapes that contribute to local character</i>	
			<i>Planning Priority 9: Deliver and maintain a range of community, recreational and cultural facilities that support liveability within Temora Shire</i>	
			<i>Planning Priority 10: Deliver a range of community services to enable our population to enjoy a high quality of life</i>	

Note: Some of the Riverina Murray Regional Plan’s Directions are not relevant to Temora Shire, or are of lower priority.

Table 1: Temora Local Strategic Planning Statement Priorities and alignment with the Riverina Murray Regional Plan Directions



Overview of Temora Shire

Temora Shire Local Government Area covers approximately 2,802km², located in the Riverina region of NSW, 423km south west of Sydney and 80km north of Wagga Wagga. The population is 6,274 residents (2018) Source ABS. The population comprises the town of Temora, villages of Aria Park and Springdale, and rural settlement on farming properties and small localities.

Temora's main employment sector is agriculture, followed by retail trade, health care and social assistance, education and training, accommodation and food services and construction.



Figure 3: Location map of Temora within NSW and Victoria

Our place in the Riverina Murray and NSW

The Riverina Murray region comprises 20 local government areas, with a total population of approximately 273,000 people, located in southern NSW. Temora Shire is adjoined by the neighbouring shires of Cootamundra-Gundagai, Junee, Coolamon and Bland. The town is located at the crossroads of two state roads, Burley Griffin Way and Goldfields Way. Temora Shire has a close alignment with Coolamon and Junee Shires, with this region of the Riverina marketed collectively for tourism purposes as the Canola Trail.

Temora Shire is located 80km north of the city of Wagga Wagga, which is the largest regional city in NSW. The City of Wagga Wagga offers access to higher level services and facilities within a relatively short travel distance. However, Temora Shire's local employment is relatively self-contained, with most working people within Temora Shire engaged in local work rather than travelling outside Temora Shire for work.



Figure 4: Temora Shire’s relationship to the region. Source: Riverina Murray Regional Plan 2036

The history of Temora Shire began with the Wiradjuri people, with later European settlement including pastoral settlement and the gold rush of late 1870s – 1880s, agricultural production and growth through railway connections, German settlers, a major pilot training base during the Second World War, and current roles as a major centre for agriculture and tourism.

People began searching for gold in Temora in 1869 but the rush started in 1879 with over 20,000 people embarking on a search for riches, and Temora was proclaimed a gold field on June 4, 1880. It is said that by 1881, despite the drought conditions, Temora was producing half of the state's gold.

The most significant find was the Mother Shipton Nugget which weighed in at 8.74kg.

In the early 20th Century Temora was among a number of places in NSW to be settled by people of German origin. Temora and surrounding districts have many Germanic road names and the surnames of many local families have German origins.

Temora has a deep farming history and still remains in the heart of the grain growing area of southern NSW. Temora is one of the largest wheat, canola, other cereals and wool producers in the state.

Much of the industry in Temora has an agricultural base including grain and wool storage and brokerage, agricultural equipment supplies and servicing, chemical and fertiliser supplies and transport.



Temora also has a rich sporting history that dates back to 1911 with boxer Jimmy Sharman who established a boxing tent that travelled with shows. Other high profile sporting achievements have occurred in harness racing, with the most famous being Paleface Adios. In addition, Temora locals have achieved nationally and internationally in sports including rugby league, Australian Rules football, cricket, swimming, water skiing, athletics and triathlon.

Temora thrives today as an agricultural hub with tourism opportunities through the Rural Museum, the Railway Museum, the township of Aria Park and the Temora Aviation Museum.

Our Community

Temora Shire was home to 6,110 people 2016, with 49.7% male and 50.3% female. Aboriginal and/or Torres Strait Islander people comprise 2.3% of the population. The median age is 46 years, with young people aged 0-14 years comprising 19.3% of the population, whilst those age 65 years and over comprise 24.0% of the population. This is above the NSW average of 16.2% aged 65 years and older, demonstrating Temora Shire's ageing population.

Temora Shire Population



AGE	%
0 - 19	25.6%
20 - 29	8.7%
30 - 49	20.5%
50 - 64	21.2%
65+	24%

6,110 residents (2016)

In Temora Shire, 88.4% of people were born in Australia. This is higher than the NSW average of 65.5% born in Australia. The most common other countries of birth in Temora Shire were England 1.2%, Philippines 0.6%, New Zealand 0.4%, India 0.3% and Germany 0.3%.

The most common ancestries in Temora Shire are Australian 33.8%, English 31.2%, Irish 9.6%, Scottish 8.1% and German 6.9%.

Of the employed people in Temora Shire, 6.5% worked in Grain-Sheep or Grain-Beef Cattle Farming. Other major industries of employment included Other Grain Growing 5.4%, Supermarket and Grocery Stores 4.2%, Local Government Administration 3.3% and Aged Care Residential Services 3.2%.

The median weekly household income in Temora Shire is \$1033 which is around 30% lower than the NSW median of \$1486 weekly household income. However the cost of rent is around half the NSW average, and monthly mortgage repayments are around 40% lower than NSW average repayment amounts.

Of occupied private dwellings in Temora Shire 91.5% were separate houses, 1.7% were semi-detached, row or terrace houses, and townhouses, 5.0% were units and 1.1% were other dwellings. Of occupied private dwellings in Temora Shire, 46.6% were owned outright, 26.5% were owned with a mortgage and 23.3% were rented.

Of all households, 68.1% were family households, 30.1% were single person households and 1.9% were group households. The rate of single person households is higher than the NSW average of 23.8%. Of the families in Temora Shire, 38.2% were couple families with children, 46.3% were couple families without children and 14.7% were one parent families.

Temora Shire has a strong volunteer culture, with one third of all residents aged 15 years and over performing volunteer work for a community organisation each year, compared to the NSW average of 18% of people who perform volunteer work.



Resident consultation

Consultation was conducted in 2016, involving a wide range of focus groups, as part of developing the Community Strategic Plan. This consultation revealed that many residents highlighted the features and advantages of Temora Shire to be its friendly, welcoming and supportive community, country lifestyle, relaxed atmosphere, safety, good location to other centres and many facilities including education, medical services, professional services, disability services, aged care services sports, recreation and cultural facilities, retail, tourism and airport, as well as a culture of volunteering.

Residents identified that Temora Shire as a progressive Council that is responsive, supportive of new ideas and engaged with the community. The strong support for young people was also identified as an important feature. In addition, the relatively affordability of housing was seen as a positive feature.

The main areas identified for improvement by the community was the range of employment opportunities, and range retail and hospitality services. These areas have recently been improving, with new investment in intensive agriculture, railway and airport infrastructure upgrades, community facility upgrades and new business investment.



Our Natural and Built Environment

The natural environment of Temora Shire comprises gentle slopes, with undulating areas of the Narraburra Hills and Boginderra Range. The vast majority of the Shire is used for mixed farming purposes, comprising cropping and livestock grazing, with small areas of native vegetation held in nature reserves, including the Ingalba, Pucawan and Big Bush Nature Reserves, and alongside roadsides. The reserves contain several regionally significant plant species and provide habitat for a number of threatened animal species. Temora Shire has no major river, however is traversed by a series of creeks and small streams.

Temora Shire has a warm temperate climate with cool to mild winters and warm to hot summers.

Temora Shire has a major role in transportation, being located at the junction of two state roads, being the Goldfields Way and Burley Griffin Way, as well as significant freight rail transportation roles. The built environment of Temora Shire consists of the major town of Temora and the villages of Aria Park and Springdale. The vast majority of dwellings are detached houses.

The town of Temora and village of Aria Park both have heritage streetscapes, offering a range of local retail, facilities and services. The median house price in Temora in 2019 was \$285,000, with house rental prices on average being \$280 per week. The village of Springdale, located 20km east of Temora, includes a community hall and landscaped rest area.

Our Challenges

Ageing population

- many residents on lower incomes including pensioners and retirees. There is increasing demand for facilities and infrastructure to cater for an ageing population. This creates opportunities for employment in aged care and support services.

Location and population size

- This is a challenge to attract professionals, especially medical professionals - Opportunities to support young people to study and gain skills needed to support the community into the future.

Agriculturally based economy

- The economic strength of the community relates to seasons experienced by farming community. There are opportunities in agricultural research to improve efficiencies and productivity, as well as opportunities to diversify economy.

Increasing demands with limited funding

- Local residents have high expectations regarding levels of service, Federal and State Governments centralise and reduce their level of service whilst shifting responsibility, expectations and costs to local Councils, often without sufficient funding to deliver on demands

The Vision

Current situation

Temora Shire provides a pleasant rural setting for a growing population, well serviced by community facilities and infrastructure. Surrounded by productive agricultural land, and complemented by a network of natural bushland and nature reserves, the urban areas of Temora township and the villages of Ariah Park and Springdale, provides choice in residential housing opportunities to meet a range of lifestyles.

There are many opportunities for business and employment, within a vibrant Temora main street precinct, providing local shopping, dining and services options within a well preserved heritage streetscape. Agribusiness and industry, located on the town fringes, serve the local community and beyond, connected by efficient road and rail infrastructure. Aviation opportunities are growing with the enhanced Temora Airport, complemented by the major tourism drawcard, the Temora Aviation Museum. The community enjoys a wide range of recreation and leisure opportunities, within Council's many well-maintained sport, parkland and cultural facilities.

Temora Shire is currently experiencing increased investment through both the public and private sector, improving road, rail and airport infrastructure, new business growth in intensive agriculture and aged care, and enhanced community infrastructure including sporting and cultural facilities.

Future situation

Temora Shire is seeking to maximise land opportunities and welcome investment into the Temora Shire. The future situation for Temora Shire, to be achieved through the implementation of the Statement is:

Temora Shire offers a range of new housing opportunities, to suit a wide range of life stages, lifestyles and price ranges, including traditional residential, large lot residential, lifestyle properties and unit developments. Temora has strong employment opportunities in a wide range of traditional and emerging employment areas, offering employment for all stages of life, having attracted several new larger businesses employing local people as well as many small businesses. Temora Shire is a key tourist destination within the Riverina, offering high quality experiences that appeal to a range of interests, including food, agriculture, natural landscapes, history and culture, attracting an increasing number of visitors each year. Temora Shire is well known and well regarded for the range of facilities and services available to its residents and draws new residents seeking to access these facilities and services.

The 20 year Vision of the Temora Local Strategic Planning Statement is:

Temora Shire has a population that is growing and thriving. Temora Shire offers the ideal place to enjoy a relaxed, connected and productive regional lifestyle, where residents have access to housing choice, business and employment opportunities, social connectivity and the widest possible range of services and facilities.



Achieving Our Vision

The achievement of the Vision will occur over time through the identified planning priorities.

Council will measure the progress towards achieving the vision against these planning priorities. To assist with delivery, the planning priorities are grouped into four planning themes. Specific actions will respond to the planning priorities.

Council will monitor and report on the implementation of the actions to ensure that the planning priorities are being achieved. This will, as much as possible, be aligned to other Council review and reporting processes including:

Operational Plan, Delivery Plan and Budget (annually)

Community Strategic Plan (every four years)

Review of Temora Local Environmental Plan (as required)

Development Control Plans (as required)

This approach is consistent with the Integrated Planning and Reporting (IP&R) framework under the *Local Government Act 1993*, which recognises that council plans and policies are inter-connected.

This Statement will be reviewed at least every seven years.



Planning Themes, Priorities and Actions

The Temora Local Strategic Planning Statement provides four key themes that support the achievement of the Vision. The identified themes and Planning Priorities are:

- **Theme 1: A diverse and resilient economy**
 - Planning Priority 1: Support agriculture and grow the agribusiness sector*
 - Planning Priority 2: Encourage a diverse local economy to meet local needs*
 - Planning Priority 3: Support emerging economic opportunities in aviation and tourism*

- **Theme 2: Enhanced infrastructure to meet community needs**
 - Planning Priority 4: Support the improvement of road and rail infrastructure to respond to local and regional transport and freight needs*
 - Planning Priority 5: Support the provision of essential servicing infrastructure for future development*

- **Theme 3: A thriving place to live**
 - Planning Priority 6: Ensure sufficient land is available to enable a range of housing, business and community needs*
 - Planning Priority 7: Support the future development of our urban areas*
 - Planning Priority 8: Protect important heritage buildings and streetscapes that contribute to local character*
 - Planning Priority 9: Plan, deliver and maintain a range of community, recreational and cultural facilities that support liveability within Temora Shire*
 - Planning Priority 10: Deliver a range of community services to enable our population to enjoy a high quality of life*

- **Theme 4: A natural environment that is valued and protected by the community**
 - Planning Priority 11: Protect important areas of biodiversity and Aboriginal cultural heritage*
 - Planning Priority 12: Manage the impacts of natural hazards*

These themes are supported by planning priorities, with actions identified to respond to the themes and work towards achieving the vision. Implementation of the actions will be monitored and reported by Council.

Theme 1: A diverse and resilient economy

Planning Priority 1: Support agriculture and grow the agribusiness sector

Rationale

Agriculture continues to be Temora Shire's major employment sector and economic driver. Temora Shire's land and climate supports diverse agricultural production and Temora Shire is strategically located between Sydney and Melbourne benefitting from connections to the national freight network.

This planning priority reflects Temora Shire aspirations to support its agricultural identity and to ensure a strong local economy that leverages the favourable climate and strategic connectivity to domestic and international markets via the regional freight routes. A strong agricultural economy and technological advances will continue to provide an opportunity to attract boutique, innovative, complementary and more intensive agribusinesses to Temora Shire.



Actions:

- 1.1 Manage land use conflict and protect the right to farm, within normal farming practices, through use of comprehensive pre-lodgement discussions and the identification and management of risks to continued farming operations, through the implementation of Council's updated Development Control Plan, by the end of 2021.
- 1.2 Support new and expanding agribusiness opportunities creating investment and employment opportunities, through the active support of a range of permitted land uses that complement traditional agricultural production, which will be reported to Council by the end of 2021.

Planning Priority 2: Encourage a diverse local economy to meet local needs

Rationale

Economic diversity is critical for Temora Shire's future, to strengthen the local economy, create economic resilience, and spread the benefits of growth more widely across the entire Shire. When communities are largely reliant on a single industry, such as agriculture, this presents challenges during fluctuations in commodity prices or global demand. New opportunities to diversify economic activities, including health care, training, professional and personal services, manufacturing, construction, retail, and food services will assist Temora Shire to become more resilient to economic, social and environmental shifts.



Actions:

- 2.1 Support a wide range of land uses that are permitted with consent, suitable within relevant land zones, through finalisation of the permitted and prohibited land uses LEP amendment and DCP review, by end 2021.
- 2.2 Support a range of business opportunities within the Temora CBD, through active support for new and existing businesses, to be reported by Council by end 2021.
- 2.3 Promote Temora Shire's open for business approach to support sustainable growth through active marketing and engagement with emerging business opportunities, as reported to Council by end 2021.

Planning Priority 3: Support emerging specialist economic opportunities in aviation and tourism

Rationale

Whilst the Temora economy will continue to be predominantly based on agriculture and supporting services, emerging opportunities in the particular areas of aviation and tourism industries in particular will provide further diversity and strength in the local economy. This attracts visitors and new residents to Temora Shire who are seeking experiences and lifestyles that support involvement in their area of interest.



Actions:

- 3.1 Implement the outcomes of the Temora Airport Master Plan to support future commercial opportunities and expansion of the Temora Airpark Estate, by the end of 2024.
- 3.2 Encourage boutique, artisan, creative, food, agricultural, aviation and heritage based tourism opportunities, through active promotion of the Canola Trail and support for new and existing businesses that align with this economic area, through business mentoring and marketing, as reported to Council by end 2021.

Theme 2: Enhanced infrastructure to meet community needs

Planning Priority 4: Support the improvement of road and rail infrastructure to respond to local and regional transport and freight needs

Rationale

Road and rail infrastructure is critical to the proper functioning and wellbeing of the community both now and in the future. As Temora Shire continues to increase in population, it is important to provide infrastructure in the right place at the right time.



Actions:

- 4.1 Support the efficient movement of freight through and around Temora Shire with the provision of a suitable road network, including managing the movements of heavy vehicles through and around Temora Shire, in accordance with an adopted Heavy Vehicle Movement Plan, to be completed by end 2021.
- 4.2 Protect the freight corridor from encroachment from incompatible land uses, and ensure final mile access to freight infrastructure, as considered within Council's Development Control Plan review, by the end of 2021.
- 4.3 Identify and protect future transport corridors to support the movement of people within Temora Shire, including improving road safety, as reported to Council by the end of 2023.
- 4.4 Explore demand on public transport services to meet the needs of an ageing population, as reported to Council by the end of 2021.
- 4.5 Respond to emerging transport opportunities associated with Inland Rail and rail freight upgrades, through active engagement with rail network managers or ARTC/Federal Government and NSW Government, to ensure Temora Shire maximises the leverages of the location of these investments by the end of 2023.

Planning Priority 5: Support the provision of essential servicing infrastructure for future development

Rationale

Water, electricity, gas, drainage and sewer Infrastructure is critical to the proper functioning and wellbeing of the community both now and in the future. As Temora Shire continues to increase in population, it is important to provide infrastructure in the right place at the right time.



Actions:

- 5.1 Actively engage with water, electricity and gas services providers to ensure that the future infrastructure needs of Temora Shire are communicated and planned for by service providers, through consultation as part of Council's future land use planning by end of 2021.
- 5.2 Ensure that costs of providing infrastructure are managed to prevent such costs forming an unreasonable barrier for future development through ongoing consultation with infrastructure providers, as reported to Council by end of 2021.
- 5.3 Monitor and plan for Council owned sewer and drainage infrastructure to respond to emerging development opportunities, as reported to Council by end of 2021.

Theme 3: A thriving place to live

Planning Priority 6: Ensure sufficient land is available to enable a range of housing, business and community needs

Rationale

Based on the average annual 1.16% growth rate experienced between 2011-2016, low levels of growth are expected to continue and as a result stimulate demand for housing within Temora. Sideways mobility, the trend towards reduced house occupation rates and an ageing population will also generate demand for new housing, with local people moving within the LGA, older residents moving from farms into towns or downsizing to more manageable properties, or into retirement sites, and single and two person homes becoming more common. All of these aspects, even without population growth, will generate demand for new housing.



Actions:

- 6.1 Progress the delivery of additional zoned residential land to meet future growth needs, in accordance with the adopted Temora Residential Land Use Strategy 2019 by the end of 2021.
- 6.2 Investigate opportunities for further large lot residential and rural lifestyle development, in identified locations, and in consultation with Government agencies, by the end of 2021.
- 6.3 Review the Temora Shire Development Control Plan 2012 to reflect the existing and desired built form within residential areas, by the end of 2021.

Planning Priority 7: Support the future development of our urban areas

Rationale

Proper planning means the clear identification of suitable land for future residential development to ensure land use conflict is controlled and minimised. Ensuring that land is available to accommodate changes in population that generate demand for additional dwellings, including reducing dwelling occupation rates, an aging population and sideways mobility. Providing diverse housing choices and opportunities to meet changing demographics and population needs, with housing growth in planned locations, supporting neighbourhood character, resident amenity, accessibility and affordability.



Actions:

- 7.1 Support future development opportunities through master planning of key sites, in order to facilitate investment, by the end of 2020.
- 7.2 Support enhanced provision of health and aged care services, and overall neighbourhood enhancement, through the development of opportunities at Apollo Place by end 2021.
- 7.3 Support enhanced provision of disability services, through the development of Supported Independent Living Accommodation, by the end of 2020.

Planning Priority 8: Protect important heritage buildings and streetscapes that contribute to local character

Rationale

The heritage buildings located within Temora Shire’s commercial precincts, residential areas and throughout the rural land are important features that are highly valued by the community. Council has recently completed a review of the list of items of local environmental heritage, with additional items added to protect these buildings into the future. The high amenity of the streetscapes on of Temora and Aria Park, as well as improvements to the Springdale Memorial Hall has enhanced these historic buildings.

New retail and services will be encouraged in the towns and villages to increase vitality, enhance the value of the public realm and attract complementary uses. Council will seek to facilitate the innovative reuse of heritage buildings and provide accessible pedestrian areas in high use commercial areas.



Actions:

- 8.1 Enhance the commercial amenity and streetscape of Temora town centre, through the completion of the Temora main street upgrade by the end of 2022.
- 8.2 Consider the Transport for NSW ‘Movement and Place’ framework as part of improving public domain and pedestrian safety, by the end of 2022.
- 8.3 Enhance the village amenity of Aria Park, through the completion of the Aria Park main street upgrade by the end of 2022.
- 8.4 Promote the heritage opportunities of the Springdale Hall rest area, through the increased promotion, awareness and visitation of this site by end 2021.

Planning Priority 9: Plan, deliver and maintain a range of community, recreational and cultural facilities that support liveability within Temora Shire

Rationale

The town of Temora and villages of Aria Park and Springdale play a significant role in supporting a high quality of life that are valued by visitors and locals and attracts new residents to the shire. These places are characterised by local commercial areas that provide basic services to rural communities and are home to iconic heritage buildings such as historic hotels and memorial halls and parks. Maintaining and expanding the values and services provided by the towns and villages is a key consideration for Council to provide economic and social benefits to the community.

As the population demographics of Temora Shire continues to grow and change it will be necessary for Council to accommodate the change by ensuring that suitable open space, sporting and community facilities are provided. Council have committed to upgrading public pools, toilets, recreation grounds, skate parks, playgrounds and cultural facilities across the shire and will actively pursue funding opportunities so that as development occurs, community facilities will also be improved.



Actions:

- 9.1 Review and monitor management plans of a range of Council owned recreational and cultural facilities to promote social connectivity and wellbeing in the community, in order to maximise opportunities for the usage and economic viability of Council owned buildings, reported to Council by end 2021.
- 9.2 Monitor and plan for upgrades of Council owned community facilities, in response to identified needs, to assist with attracting and retaining population, reported to Council by end 2021.
- 9.3 Deliver and maintain a network of walking and cycle paths to enable community connectivity and encourage active lifestyles, to agreed service plans, and responding to Government funding opportunities, reported to Council by end 2021.

Planning Priority 10: Deliver a range of community services to enable our population to enjoy a high quality of life

Rationale

In addition to the wide range of Council facilities, the services provided by Council are crucial to the liveability within Temora Shire for the community. This includes the wide range of services provided by Pinnacle Community Services to older residents and those living with a disability. Further, the range of services provided to the youth of Temora Shire.



Actions:

- 10.1 Support the provision of services for groups within our community, including youth, aged, those with a disability, and their families, through maximising the development opportunities, use and economic viability of Council owned buildings, to be reported to Council by end 2021.

Theme 4: A natural environment that is valued and protected by the community

Planning Priority 11: Protect important areas of biodiversity and Aboriginal cultural heritage

Temora Shire has a diverse natural environment that is valued by both residents and visitors. Environmental assets including Ingalba, Pucawan, Boginderra Hills and Big Bush Nature Reserves, Combaning State Conservation Area, Reefton Forest and roadside reserves provide important wildlife habitat and support a wide range of native fauna and flora. In addition, the created water body of Lake Centenary provides an important space for native fish and birds.

Aboriginal cultural heritage within Temora Shire has limited understanding by the community and it is a priority to improve knowledge in this area.



Actions:

- 11.1 Protect important environmental areas, including nature reserves and road reserves with high environmental value, through use of mapped data of important environmental areas to guide planning decisions, as reported to Council by end 2021.
- 11.2 Undertake a study of Aboriginal cultural heritage values for the local government area in partnership with the local Aboriginal community, by the end of 2023.
- 11.3 Update Council's Development Control Plan to support Aboriginal heritage assessment for priority development precincts in partnership with the local Aboriginal community, and to avoid and minimise impacts to Aboriginal cultural heritage from development by the end of 2023.

Planning Priority 12: Manage the impacts of natural hazards

Rationale

It is anticipated that in the future, communities in Temora Shire will experience an ongoing occurrence of heatwaves and hot days and an increase in average and severe fire weather days in summer and spring. Weather events may involve seasonal extremes, particularly rainfall events and droughts, with variable spring rainfall, with short and intense rainfall events resulting in localised flooding. Understanding these changing weather patterns will be important for Council to build sustainable and resilient communities.

Council has commenced flood planning through studies of Temora town, and Ariaiah Park and Springdale villages. Council will continue to assess bushfire risk as part of proposals for new development on land that is identified as bushfire prone. Council is currently proactively supporting the Temora Shire community through the current drought situation.



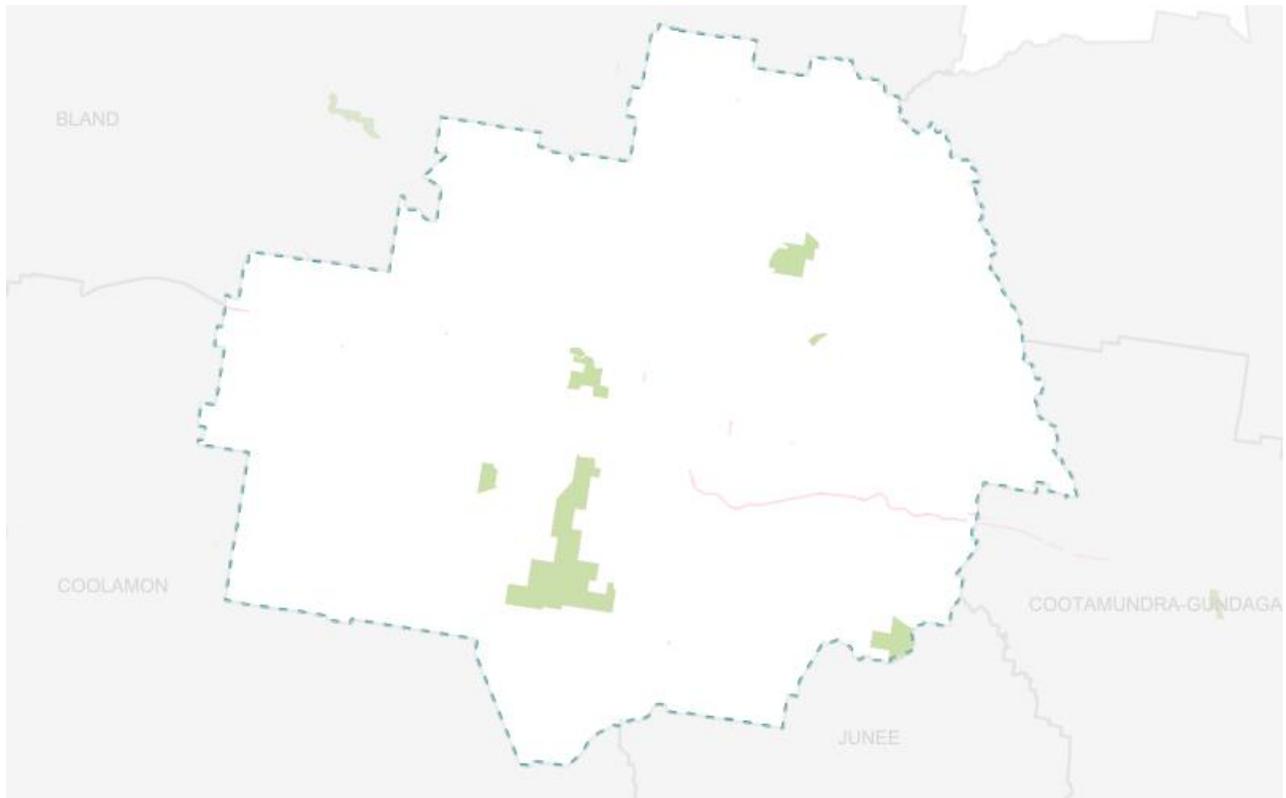
Actions:

- 12.1 Manage risks of bushfire through review of bushfire hazard maps by end of 2021.

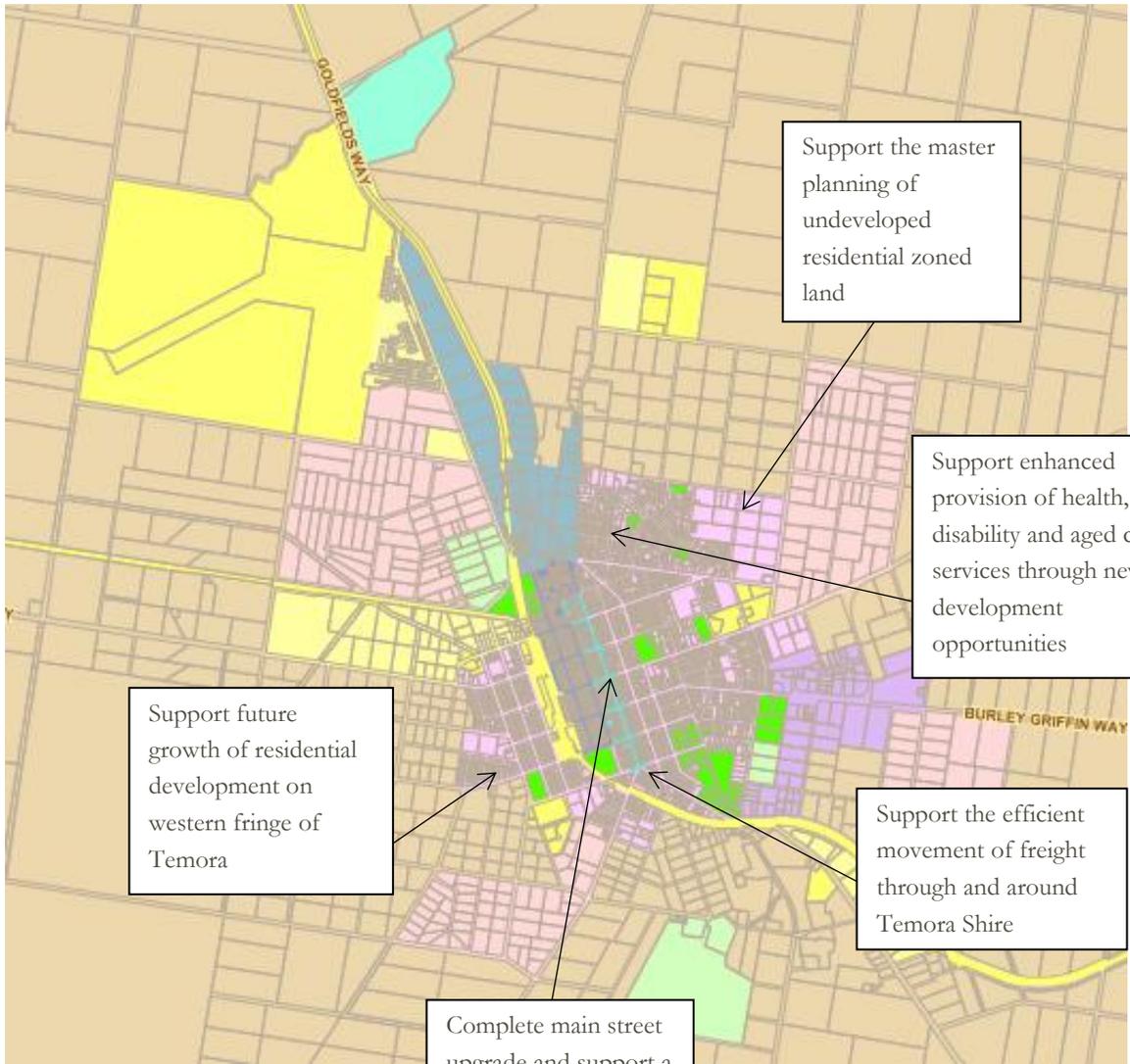
- 12.2 Manage risks of flooding through the completion of the Temora Floodplain Risk Management Plan, and the Ariaiah Park and Springdale Villages Floodplain Risk Management Plans and Studies, by the end of 2022.

Maps

The following maps of Temora Shire, Temora urban area, and Aria Park and Springdale villages provide an overview of current land uses and future opportunities, including planning priorities and where potential change may occur.



Map 1: Temora Shire Council Boundary



Map 2: Temora township

Complete main street upgrade and support a range of business opportunities within the Temora CBD

Support the master planning of undeveloped residential zoned land

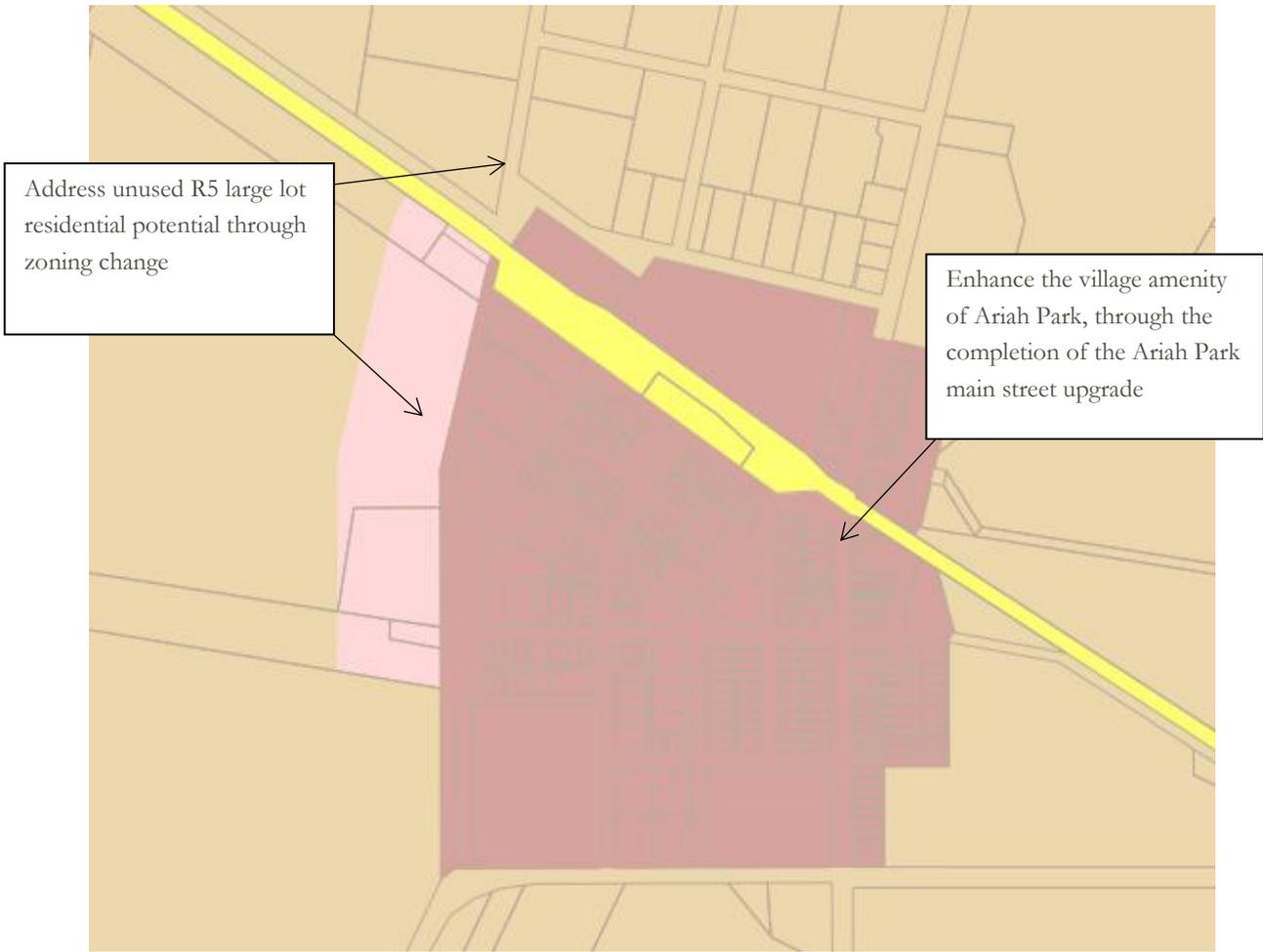
Support enhanced provision of health, disability and aged care services through new development opportunities

Support future growth of residential development on western fringe of Temora

Support the efficient movement of freight through and around Temora Shire



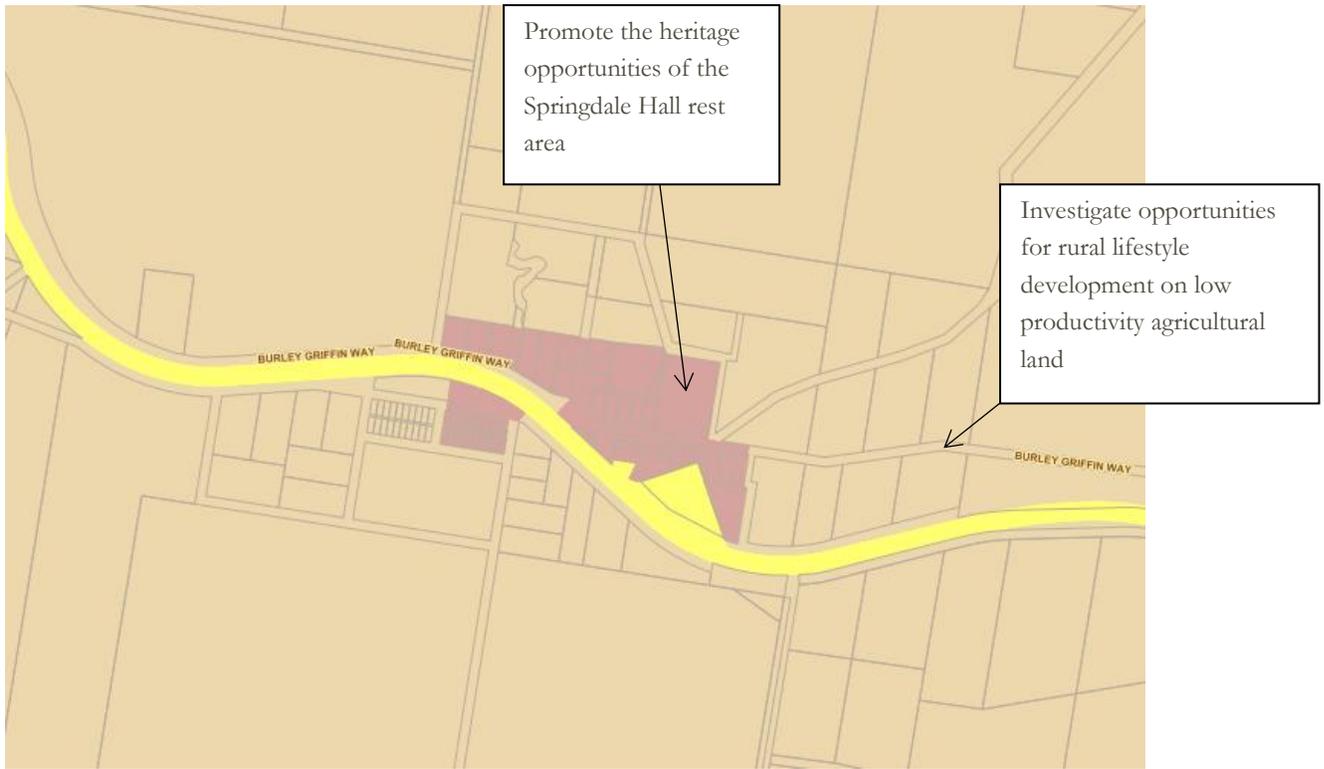
Map 3: Northern fringe



Address unused R5 large lot residential potential through zoning change

Enhance the village amenity of Aria Park, through the completion of the Aria Park main street upgrade

Map 4: Aria Park village



Promote the heritage opportunities of the Springdale Hall rest area

Investigate opportunities for rural lifestyle development on low productivity agricultural land

Map 5: Springdale village



Local Strategic Planning Statement Summary and Conclusions

The Local Strategic Planning Statement draws upon the most recent relevant Council plans and reports, including the Temora Shire Community Strategic Plan 2030, the Resident Satisfaction Survey 2016, Integrated Planning and Reporting Framework, Economic Development Strategy, Asset Management, Tourism Strategy and Social and Cultural Plan and a review of the Temora Local Environmental Study 2006. Information from Government agencies are the relevant goals and directions identified within the Riverina Murray Regional Plan 2017, South West Regional Economic Development Strategy 2018-2022, and the 2016 Census Temora Local Government Area data.

Community input to the process occurred through the public exhibition of the Temora Land Use Discussion Paper, which provided a focussed opportunity for the community to comment and highlight the land use issues that were of highest concern.

Appendices

Population data

Resident Satisfaction Survey 2016

Relationship to Council Plans

Relationship to State Plans

Population Data

The 2016 Census data provides the most current information and the characteristics of Temora Shire population. Table 3 shows how the population of Temora Shire has changed over recent years.

Year	Population
2016	6110
2011	5776
2006	5853

Table 3: Temora Shire Total Population 2006 - 2016

Table 3 shows that in 2016, the population of Temora Shire was 6,110 people. This is an increase of 334 people from the 2011 population of 5776, representing an increase of 5.8% over five years. It also shows that Temora Shire has turned around the population decline between 2006 and 2011. In addition, more recent population figures indicate that the population of Temora Shire has increased to 6236 residents (2016 REROC data).

Table 4 provides details of population composition by age group.

	<i>Males</i>	<i>Females</i>	<i>Persons</i>
Total persons	3,036	3,073	6,110
Age groups:			
0-4 years	191	169	359
5-14 years	441	377	815
15-19 years	198	187	385
20-24 years	132	108	240
25-34 years	278	290	568

35-44 years	280	311	591
45-54 years	396	423	820
55-64 years	436	422	857
65-74 years	403	379	783
75-84 years	205	268	470
85 years and over	76	135	210

Table 4: Population of Temora Shire by age group (2016 Census)

Table 5 provides detail about the dwelling occupation in Temora Shire

Dwelling Count	Number	Percentage
Occupied private dwellings	2348	87.1%
Unoccupied private dwellings	348	12.9%

Table 5: Dwelling occupation in Temora Shire (2016 Census)

Table 5 shows that almost 13% of dwellings in Temora Shire are reported to be unoccupied. This is higher than the reported NSW average of 9.9% unoccupied.

Table 6 provides information about the type of occupied private dwellings in Temora.

Dwelling Structure	Temora	Percentage
Separate house	2149	91.5
Semi-detached, row or house, townhouse	40	1.7
Flat or apartment	118	5.0
Other dwelling	27	1.1

Table 6: Dwelling Type in Temora Shire

Table 6 shows the very high percentage of separate dwellings that are built in Temora Shire.

In Temora Shire, of occupied private dwellings 4.3% had 1 bedroom, 14.9% had 2 bedrooms, 45.5% had 3 bedrooms and 32.7% had 4 or more bedrooms. The average number of bedrooms per occupied private dwelling was 3.2. The average household size was 2.4 people. Of occupied private dwellings in Temora Shire, 46.6% were owned outright, 26.5% were owned with a mortgage and 23.3% were rented.

In relation to household composition, of all households, 68.1% were family households (couples with or without children), 30.1% were single person households and 1.9% were group households. Of the families in Temora Shire, 38.2% were couple families with children, 46.3% were couple families without children and 14.7% were one parent families.

Migration

Approximately 63% of residents have lived at the same address for the past five years, with an additional 15% moving only within Temora Shire or from Ardlethan area. Only around 14% of residents have lived elsewhere in Australia in the past five years. Over 80% of residents have lived at the same address for at least the past 12 months.

Employment

Of the employed people in Temora (A) (Local Government Areas), 6.5% worked in Grain-Sheep or Grain-Beef Cattle Farming. Other major industries of employment included Other Grain Growing 5.4%, Supermarket and Grocery Stores 4.2%, Local Government Administration 3.3% and Aged Care Residential Services 3.2%.

The most common occupations in Temora (A) (Local Government Areas) included Managers 22.2%, Professionals 14.1%, Technicians and Trades Workers 13.9%, Labourers 11.9%, and Clerical and Administrative Workers 10.8%.

The median weekly personal income for people aged 15 years and over in Temora (A) (Local Government Areas) was \$546, lower than the NSW average of \$664. The median weekly household income in Temora (A) (Local Government Areas) was \$1033, lower than the NSW average of \$1486.

Resident Satisfaction Survey 2016

This survey is the sixth resident satisfaction survey distributed to residents of Temora Shire Council. It has been the practice of Council to conduct the survey each 4 years in line with the Local Government elections.

This resultant survey will provides Council with an excellent planning tool on which to base future decisions.

The objective of the Resident Satisfaction Survey is to provide Council with a broad community view on Councils services, facilities and general level of satisfaction within the shire area. The survey includes questions on resident's views of the issues facing Council in the short term and what residents believe Temora Shire requires in the way of facilities.

There were 326 surveys returned, up from 312 in 2012. This provides a percentage return of 13.5%. Overall trends for the survey show that residents were generally happy with the level of service received from Council, including town planning services. Particular areas of interest were the provision of large lot residential development and the issue of a heavy vehicle alternate route. There was also interest in providing a high standard of entry to the town, which includes the industrial areas and landscaping of road reserves. In addition, economic development issues of maintaining a vibrant main street with adequate retail services featured highly in comments from residents.

Relationship to Council Plans

The Statement aligns with the Vision of the **Temora Community Strategic Plan 2030**, which is:

Our community strives to reflect the qualities of its greatest asset – its people – friendly, supportive, practical, hardworking and successful people. Whilst holding on to the strengths of our past, we embrace change and grasp every opportunity to enhance our environment, economy and lifestyle.

To achieve this vision, the actions required have been grouped into the key themes of:

- Social issues related to ***“retaining our quality of life”***
- Community leadership focussing on ***“engaging and supporting the community”***
- Economic issues related to ***“building our Shire’s economy”***
- Environmental issues related to ***“preserving our beautiful surrounds”***
- Economic issues related to ***“embracing and developing aviation”***
- Economic issues related to ***“enhancing our agricultural wealth”***

Managing the use of land within Temora Shire is a key element to achieving the community vision and responding to the identified themes.

Relationship to State Plans

The Statement responds to the goals, directions and actions identified within the **Riverina Murray Regional Plan 2036**.

One of the main goals of the plan is **Strong, connected and healthy communities**

This goal identifies that enlivening regional cities and revitalising local centres will make them more appealing places to visit and do business, as well as improve social cohesion and community wellbeing.

The relevant directions and actions under this goal are:

Direction 23 Build resilience in towns and villages

Helping towns and villages to become more robust and dynamic places will increase their appeal for residents and contribute to their growth and prosperity.

Action: 23.2 Work with councils to better understand the drivers of population change and implications for local communities

Direction 25 Build housing capacity to meet demand

Action 25.1 Prepare local housing strategies that provide housing choice and affordable housing

Action 25.3 Align infrastructure planning with land release areas to provide adequate infrastructure

Direction 26 Provide greater housing choice

Action 26.7 Promote incentives to encourage greater housing affordability, including a greater mix of housing in new release areas

Direction 27 Manage rural residential development

Action 27.1 Enable new rural residential development only where it has been identified in a local housing strategy prepared by council and approved by the Department of Planning and Environment.

Action 27.2 Locate new rural residential areas:

- in close proximity to existing urban settlements to maximise the efficient use of existing infrastructure and services, including roads, water, sewerage and waste services and social and community infrastructure;

- to avoid or minimise the potential for land use conflicts with productive, zoned agricultural land and natural resources; and
- to avoid areas of high environmental, cultural and heritage significance, important agricultural land or areas affected by natural hazards.

Action 27.3 Manage land use conflict that can result from cumulative impacts of successive development decisions.

Direction 28 Deliver health built environment and improved urban design

Action 28.3 Reflect local built form, heritage and character in new housing developments.

Some key initiatives for investigation within the Riverina Murray Region that presents a great opportunity for future collaboration with Temora Shire Council, which include:

- Riverina Murray Future Transport Plan - To be developed for each region to align with the Department of Planning and Environment's 20 year Regional Plans. These will be prepared in consultation with local government and Joint Organisations, other state government agencies and Australian Government bodies.

The Statement responds to the elements identified within the **South West Slopes Regional Economic Development Strategy 2018-2022**, in particular:

- Support and grow agriculture and food production
- Improve utilities, energy and telecommunications
- Drive economic growth by upskilling the workforce and facilitating innovation
- Continue to develop and grow the visitor economy
- Enhance the liveability and grow the population

The Statement responds to the need for integrated transport, in accordance with the objectives of Transport for NSW. This is guided by the long term transport strategy **Future Transport 2056**. The **Regional NSW Services and Infrastructure Plan** is a supporting plan to Future Transport, which sets a 40 year vision for transport in regional NSW to support liveable communities and productive economies. There are also other supporting plans such as the **Freight and Ports Plan 2018- 2023** and the **Heavy Vehicle Access Policy Framework**.

Additional collaboration opportunities through:

- Main South Freight Rail Capacity Enhancements in collaboration with ARTC - Main South rail duplication between Junee and Victorian Border and allow for double stacking of containers on Inland Rail alignment track. Bridge upgrades to increase height (7.1m from track) upgrades.
- Inland Rail Intermodal Facility investigations - Investigating of appropriate locations for the private development of intermodal facilities
- Support the delivery of Inland Rail - Support initiatives to deliver Inland Rail, including upgrades to bridges along Inland Rail alignment to support double stacking.