

Acknowledgement of Country

Woollahra Council acknowledges the
Gadigal and Birrabirragal people who are
the traditional custodians of this land and pay
respects to elders past, present and emerging.



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About this plan

The Woollahra Local Strategic Planning Statement sets out a 20-year land use vision and planning priorities for the future of our area to:

- manage future growth, new technology and changing community needs
- conserve our heritage, villages, local character and environment
- ensure resilience and sustainability despite challenges such as climate change
- identify areas for further detailed strategic planning
- link our plans to the implementation of the NSW Government's strategic plans (see Figure 1).

It does not change existing land use zonings or other planning controls in the *Woollahra Local Environmental Plan 2014* or the *Woollahra Development Control Plan 2015*.

Instead, it outlines what we want our planning controls to achieve – now and into the future.

Having a clear vision will help us all work together to ensure we achieve the future we want. It is a future where we maintain our quality of life, heritage and local character, boutique villages and stunning natural environment.

Policy context

The Woollahra Local Strategic Planning Statement is prepared under section 3.9 of the Environmental Planning and Assessment Act 1979 (EP&A Act).

The EP&A Act requires that planning priorities and actions in the *Woollahra Local Strategic Planning Statement* are consistent with:

- the NSW Government's strategic plans (see Figure 1)
- relevant State Environmental Planning Policies (SEPPs)
- Ministerial Directions issued under Section 9.1 of the EP&A Act
- Council's community strategic plan, Woollahra 2030.

Where does it apply?

The Woollahra Local Strategic Planning Statement applies to the Woollahra local government area (see Figure 2). It will be used to:

- guide the preparation and review of strategies, policies and planning controls
- guide assessment of planning proposals (such as rezoning applications)
- inform collaboration with government agencies, other councils, businesses and organisations
- inform planning and development decisions
- inform future infrastructure and service planning.

How we will implement and monitor the *Woollahra Local Strategic Planning Statement* is discussed in the Implementation section of this document.

Relationship to Woollahra 2030

Woollahra 2030 is our community strategic plan which sets out goals and strategies to guide all of Council's operations over a 10 year period. It is prepared under the Local Government Act 1993.

Woollahra 2030 guides how we budget and plan for all our services, operations and projects for social, economic. land use and environmental matters.

The Woollahra Local Strategic Planning Statement sets out a long-term 20-year vision to guide land use planning specifically. It is prepared under the EP&A Act and must be consistent with Woollahra 2030.

Future strategies and studies

As part of Council's ongoing strategic planning work a number of studies and strategies are underway. The following are expected in 2020:

- Integrated Transport Strategy
- Woollahra Local Housing Strategy
- Community Facilities Study
- Recreational Needs Study
- Edgecliff Commercial Centre Planning and Urban Design Study
- Double Bay Centre Planning and Urban Design Study
- Aboriginal Heritage Study.

These studies and strategies will initiate future updates to the *Woollahra Local Strategic Planning Statement*.

Public consultation will be an important part of preparing these strategies and for informing any changes to the *Woollahra Local Strategic Planning Statement*.

Figure 1

Relevant NSW State Government strategic plans:

A Metropolis of Three Cities (Regional strategic plan for all of Sydney)

Eastern City District Plan (applies to Woollahra, Waverley, City of Sydney, Randwick and 5 other councils)

Future Transport Strategy 2056

State Infrastructure Strategy 2018-2036.

Figure 2

Woollahra Municipal Council local government area.



Community consultation

A vision shaped by community consultation

In early 2019 we asked you to share your ideas and aspirations for the future of our area on an online interactive map.

We received 310 comments from 112 individuals on the map. It was viewed on 729 separate visits.

This was Council's first time using an online interactive mapping tool for community consultation in the early stages of the strategic planning process. We also used the results from the 2017/2018 Customer Satisfaction Survey and the Community Capacity Survey.

Your comments helped us draft this vision, which we hope reflects the values of our whole community.

Public exhibition

The Woollahra Local Planning Statement was publicly exhibited for six weeks from 25 September to 8 November 2019.

We received 34 submissions during exhibition from our community, organisations and government agencies.



Context

Our local area¹

Located five kilometres east of Sydney City, our sunny area is nestled in the beautiful natural landscape of Sydney Harbour. Our heritage, village lifestyle, architectural excellence, natural beauty and proximity to the city are highly valued by residents, businesses, workers and visitors.

The Woollahra local government area is located on the southern shore of Sydney Harbour and is part of the Eastern City District of Greater Sydney (see Figure 3). It extends over 12 square kilometres, from Rushcutters Bay to South Head, rising from low-lying foreshore areas to a ridgeline along Old South Head Road and Oxford Street.

Natural features of our area include 16 kilometres of harbour foreshore consisting of rocky headlands, coastal cliffs and beaches and approximately 30 hectares of bushland across a number of habitat areas.

Our area's history began with the Gadigal and Birrabirragal people who are the traditional custodians of this land. Today it is also known for its diverse built, defence, scenic, maritime and cultural history and outstanding natural setting.

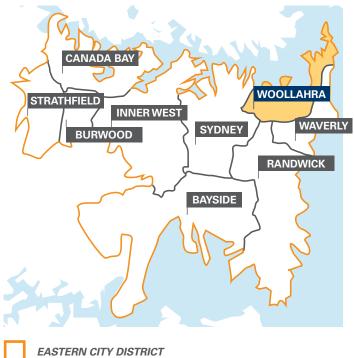
Unique features include Sydney Harbour National Park, the Macquarie Lighthouse, Gap Park, cliff faces of Watsons Bay, sea pools at Double Bay and Watsons Bay and the award-winning Rose Bay Promenade.

Our area is predominantly residential with historic houses, modern mansions and art deco apartments creating a unique housing mix. Most shops, businesses and jobs are located in our boutique villages. Other notable uses include international consulates, private schools, parklands and foreshore areas.

The arts too are integral to life in our area. We have the greatest concentration of private galleries and major auction houses in Australia. A number of artists and writers live and work in the area and a significant number of residents are employed in creative industries.

Figure 3

Woollahra Council is located in the Eastern City District of Greater Sydney.



1. Source: Woollahra 2030



Context

Our local profile







82.9% Households



19,450 Local jobs 2016





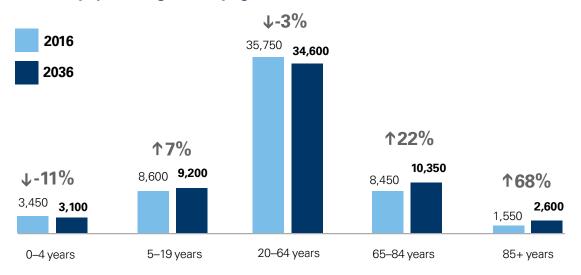
Land area





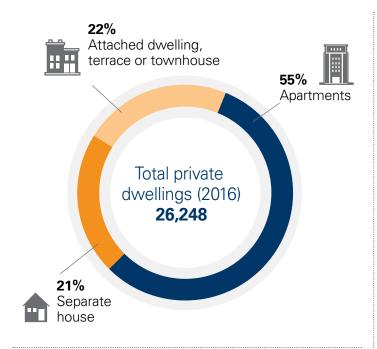
Source: Australian Bureau of Statistics 2016, NSW Department of Planning, Industry and Environment 2018 and .id 2019 based on ABS Census data *Source: NSW SEED Portal 2016

Forecast population growth by age (2016–2036)



Source: NSW Department of Planning, Industry and Environment 2018 based on ABS census data

Housing type (2016)





University qualified residents (2016)

Top industry sectors:



Health Care and social assistance



Accomodation and food services



Retail trade



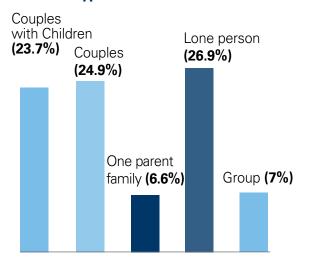
Professional and scientific services



Education and training

Source: Australian Bureau of Statistics based on 2016 Census

Household type (2016)



Journey to work (2016)



Public

Transport

85%



8% Work from

7% Not at work (retired, not at work, unemployed, not stated)









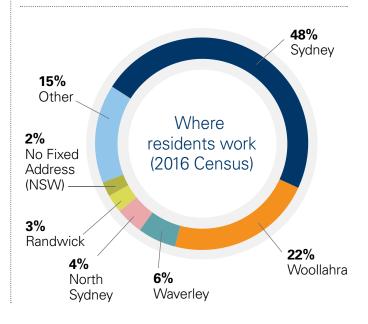
48.7% Car (driver/ passenger)



Bicycle

2.2% Other (taxi, truck, not stated)

Source: Draft Woollahra Integrated Transport Strategy based on ABS 2016 Census data



Our vision for Woollahra

Outstanding heritage, lifestyle, leafy, boutique villages and an unrivalled open, sunny harbour-side landscape in Sydney's east.

We love the lifestyle our local area supports. Placemaking and collaboration ensure that our lifestyle, quality of life, heritage, neighbourhood social cohesion and healthy natural setting are sustainable for generations to come.

We highly value our location on Sydney Harbour for the rich cultural heritage, foreshore access and landscape. We collaborate to maintain and increase the scenic beauty, ecosystem health and biodiversity of foreshore and headland areas – preserving the integrity of this nationally important landscape.

We enjoy views and sunshine in our homes, public places, villages, parklands and foreshore areas. Our extensive gardens, tree canopy, parklands, and landscape provide a pleasant, clean and comfortable environment. We work to protect and maintain existing trees and enhance our tree canopy and urban forest.

Bushland, coastal walks, tree canopy and landscaped setting, sea pools, parks, quiet beaches and outdoor recreation facilities allow us to lead healthy lives and connect to our natural environment. Our natural environment is highly valued and protected.

Our places and buildings are safe, liveable, sustainable and economically productive. They add value to our lives, both to our quality of life and the health of our environment. New or renovated buildings are designed to fit in with our local character and contribute to our community.

The local character of our area reflects our rich history and our commitment to design excellence in all our places, boutique villages, neighbourhoods, gardens, and leafy streetscapes.

Our villages and public spaces are safe and comfortable to be in and to meet people. Unique local businesses meet our everyday needs in a way that reflects our lifestyle.

Infrastructure is discreetly and seamlessly integrated into our places and our lifestyles. It is highly accessible for people of all ages and needs, safely connecting us to each other, to jobs and to all the places we want to go.

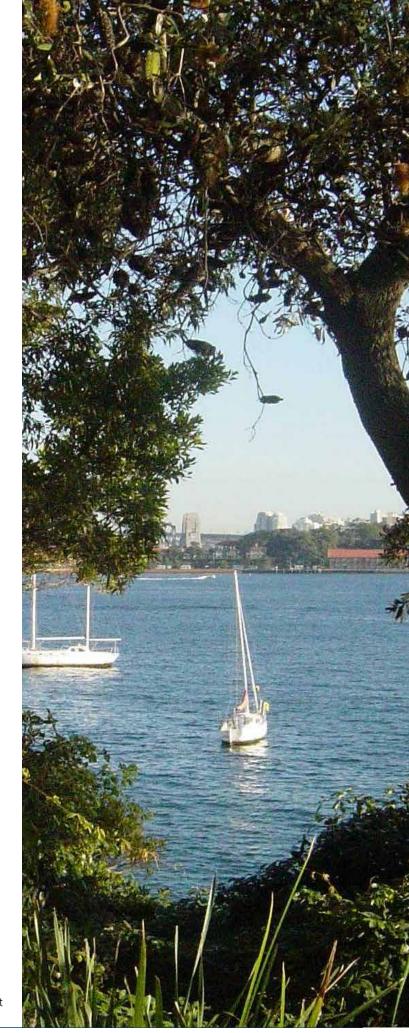
We work to provide safe, high quality walking and cycling links that facilitate short trips to local destinations. These include local centres, public transport services, jobs, schools, health services, local open space, our foreshore and the Greater Sydney Green Grid.

Our area has changed tremendously over its history and we acknowledged that no change is not an option. Yet, we are committed to protecting what we value as we go forward – our lifestyle, heritage, local character, open spaces, boutique villages, tree canopy, gardens and natural environment.

We acknowledge there are opportunities to enhance what we have for the benefit of everyone, to:

- increase environmental health clean air, land and water
- provide plentiful green open spaces
- conserve heritage and local character
- support local business in our villages
- support people's housing needs at every stage of life
- increase access to affordable housing
- support social cohesion and neighbourhood connections
- increase the safety and condition of walking paths for people of all ages and needs
- prioritise active transport connections between people, jobs and great places
- optimise infrastructure and facilities to meet changing needs and technologies
- support access to arts and culture
- increase the sustainability of our area
- improve how we design our places to reduce urban heat
- ensure resilience so we thrive despite challenges such as climate change.

We work openly and collaboratively to ensure that when change occurs it is a good fit for our local area, our lifestyles and our vision.



McKell Park, Darling Point

Our local planning priorities

INFRASTRUCTURE AND COLLABORATION

Our smart, green and multi-purpose infrastructure supports and connects our community, heritage and local character.



Planning priority 1

Planning for integrated land use and transport for a healthy, sustainable, connected community and a 30-minute city.

Planning priority 2

Planning for a community supported by infrastructure that fosters health, creativity, cultural activities and social connections.

Planning priority 3

Working in collaboration with our community, government, businesses and organisations.

LIVEABILITY

Our homes, buildings and places celebrate our rich heritage, sunny harbour-side location and leafy local character.



Planning priority 4

Sustaining diverse housing choices in planned locations that enhance our lifestyles and fit in with our local character and scenic landscapes.

Planning priority 5

Conserving our rich and diverse heritage.

Planning priority 6

Placemaking supports and maintains the local character of our neighbourhoods and villages whilst creating great places for people.

Each planning priority is supported by a number of actions and timeframes:

- **short term** actions are expected to be undertaken in 0 to 4 years
- **medium term** actions are expected to be undertaken in 4 to 10 years
- long term actions are expected to be undertaken in 10+ years
- **ongoing** actions which relate to a number of Council projects, initiatives and/or reoccurring work.

These time frames are indicative only and are subject to budget and other considerations.

PRODUCTIVITY

Our leafy, boutique villages foster thriving local businesses that provide jobs, shops, dining, entertainment and a range of services that support our community.



Planning priority 7

Supporting access to a range of employment opportunities and partnerships.

Planning priority 8

Collaborating to achieve great placemaking outcomes in our local centres which are hubs for jobs, shopping, dining, entertainment and community activities.

Planning priority 9

Supporting and enabling innovation whilst enhancing capacity to adapt and thrive in a rapidly changing digital environment.

SUSTAINABILITY

Our community lives sustainably and enjoys a clean, healthy and diverse natural environment and an efficient built environment. We ensure that we are able to adapt, be resilient and mitigate the impacts of climate change.



Planning priority 10

Protecting and improving the health, diversity and enjoyment of our waterways and water ecosystems.

Planning priority 11

Conserving, enhancing and connecting our diverse and healthy green spaces and habitat, including bushland, tree canopy, gardens and parklands.

Planning priority 12

Protecting and enhancing our scenic and cultural landscapes.

Planning priority 13

Improving the sustainability of our built environment, businesses, transport and lifestyles by using resources more efficiently and reducing emissions, pollution and waste generation.

Planning priority 14

Planning for resilience so we adapt and thrive despite urban and natural hazards, stressors and shocks, including climate change.

Structure Plan



1 Edgecliff planning review area

LEGEND

0

Train Stations

0

Ferry Wharfs

Rail lines



Ferry routes



Proposed off-road cycleway



Manly to Bondi walk



Bondi Junction Strategic Centre (Waverley Council)



Key Local centre



Local centre



Key connections to jobs and destinations



Beaches



Parks



Defence Land



Woollahra local government area



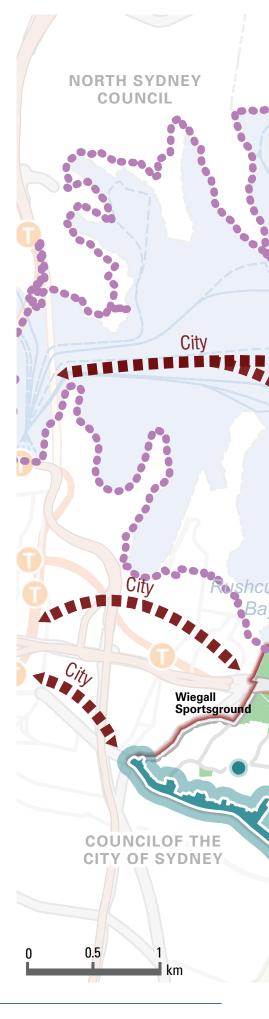
2 Double Bay planning review area



Proposed new off-road cycleway links



Rose Bay car park redevelopment project





Infrastructure and collaboration

Our green and multi-purpose infrastructure supports and connects our community, heritage and local character.

We have safe and convenient access to a range of active transport choices, recreation and sport facilities, arts, social and cultural activities, deliveries, connectivity, health services and education. It is safe and easy to walk, meet, connect, communicate and engage in community life. High quality paths that increase the walkability of our area are an ongoing priority for Council.

We work to ensure our smart, safe and interconnected network of infrastructure meets our community's needs at every stage in their lives. Everyone has opportunities to participate in community life.

With space at a premium, all our infrastructure and facilities are flexible and multi-purpose to ensure they can:

- be used for a variety of activities and services
- best meet the needs of people of all ages and abilities
- integrate seamlessly with technology, local character and our lifestyles
- support initiatives to expand tree canopy cover and urban forest
- respond to hazards such as urban heat and climate change
- quickly take advantage of future innovation and changing technology
- support walking or cycling as the most convenient option for short, everyday trips up to 2km.

High quality infrastructure, facilities and services benefit everyone and are a responsibility we all share. We collaborate to maintain, renew and enhance our infrastructure, facilities and services in a timely and efficient way that benefits our whole community.

Where new developments increase the number of dwellings and/or commercial floorspace it is important that developments are matched with improvements in infrastructure which will maintain and enhance our quality of life. To achieve this Council will consider available legal and ethical means of financing new infrastructure such as section 7.11 and section 7.12 contributions as well as public benefits which may be negotiated through voluntary planning agreements. This may include improvements to public infrastructure, community facilities, open spaces, walking paths, cycleways and the public domain.

Placemaking initiatives and other Council projects provide opportunities to upgrade and enhance the capabilities of our infrastructure and better integrate it with centres, open spaces, public domain, walking paths and other land uses.

We use a place-based and collaborative approach to achieve the following planning priorities:

INFRASTRUCTURE AND COLLABORATION

Planning Priority 1

Planning for integrated land use and transport for a healthy, sustainable, connected community and a 30-minute city.

Planning Priority 2

Planning for a community supported by infrastructure that fosters health, creativity, cultural activities and social connections.

Planning Priority 3

Working in collaboration with our community, government, businesses and organisations.



Woollahra Library at Double Bay



Oxford Street, Paddington

Planning Priority 1

Planning for integrated land use and transport for a healthy, sustainable, connected community and a 30-minute city.

Our vision

Active transport, particularly high quality paths for walking, is seamlessly and discreetly integrated into our everyday lifestyle. It is designed to respect and harmonise with our heritage, local character and natural harbour-side setting. We also work to ensure transport infrastructure is designed to suitably address urban heat.

We work to ensure people of all ages and needs have access to travel choices that make it quick and easy to get to local places, our foreshore, parks and villages. We also have convenient access to Sydney City, Bondi Junction and the rest of the eastern suburbs.

Our integrated transport network prioritises people and places. We can easily access public transport, walking paths and cycleways (mode separated where possible) from anywhere in our area. The convenience of the comfortable environments we have created for people to walk, meet, shop, learn, work, volunteer, run, cycle or catch public transport have reduced our dependency on private vehicles for everyday trips.

Consistent with the NSW Government's approach to planning for future transport we apply the principles of a 30-minute city and movement and place. We work to protect local character and provide streets and places that are enjoyable for people. An example is the management of impacts from freight and servicing activities to ensure streets and lane ways are suitably activated.

We work to ensure that our community has access to a range of sustainable transport options that contribute to achieving a 30-minute city. Providing safe, high quality pathways and surfaces for walking is a priority and is identified in Council strategies including, *Woollahra 2030* and the *Draft Integrated Transport Strategy* (Draft ITS) (due 2020).



Heritage terraces, Paddington

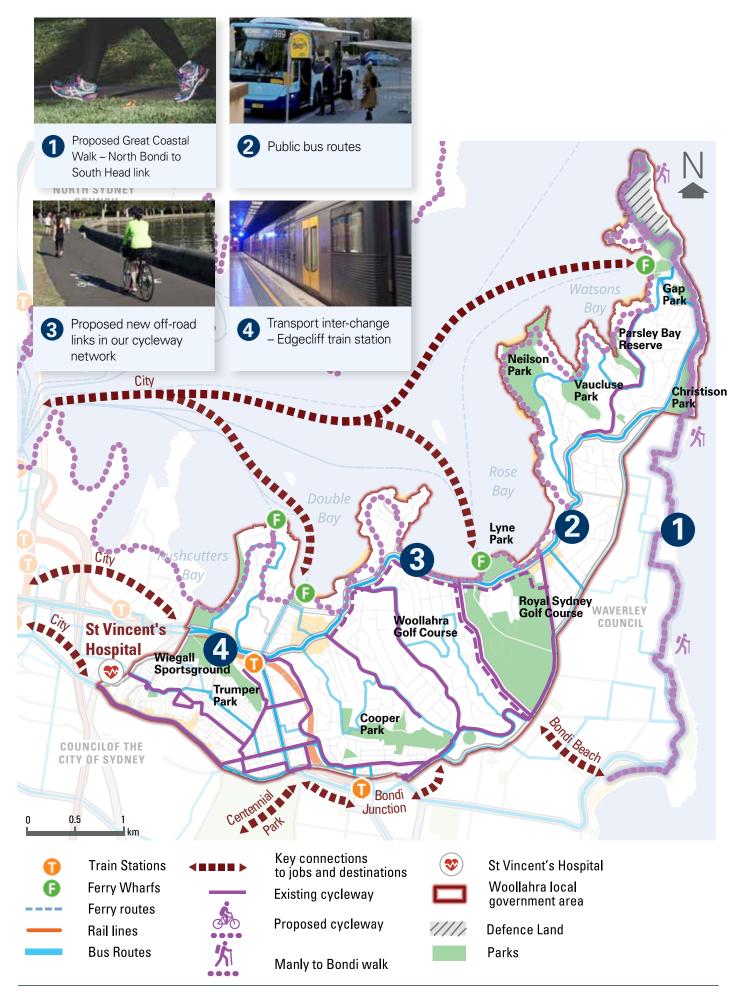
When planning for active transport in our area, matters to consider include the challenges of our sloping topography, heritage, urban heat, needs of an ageing population and identifying opportunities to separate cycling and walking paths to increase safety.

Consistent with our strategies, we continue to work on improving access to a range of safe and convenient transport infrastructure. Examples of initiatives include upgraded foothpaths, cycleways, provision of shade, encouraging shared vehicles and ensuring electric vehicle chargers are provided in the public domain and private development.

Our infrastructure is flexible and able to respond to changing conditions now and in the future. Technology provides reliable and real-time information to personalise transport services. Google maps, app creators and mobility-as-a-service providers use this data to help simplify our travel.

With a view to achieving a 30-minute city we continue to advocate for increased services, interchange upgrades and better connections between places, homes and jobs. We collaborate on the delivery of improvements with government agencies, other councils, businesses, organisations and our community.

The synergy of collaboration and technology helps us make the most of resources and achieve sustainability outcomes.



ACTIONS	ТҮРЕ
 Plan and deliver cycleway connections in collaboration with government agencies and neighbouring councils consistent with Future Transport 2056's conceptual Greater Sydney Principal Bicycle Network and Council's Integrated Transport Strategy (due 2020). Note: all other Future Transport 2056 projects in our area are completed or underway. 	Ongoing
 Collaborate with Transport for NSW and other government agencies, on planning future infrastructure and investment including the Oxford Street Remake program and upgrades of Harbour-side facilities. 	Ongoing
 3. Support implementation of the Woollahra Integrated Transport Strategy (due 2020) including: preparing an Active Transport Plan in collaboration with neighbouring councils and government agencies planning and promoting use of shared vehicles increasing integration of transport infrastructure and services across the Eastern City District. 	Medium term
4. Work with neighbouring councils and government agencies to deliver safe active transport links, particularly cycling and walking paths and supporting infrastructure. Examples include end of trip facilities, shade and wider footpaths. These links should connect our community to local centres where they can access local jobs, services, retail and entertainment.	Ongoing
5. Advocate to Transport for NSW for increased ferry and bus services.	Ongoing
6. Work with our community and government agencies to increase the role of Edgecliff as a key transport interchange in our area.	Short to medium term
7. Plan and create pedestrianised street settings across our area that prioritise people and placemaking.	Ongoing
8. Continue to encourage use of active transport modes and prioritise expansion of active transport connections.	Ongoing
9. Ensure all new development along transport corridors has suitable access and facilities for deliveries, servicing and local freight activities.	Ongoing
10. Promote increased walkability, pedestrian safety and permeability across our area, through initiatives such as the Greater Sydney Green Grid and the Bondi to Manly Walk.	Ongoing
11. Increase street plantings and tree canopy along streetscapes and pathways to provide shade and a healthy, visually appealing setting for walking, cycling and enjoying the public domain.	Ongoing
12. Continue to support and promote use of shared vehicles and electric vehicles in development, on-street and in Council car parks.	Ongoing



Guiding principles for planning integrated land-use and transport:

A 30-minute city

The 30-minute city is a vision for Greater Sydney where most people live within 30 minutes of jobs, education, health facilities, day-today services, retail, fresh food and great places. It is based on access to the nearest metropolitan and strategic centres within 30 minutes, seven days a week by public transport.

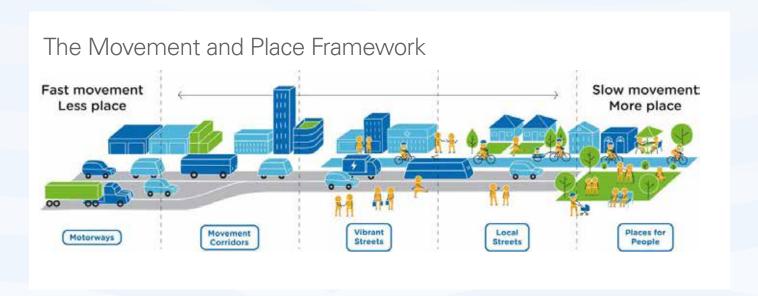
Movement and Place

Future Transport 2056 identifies movement and place as an approach to planning and designing transport, particularly roads and streets. It has regard to:

 Places for people: orientating street environments for people by better prioritising public transport, pedestrians, cycle and freight access whilst limiting unnecessary traffic.

- Local streets: designed for safety, encouraging road users to modify behaviours to respect one another and acknowledge the need to share road space.
 Examples include lower vehicle speeds that better align with the need to prioritise walking and cycling within local communities.
- Vibrant streets: that are actively managed to balance high pedestrian activity and densities attracted by significant commercial, tourism, leisure and entertainment venues, along with the need to move high numbers of people and goods.
- Movement corridors and motorways: are key transport links for a high volume of vehicles and people. In our area these movement corridors pass through local centres which requires balancing place, supporting freight, public transport and active transport that will support our centres' and high streets' role in providing for our local community.

Source: based on Transport 2056, A Metropolis of three Cities, the Eastern City District Plan and the Draft Woollahra Integrated Transport Strategy.



Planning Priority 2

Planning for a community supported by infrastructure that fosters health, creativity, cultural activities and social connections.

Our vision

We have convenient access to high-quality infrastructure that supports our lifestyle, health and wellbeing and social connections. This includes access to green spaces such as the Bondi to Manly Walk, parks and our foreshore.

The way we shop, work and communicate is supported by flexible infrastructure, services and policies that make efficient use of resources. Our facilities and infrastructure also support the arts, cultural activities and creative enterprise.

We continue to ensure that our plans for infrastructure, facilities and services are aligned with our villages and integrated transport network to provide safe, attractive and accessible community hubs. We also plan for mitigation and adaptation in response to hazards such as urban heat.

Our community has told us they want more infrastructure and facilities and increased access to open spaces, high quality walking paths and the foreshore.

In 2019 Council commenced a number of reviews and studies of our libraries, community facilities and our community's recreational needs. These are expected to be finalised in 2020. The results will help us to prepare strategies, projects and plans of management as part of Council's ongoing work to ensure our community infrastructure meets the changing needs of our community.

Our open spaces support a variety of recreational and passive uses that reflect the changing needs of the community. Council is preparing a Recreational Needs Study (expected 2020) to investigate the level of access to open space, what our community needs are now and in the future and strategies to make efficient use of limited land and facilities

Our libraries are increasingly serving as community hubs where people also connect with each other or come for an event or program, to study, to work, to meet new people or to learn how to use the latest technology. Each day more than 2000 people visit one of our three libraries located at Double Bay, Watsons Bay and Paddington. All our libraries offer WI-FI, e-resources, self-service kiosks, computers and a 3d printer. Council's outreach mobile library is a shared resource with Randwick and Waverley Councils and offers mobile space equipped with the latest technology.*

Our infrastructure and facilities are multipurpose and can be transformed quickly for a range of different activities and adapt to changes in technology or the way we live. We can't always predict the future but we can make sure we are best positioned to adapt and thrive when it arrives. This also involves planning for mitigation and adaptation in response to hazards such as urban heat.

Technology is increasingly helping us to respond to real-time community needs. It also helps us to work with schools and other facility owners to unlock spaces that are often underused outside of core operating hours.

^{*}Source: Woollahra Social and Cultural Plan 2018-2023 and Woollahra 2030

In addition to physical infrastructure, we help our community to access the arts, cultural activities, support programs, skills and technology needed to engage meaningfully in community life at every stage in their lives.

Council offers a range of community and cultural grants to provide financial assistance to not-for-profit community and cultural groups and organisations. Examples include parenting education and a specially designed bike project to take people with special mobility needs on a ride though Centennial Park.*

Council supports creative expression and the arts in many forms, including our Woollahra Small Sculpture Prize, Digital Literary Award and Youth Photography Award and Short Film Prize. Each year we receive over 1,000 submissions for cultural and literary projects. In addition we offer an artist-in-residence program each year along with skills development, classes in photography, sculpture and many other art forms for all ages and abilities.

Council runs a full calendar of safe, quality events, celebrations, activities and programs that bring the community together to celebrate throughout the year, including Senior's Festival, International Women's Day, Youth Week, Citizenship ceremonies and Citizen of the Year Awards.



As shown on the map on page 29, Council has a range of community facilities, open space, playgrounds and walking paths that support the health, wellbeing and quality of life of our community. This includes:

- 3 libraries: Paddington, Double Bay and Watsons Bay
- 10 community venues for hire
- 4 Council-managed swimming areas:
 - Camp Cove Beach, Watsons Bay
 - Parsley Bay Swimming Enclosure, Vaucluse
 - Murray Rose Pool at Redleaf, Double Bay
 - Watsons Bay Baths, Watsons Bay
- Swimming areas managed by National Parks and Wildlife are located at Shark Beach, Nielsen Park, Vaucluse
- 6 swimming beaches
- Over 59 historic gardens, foreshore parks, playgrounds and bushland reserves, including:
 - 9 sports fields
 - 23 playgrounds
 - -3 tennis courts
 - 1 golf course
 - 3 community gardens
- Over 20km of the Bondi to Manly walk
- Woollahra Preschool in Double Bay.

There are also a number of private recreation facilities, clubs and educational establishments that operate across our area. Examples include a golf course, sailing clubs, tennis courts, squash courts and lawn bowling greens.

^{*}Source: Woollahra Social and Cultural Plan 2018-2023

Council meets the changing needs of our community by sequencing infrastructure provision using a place based approach. We collaborate with our community, government agencies, neighbouring councils, business and organisations to achieve this.

Where new developments increase the number of dwellings and/or commercial floorspace Council will work to ensure that developments make appropriate contributions to upgrade public facilities. This will ensure that we continue to meet our community's needs and maintain and enhance the liveability of our area. This may include improvements to public infrastructure, community facilities, open spaces, walking paths, cycleways and the public domain.

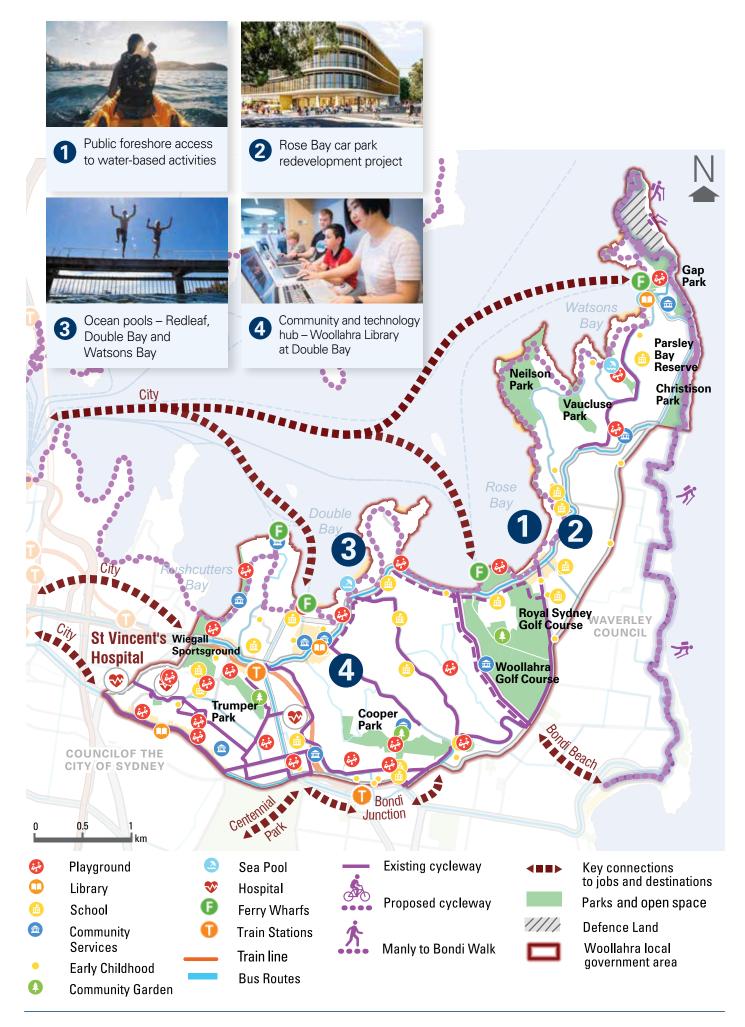
All our infrastructure is designed to reflect our lifestyle and vision for the future of our area.

Cultural diversity and harmony

Council values its cultural and linguistic diversity. The diversity of the local population is celebrated with a large Cultural Day event and community engagement activities leading up to this event help to promote harmony and acceptance. To help newly arrived families Council provides welcome packs with information about local services.



Source: Woollahra Social and Cultural Plan 2018 to 2023 based on ABS 2016 census data



ACTIONS	TYPE
13. Implement plans and projects to maximise and more efficiently provide community infrastructure on council land in/near centres and public transport including:	Ongoing
 Rose Bay car park redevelopment project to facilitate a multi-use community facility, increase public car parking and increase employment floor space. 	Short term
 Investigate potential use of the Council-owned Cross Street car park in Double Bay for a mixed use redevelopment including a cinema and a range of community, commercial, retail and residential uses with car parking. 	Short term
 Complete redevelopment of the St Bridgid's building at Redleaf, Double Bay for community space including a new art gallery space. 	Short term
14. Work with councils and government agencies to introduce better funding mechanisms for community infrastructure (including improvements and upgrades) that will help us achieve the <i>Eastern City District Plan's</i> liveability outcomes.	Short term
15. Continue to work with applicants for development consent to ensure that new developments which involve additional dwellings and/or commercial floorspace are subject to appropriate development levies or contributions under section 7.11 and/or section 7.12, or contributions and/or works in kind negotiated through voluntary planning agreements. This may include improvements to public infrastructure, community facilities, open spaces, walking paths, cycleways and the public domain.	Ongoing
 16. Work with our community, neighbouring councils and government agencies to deliver community spaces and services, arts and cultural spaces and experiences, high quality public places and recreational facilities through infrastructure strategies and related plans. These include but not limited to, the: Playspace Strategy (due 2020) and Recreational Needs Study and Plan (due 2020) the NSW Office of Sport's Greater Sydney Sport Infrastructure Plan (due 2020) Social and Cultural Plan 2018 and Community Facilities Study and Strategy (due 2020) Double Bay Public Domain and Lighting Strategies (2016) Plans of management to maintain, renew and upgrade ageing infrastructure including roads, footpaths, stormwater drainage and seawalls, bicycle facilities, parks and open space. 	Ongoing
17. Continue to support implementation of our Disability Inclusion Action Plan 2017	Ongoing
18. Lead and inspire leadership in the adoption of technology and engagement with the digital environment, including supporting infrastructure.	Ongoing
19. Advocate for shared used of public and private education, recreation and community facilities.	Ongoing
 20. Collaborate with neighbouring councils, government agencies and service providers to monitor and plan for easily accessible infrastructure and services that meet our community's changing needs, especially: young children and school students (including public school places) our ageing population people with a disability, restricted mobility or other needs. 	Ongoing
21. Continue to encourage the provision of well-designed and appropriate shade in all developments, public domain, recreational facilities and other relevant infrastructure.	Ongoing



Business, Oxford Street, Paddington

Planning Priority 3

Working in collaboration with our community, government, businesses and organisations.

Our vision

The future inevitably involves change. Our job as a Council and as a community is to make sure these changes are a good fit for our area and help to achieve our vision. We work collaboratively to deliver better services and infrastructure, to improve amenity and to maintain the local character of our places.

Collaboration and open communication are important to coordinate the many organisations involved in providing services to our community and those who use facilities in our area. It makes it easier to fund and deliver infrastructure that is integrated, efficient and responsive.

Council collaborates with our community, government agencies, businesses and organisations to deliver and advocate for infrastructure that supports our community's changing needs. This delivers well coordinated, holistic and compehesive outcomes that make everyone's lives better over the long term.

Together we optimise funds, well-located facilities and other spaces that meet our community's needs for health, education, transport, cultural activities, deliveries and servicing, open space, connections with the natural environment, innovation and community uses.

ACTIONS	TYPE
22. Encourage community participation in accordance with the Woollahra Community Participation Plan 2019	Ongoing
23. Foster relationships and strategic networks in collaboration with government agencies, non-government organisations, businesses and community groups.	Ongoing
24. Continue to acknowledge and support the right of Aboriginal and Torres Strait Islander people to self-determination and work with the La Perouse Local Aboriginal Land Council.	Ongoing

Liveability

Our homes, buildings and places celebrate our rich heritage, sunny harbour-side location and leafy local character.

Liveability is about quality of life and how our area enhances the health, lifestyle and wellbeing of the people who live, work, visit and play here. This requires housing, jobs, open space, infrastructure and services that are easy to access and meet peoples' needs now and in the future as they transition though different stages of life.

Paddington café

Key to maintaining high levels of liveability across our area is place-based planning and design excellence that prioritises our lifestyle, heritage, public places, open space and local character. It is about conserving the heritage and local character that tells the story of us and makes our places alive, unique and home.

We have a diverse range of housing choices, including more affordable housing options, in well-planned locations that have easy access to high-frequency public transport, local villages, jobs, services and open spaces.

Council has a strong focus on place-based planning. This is reflected in our village place plans, local character statements (expected 2020), planning controls for local character and heritage, high quality open spaces and flexible community facilities which all contribute to achieving high-quality liveability outcomes.



Where new developments increase the number of dwellings and/or commercial floorspace it is important that developments are matched with improvements in infrastructure which will maintain and enhance our quality of life. To achieve this Council will consider available legal and ethical means of financing new infrastructure such as section 7.11 and section 7.12 contributions as well as public benefits which may be negotiated through voluntary planning agreements. This may include improvements to public infrastructure, community facilities, open spaces, walking paths, cycleways and the public domain.

Liveability is supported by all the planning priorities in this plan. This section has priorities about our homes, heritage and places. We use a place-based and collaborative approach to achieve these planning priorities:

LIVEABILITY

Planning Priority 4

Sustaining diverse housing choices in planned locations that enhance our lifestyles and fit in with our local character and scenic landscapes.

Planning Priority 5

Conserving our rich and diverse heritage.

Planning Priority 6

Placemaking supports and maintains the local character of our neighbourhoods and villages whilst creating great places for people.



Heritage terrace houses, Padington

Planning Priority 4

Sustaining diverse housing choices in planned locations that enhance our lifestyles and fit in with our local character and scenic landscapes.

Our vision

Our area is home. It supports our lifestyle and allows people of all capabilities and all ages to participate in community life and live in health and comfort.

Housing is designed to be the right fit for the character, heritage, landscape and village scale of our area. It is located in well-planned places that are close to villages, services and public transport hubs. Everything is on our doorstep – shops, cafes, markets, libraries, parks, our foreshore, schools, health services, aged care facilities and more.

Diverse and affordable housing options in accessible locations provide for a range of needs and incomes. Council collaborates with government agencies, other councils and organisations on affordable housing programs.

Development that creates new dwellings or commercial buildings contributes to providing upgrades and improvements that enhance the liveability, infrastructure and amenity of our area. Factors that contribute to the amenity of a neighbourhood include access to green open space, water and air quality, safety, accessibility, pleasant streetscapes, local villages and opportunities for recreation and social interaction.

Housing developments in and around our villages respect their character and important role in community life. They do not decrease space for employment, community activities, connections or green space. Buildings and sites are designed to enhance the amenity of residents, including noise and light attenuation measures, provision of tree canopy and soft landscaping and suitable on-site areas to facilitate servicing, storage and deliveries.

Our area is long-established and extensively developed. Housing comprises a diverse mix of historic and modern houses, modern mansions, art deco apartments and modern architectural buildings. Our area has a high percentage of medium and high density dwelling types:

- 21% separate houses
- 22% attached dwellings, terraces or townhouses
- 55% apartments.

Council plans new housing and renewal using a placebased approach which prioritises our lifestyle, heritage, local character and scenic landscape. Fine-grain human scale design protects our village character whilst delivering new housing that is the right fit for our area.

Planning for future housing must have consideration for our constraints including access to efficient public transport, the sloping topography and the capacity of local infrastructure particularly roads and the sewer system. Consideration must also be given to providing access to open space, availability of public school places, protecting tree canopy and urban forest, conservation of heritage (over 24% of our area is in a heritage conservation area) and addressing natural hazards such as flooding.



Apartments in Darling Point, Rushcutters Bay

The Woollahra Housing Strategy (expected in 2020) will set out how housing will be provided to meet changing community needs in the short to medium term and identify investigations for longer-term housing outcomes. An example of changing needs in our community is our ageing population.

The housing strategy will explain how new housing in our area will contribute to housing supply targets for the Eastern City District over 6-10 year and longer term 20-year timeframes. It will be accompanied by a local character statement prepared in accordance with the relevant guidelines. Affordable housing opportunities and targets will also be investigated.

Planning reviews of the Double Bay and Edgecliff centres are underway to identify opportunities for increased housing, local businesses and employment in these key local centres. These reviews will also contribute to the Housing Strategy.

Sustainable housing is carefully planned so that it is the right fit for our area and is located on suitable, highly accessible and well-serviced sites.

ACTIONS	ТҮРЕ
 25. Prepare a local housing strategy that: a. responds to the requirement for the delivery of five-year housing supply targets for the LGA b. responds to the requirement for the delivery of 6-10 year (when agreed) housing supply targets for the LGA c. investigates capacity to contribute to the longer term 20-year strategic housing target for the Eastern City District d. addresses the requirements of Objective 10 of <i>A Metropolis of Three Cities</i>, including: i. creating capacity for more housing in the right locations – areas supported by a wide range of accessible, green, clean, and creative facilities, services and spaces ii. supporting planning and delivery of growth areas and planned precincts as relevant to each local government area iii. supporting investigation of opportunities for alignment with investment in regional and district infrastructure e. promotes design excellence that preserves village and neighbourhood character and integrates sustainability principles f. promotes diverse housing choices for people of all ages and capabilities g. supports the role of business centres h. integrates with and responds to existing infrastructure and hubs such as key centres, transport interchanges and health precincts with an emphasis on walkability, sustainability, character and place. i. addresses affordable housing by: i. recognising housing affordability is an issue in Woollahra, particularly for essential service workers ii. quantifying and measuring the need for affordable housing in the local government area iii. identifying areas and strategies for growth in affordable housing iv. recognising that affordable housing is a complex issue that needs to be addressed by all levels of government v. exploring opportunities for Council to participate at a regional and state level to advocate for state funded delivery of affordable housing stock. <li< td=""><td>Short term</td></li<>	Short term
26. Work with the Greater Sydney Commission, government agencies and neighbouring councils to develop affordable housing options in response to the Eastern City District Plan, SEPP 70 and measures identified in the local housing strategy that are appropriate for the social and economic context of the eastern suburbs area.	Ongoing
27. Advocate for policies and strata bylaw reform that reflect increases in companion animals and pet ownership.	Short term



Conserving our rich and diverse heritage.

The Gadigal people are the traditional custodians of much of the Woollahra area, while the Birrabirragal people are the traditional custodians of the harbour area around Watsons Bay and South Head.

The local area is rich in evidence of early Aboriginal history with over 70 sites including midden sites, rock engravings and numerous shelters, many with axe-grinding grooves where stone tools were made and sharpened.

Some sites are in private gardens, others are in parks and public areas, with a number along coastal walks and the harbour foreshore where much of the vegetation that provided the "kitchen gardens" of the original inhabitants is preserved.

Our vision

Our area has a rich and diverse history and an outstanding natural setting. Heritage items cover a range of categories including Aboriginal, built, natural, archaeological, defence, maritime and culture. The significance of our heritage items is recognised at a local, state and, in many instances, a national level.

Our community is committed to conserving, protecting and showcasing the quality and meaning of our heritage and public places. The cultural significance and relationships between the various characteristics of our heritage creates a sense of place that tells the ongoing story and identity of our community.

The Woollahra Local Environmental Plan 2014 identifies heritage items comprising individual buildings, structures, archaeology, trees and landscape features as well as heritage conservation areas representing Victorian, Federation, Inter-War and post-1950 buildings, precincts and streetscapes.

A significant number of items also have protection on the State Heritage Register under the *Heritage Act 1977*, the *Sydney Regional Environmental Plan (Sydney Harbour Catchment) 2005* and the Section 170 register of State heritage assets. Nearly half of our heritage items are also listed by the National Trust of Australia (NSW).

Council's local history team provides an important service connecting our community directly with historical information. Enhancing awareness and engagement is an important part of heritage conservation and includes heritage interpretation, walks and wayfinding, education and events.

Heritage is always evolving. We recognise that our heritage is not confined to individual buildings or items and that the heritage in some localities is created by a streetscape amenity that represents a consistent and harmonious example of a period in the social environmental or cultural development of the area. We continue to pro-actively investigate and review heritage in our area to ensure we conserve the history, character and story of our area as it evolves.



Transvaal Avenue, Double Bay

Macquarie Lighthouse, Vaucluse

ACTIONS	TYPE
 28. Continue to proactively conserve and monitor heritage in the Municipality including: reviewing and updating provisions in Woollahra Local Environmental Plan 2014 and Woollahra Development Control Plan 2015 sustainably managing visitation to our heritage conservation areas and destinations promoting a high standard of urban design in both the public and private domain that respects and communicates with heritage and our heritage conservation areas supporting implementation of legislation for Aboriginal Heritage. 	Ongoing
29. Work with the La Perouse Local Aboriginal Land Council to conserve the history and heritage of our area.	Ongoing
30. Undertake further theme-based Municipality-wide studies, with consideration for the fact that heritage is constantly evolving.	Ongoing
31. Work with the Department of Planning, Industry and Environment to investigate preparing a local exclusion for our heritage conservation areas from complying development under <i>State Environmental Planning Policy (Exempt and Complying Development Codes) 2008</i> to prevent alterations and additions that remove internal heritage fabric and result in inappropriate amalgamations.	Short term
32. Collaborate with organisations and our community to enhance education, heritage interpretation, history walks and wayfinding.	Ongoing
33. Support owners of heritage items by providing education and information about grants and incentives available for conservation works. Note: Conservation works includes maintenance of items of heritage significance.	Ongoing

Placemaking supports and maintains the local character of our neighbourhoods and villages whilst creating great places for people.

Our vision

Our area has a well-planned, high quality and sustainable built environment that preserves and showcases our heritage, village character and landscape setting. Our boutique villages and leafy neighbourhoods each have a unique combination of history, culture, art, sunny places and natural features.

We preserve the best of what we have and collaborate with our community, businesses and organisations so that the 'new' fits in harmoniously with our lifestyle, local character and places. This results in curated places that encourage design excellence, best practice construction and the custodianship of places, history and the natural environment. Consistent with this approach, in 2020 Council will begin preparing local character statements for our area in accordance with NSW Government guidelines and in consultation with our community.

Our residential areas provide a mix of residential styles but there are some places of special character set in a streetscape we wish to preserve, conserve and showcase as examples of the social environmental or cultural development of the area.

Our villages are community hubs with unique character that we enjoy being in. Boutique local businesses meet our everyday needs in a way that reflects our lifestyle. Entertainment and shopping precincts in key villages provide a cosmopolitan experience with cafes, restaurants, public art and other social and cultural events, activities, services and opportunities.



Woollahra Library at Double Bay

Our place plans and local character provisions recognise the contribution of arts, culture and community events in supporting local businesses and a diverse local economy. Examples of local arts and cultural events include the Woollahra Small Sculpture Prize, Woollahra Design Excellence Awards, Double Bay Street Festival and Watsons Bay Markets. Additionally, the Woollahra Public Art Panel supports opportunities for public art across our area that preserve, emphasise and enhance distinctive local identity.

We plan great local places for people consistent with A Metropolis of Three Cities, the Eastern City District Plan and the Government Architect's Better Placed guide. Our neighbourhoods, villages and places provide:

- a well-designed environment with a fine-grain, humanscale form that is the right size and type for its location
- responsible and high quality construction that reflects best practice and mitigates urban heat
- high-quality design that minimises impacts from necessary deliveries and servicing activities
- easy access to social infrastructure and cultural opportunities
- connections to surrounding areas by public transport, walking and cycling

- a choice of activities for people of all ages and capabilities
- visual connections and wayfinding
- connections to heritage and culture
- sensitive connections to the natural environment, water, parklands and gardens
- flexibility and longevity to evolve and adapt over time to changing needs
- comfortable environments to walk through, sit, stand, play, talk, read, or just relax without exposure to unpleasant noise, heat, rain, traffic, pollution or UV radiation
- integration with the local context, including topography, biodiversity, landscape and views, existing streets and buildings and infrastructure.

ACTIONS	TYPE
34. Promote design excellence and best practice construction for public and private buildings, urban design and the public domain.	Ongoing
35. Work with the Department of Planning, Industry and Environment to prepare local character statements for the Woollahra LGA in accordance with the relevant guidelines. One purpose of the review is to identify areas in our low density residential zones where a local exclusion from the Low Rise Medium Density Housing Code may be appropriate.	Short term
36. Continue to implement place-based planning through the <i>Woollahra Development Control Plan 2015</i> , place plans and public domain strategies to protect heritage and village character, increase pedestrian access and amenity, manage parking and promote active street frontages.	Ongoing
37. Undertake community consultation on the <i>Double Bay Centre Planning and Urban Design Study (due 2020)</i> which includes provisions to promote fine-grain, human-scale, place driven outcomes that prioritise people, local character and place, solar access and design excellence.	Short term
38. Undertake community consultation on the Edgecliff Commercial Centre Planning and Urban Design Study (due 2020).	Short term
39. Identify opportunities for temporary or permanent cultural venues on Government-owned land, partnerships with arts and creative industry and providing arts and cultural infrastructure in new developments.	Ongoing

Productivity

Our leafy, boutique villages foster thriving local businesses that provide jobs, shops, dining, entertainment and a range of services that support our community.

Productivity is about supporting economic diversity and a range of opportunities for investment, business and jobs in a 30-minute city. Council applies placemaking principles to support the diversity and vibrancy of our local economy.

Our area is the location of some of Sydney's premier shopping precincts, such as Double Bay, Paddington and Queen Street, Woollahra. Set amid residences of great heritage value and adjoined by Sydney Harbour, open parks and tree-lined boulevards, our vibrant retail precincts present wonderful shopping and dining in the relaxed ambience of small villages. This provides many opportunities for prosperity and development of a robust local economy.

Accordingly, the main locations of employment and business activity in our area are our villages and certain visitor destinations. Key centres that provide local employment opportunities are Double Bay, Edgecliff, Rose Bay and Oxford Street, Paddington. There is no land zoned for industry or urban services under the Woollahra Local Environmental Plan 2014.

Many residents work and seek entertainment in the Sydney CBD, Bondi Junction and the Eastern Economic Corridor. Strengthening active transport connections to these destinations is a priority to support our community and to achieve a 30-minute city.

Technology and the digital environment play a large role in our everyday lives, built environment, economy and infrastructure. We work with our community and local business to help them adapt, connect and thrive in response to change.

Set on Sydney Harbour, our area is also a premier destination for visitors. From Watsons Bay to Paddington, our area is one of Sydney's most visited regions². Council has innovative and responsive policies to make efficient use of local resources, balance competing needs and sustainably manage destinations, visitors and the night-time economy.

Council collaborates with our community, neighbouring councils, government agencies, businesses and organisations to support a diverse, vibrant and innovative local economy.

A place-based and collaborative approach will ensure we achieve our planning priorities for productivity.

2. Source: Woollahra 2030



Double Bay dining

PRODUCTIVITY PLANNING PRIORITIES

Planning Priority 7

Supporting access to a range of employment opportunities and partnerships.

Planning Priority 8

Collaborating to achieve great placemaking outcomes in our local centres which are hubs for jobs, shopping, dining, entertainment and community activities.

Planning Priority 9

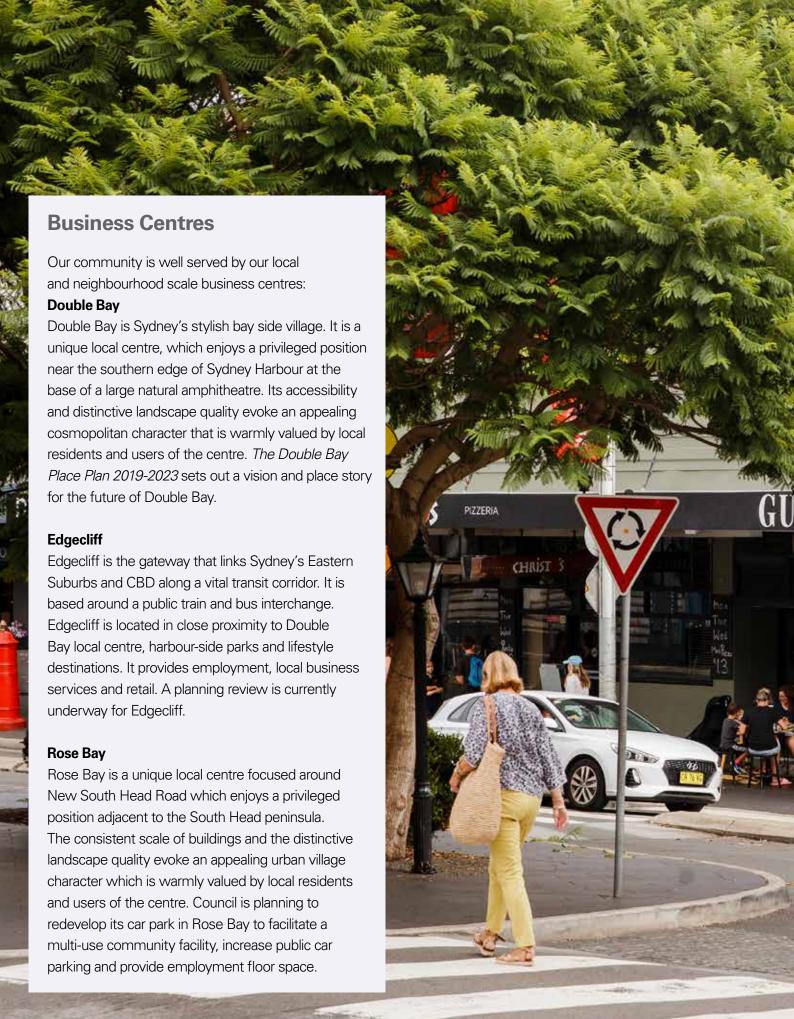
Supporting and enabling innovation whilst enhancing capacity to adapt and thrive in a rapidly changing digital environment.



Double Bay markets







Oxford Street, Paddington Other centres Oxford Street is a commercial precinct established Rose Bay South and Queen Street Woollahra are in the 1860s and is the main shopping area of zoned B4 Mixed Uses. This permits a wide range of Paddington. Architectural styles include Victorian, retail premises, business premises, office premises, Federation and Inter-War. community facilities, restaurants and cafes and shop top housing. Watson's Bay is zoned SP3 Tourist. It is a destination precinct, attracting shoppers to its boutiques and designer fashion shops. Fashion retail Neighbourhood scale business centres uses are supported by cafes and restaurants and other A number of smaller neighbourhood scale business active uses which support the community needs. zones provide a range of small-scale retail, business Council is committed to reinforcing the retail vitality of and community uses that serve the needs of people Oxford Street. The north side is in the Woollahra LGA who live or work in the surrounding neighbourhood. and the south side of the road is in City of Sydney Uses include retail, shops, restaurants and cafes, Council. The street is part of the Paddington Heritage take-away food and drink premises, small business, Conservation Area and the desired future character is offices, community facilities and shop top housing. to retain the existing built form and established urban character. The Oxford Street & Paddington Place Plan Our neighbourhood business centres are: 2019-2023 sets out our placemaking approach for 1. Hopetoun Avenue, Vaucluse the invigoration and revitalisation of the iconic Oxford 2. South Head Roundabout, Vaucluse Street, Paddington. 3. Vaucluse Shopping Village, Vaucluse 4. Plumer Road, Rose Bay **Rose Bay North** 5. O'Sullivan Road, Rose Bay Rose Bay North shopping centre is located on Old 6. Streatfield Road, Bellevue Hill South Head Road at the junction of the suburbs of 7. Bellevue Hill Shops, Bellevue Hill Vaucluse, Rose Bay and Dover Heights. It is split 8. Manning Road, Woollahra between Waverley Council to the east of Old South 9. Edgecliff Road, Woollahra Head Road and the Woollahra Council to the west. 10. Darling Point Road, Darling Point. The centre, including the retail strip on the Waverley 11. Five Ways Paddington side, provides services and facilities to meet the daily 12. Boundary Street, Paddington. needs of local residents including a supermarket, shops, cafés, take away food, grocer, chemist, bakery and newsagent.

Paddington

Supporting access to a range of employment opportunities and partnerships.

Our vision

Our community is connected to a wide range of jobs, businesses and services as we strive to achieve a 30-minute city and maintain our lifestyle. We protect and increase local job opportunities, particularly in our villages. This helps us to achieve our planning priorities for liveability, productivity and sustainability by reducing travel times to access jobs, services and entertainment.

Our area is well-established and extensively developed. Council collaborates with the community, government agencies and service providers support our local economy, villages and our arts and cultural communities. This includes balancing residential and business uses, whilst finding innovative ways to increasing active transport and manage traffic and parking.

A strong focus on centres is a key part of Council's approach to promoting access to jobs, businesses, and services in a 30-minute city. Protecting and enhancing employment space in our villages is vitally important to this and for the health of our local economy. Edgecliff, Double Bay and Oxford Street, Paddington are identified as important to local productivity in *Woollahra 2030*.

Our community is highly educated and mainly work in management, knowledge and professional industries. Many residents work and seek entertainment in the Sydney CBD, Bondi Junction and the Eastern Economic Corridor³. Nearby health and education precincts, such as St Vincent's Hospital, also provide significant job opportunites. Planning Priority 1 is about strengthening active transport connections between these destinations and is a key priority for Council to support our community and achieve a 30-minute city.

3. Source: .id (2019) based on census 2016

Council also helps to enhance local productivity by promoting and supporting partnerships between businesses, people and organisations. This is reflected in our place plan initiatives. We support business, the needs of our creative industries and professional networks that are responsive to the evolving needs of local business and our community.

ACTIONS	TYPE
40. Support and promote business and professional networks that are responsive to the evolving needs of local business and our community.	Ongoing
41. Introduce planning controls into the Woollahra Local Environmental Plan 2014 and Woollahra Development Control Plan 2015 to protect and enhance floor space for commercial, retail, business, health and community uses in centres, particularly in Double Bay and Edgecliff.	Short term
42. Monitor employment and business in our centres, including audits of local centres and business activity.	Ongoing

Local economy and jobs In 2016 there were 19,974 jobs located in the Woollahra LGA. This is an increase of 11.8% from the 2011 Census result of 17,859 jobs. Local centres are the primary employment locations. There is no industrial or urban services land in our LGA. The four most common industry sectors are: education and training • health care and social assistance retail, professional and scientific services accommodation and food services. The Eastern Suburbs Economic Profile reported that in 2013 our key local centres employed 8,736 people: • 2,138 in Double Bay • 1,765 in Edgecliff • 2,997 in Oxford Street, Paddington (shared with City of Sydney) • 739 in Rose Bay • 1,097 in Queen Street, Woollahra. Undertaking regular audits of business and employment in our local centres to update this information is an action of this plan. This will help inform plans and initiatives to support local businesses and our diverse local economy, protect local employment capacity and maintain the vibrancy of our business centres. Cafe, Double Bay

Collaborating to achieve great placemaking outcomes in our local centres which are hubs for jobs, shopping, dining, entertainment and community activities.

Our vision

Our boutique villages are diverse, thriving places for local business and community life, each with a special character. Our community enjoys the lifestyle benefits of our harbour location and a wide variety of facilities, leisure activities and interests.

Placemaking and a strong focus on our villages are central to Council's approach to promoting productivity and a prosperous local economy. Goal 9 in *Woollahra 2030* is about enhancing local prosperity and community focused economic development:

Woollahra will maintain the diversity of our local economic base and encourage new business into the area that will enhance and positively impact on community life.

Our villages provide boutique offerings that support the lifestyle and daily needs of our community as well as being attractive destinations for visitors. Each village has its own unique character, heritage and a diverse pedestrian experience via networks of local streets, laneways, arcades and walkways.

Our villages strive to be self-contained and self-sufficient. Diverse business offerings in each village complement each other and provide healthy diversity and competition that keeps our local economy thriving. As well as retail, accommodation and food services, certain villages have significant health care services such as general practice, dental and specialist medical services.

We support a balanced economy including boutique retail, visitation, well-regulated night-time entertainment, dining and other recreational opportunities. The amenity of surrounding residential areas is carefully addressed both by businesses and in the design of new dwellings through suitable sound and light attenuation measures and management of servicing, storage, heavy vehicles and deliveries.

In addition to our boutique villages, our stunning harbour setting and heritage makes our area a premier destination for visitors. Key visitor destinations include Double Bay, Watsons Bay, Paddington, the Bondi to Manly Walk, South Head, Gap Park, Vaucluse House and Hornby Lighthouse. Placemaking and sustainable destination management support the vibrancy and attractiveness of our villages and destination whilst balancing the competing needs of visitors, businesses and our community.

The place management approach is much broader than just planning. Our place plans set out a range of initiatives to improve the physical attractiveness – providing a high quality and flexible public domain that everyone can access and supports a range of business offerings and community activities, events, festivals, arts and cultural programs. This approach ensures our villages adapt and thrive in response to change and remain a prosperous part of our vibrant local economy and community life.



French Soiree, Kiaora Place, Double Bay

ACTIONS	ТҮРЕ
43. Implement the place plans for Double Bay and Oxford Street, Paddington	Ongoing
44. Investigate strategies to sustainably manage a vibrant and diverse local economy that preserves reasonable amenity levels for our community with regard to outdoor dining, the night time economy, retail, destinations and visitation.	Ongoing
45. Continue to collaborate with and support our business representative organisations and business community, including investigating and implementing innovative approaches to increase opportunities for local businesses and employment in our business centres. Business organisations we regularly work with include the Sydney East Business Chamber, the Paddington Business Partnership and the Queen Street & West Woollahra Association.	Ongoing





Our Place Plans

Council has place plans for Double Bay and Oxford Street, Paddington. These plans set out our placemaking approach for the management, future planning and economic revitalisation of these two important centres.

Double Bay Place Plan 2019-2023

The *Double Bay Place Plan 2019-2023* sets out an ambitious series of strategies, priorities and actions aimed at achieving the vision and place story for Double Bay as Sydney's 'stylish bayside village' which is 'stylish, intimate and refreshing'.

Positioned uniquely between Darling Point, Edgecliff and Bellevue Hill, Double Bay is the largest and most influential business centre in our area. Containing approximately 24,000 square metres of retail floor space and approximately 37,000 square metres non-retail floor space, the centre provides for a number of retail, hospitality and personal services.

The Plan recognises the importance of placemaking and that 'an attractive physical environment is just the canvas for the bigger picture'. The Plan therefore advocates for success through 'the interaction of activities, events, festivals, arts and cultural programs which attract people'.

Implementation of the Place Plan is a shared responsibility between Council and external business partners, in particular the Sydney East Business Chamber.

Oxford Street & Paddington Place Plan 2019-2023

The Oxford Street & Paddington Place Plan 2019-2023 sets out our placemaking approach for the invigoration and revitalisation of the iconic Oxford Street, Paddington high street shopping strip. It also applies to the area in Glenmore Road around 'The Intersection', William Street and Five Ways. The Plan envisages an 'iconic heritage high street with rich history' that has a 'diverse and balanced mix of unique retailers', ultimately 'reclaiming its title as one of Sydney's most eclectic and vibrant destinations.'

Our Vision is for Oxford Street to be celebrated as an iconic heritage high street with rich history, a destination for global and local fashion, food and furniture offerings, as the gateway to the heritage enclave of Paddington, its cultural and artistic life, community meeting places and beautifully preserved terrace streetscapes.

Council, the Plan equally considers both sides of Oxford Street and Paddington for a cohesive vision and character. Achieving this vision is facilitated through a placemaking approach which incorporates interactions and activities that attract people. Under six themes, the Plan sets out a number of aspects which are key to the revitalisation of the Oxford Street shopping strip and other key areas such as the Five Ways precinct. Implementation of the Place Plan is a shared responsibility between Council, City of Sydney Council and external business partners and in particular the Paddington Business Partnership.



Supporting and enabling innovation whilst enhancing capacity to adapt and thrive in a rapidly changing digital environment.

Our vision

Technology and the digital environment are an indispensable part of our everyday lives, built environment, economy and infrastructure. This requires us to lay the right groundwork, both digital and non-digital, so our community and local economy can adapt, connect and thrive in response to rapid change and innovation.

Our focus when interacting with the digital environment is on people, safety, our local economy and cultural outcomes. We prioritise inclusion, collaboration, vibrancy, creativity and community. This helps to ensure we achieve our vision for a future where our area continues to be productive, sustainable, accessible, connected and liveable.

Council prioritises best practice, multi-purpose community facilities and services that help our community access technology. An example is Council's library and community hub in Double Bay that offers a 3D printer, workshops and training programs, laptops, WI-FI, meeting rooms for hire and event space.

We thrive and lead in the digital era by future-proofing new infrastructure and ensuring that development is designed for flexibility and adaptability. The *Woollahra Local Environmental Plan 2014* permits a range of community and business services in appropriate land use zones.

We continue to expand our online services, digital engagement and communication with our community. An example is Council's free e-waste collection service which was launched in 2019 on the Woollahra Council app. Council also has a number of initiatives underway to support uptake of electric vehicles:

- In 2019 we updated to our planning controls to require all new developments to have electric circuitry capable of accommodating future installation of electric vehicle chargers.
- Our first public EV charger has been operating at the Kiaora Place shopping centre in Double Bay since June 2019. We continue to install chargers in our car parks, in on-street locations and in the potential future Cross Street and Rose Bay car park developments.

Technology changes us and our environment and innovation occurs rapidly. We can't predict exactly how, but we can strategically prepare to ensure that we realise outcomes that reflect our lifestyle and values.

Collaboration between all levels of government, business and our community is vital to everyone thriving in the digital era.

We work together with our community to ensure that people and organisations, now and into the future, can access resources that support our lifestyles, innovation and creativity.



Woollahra Library at Double Bay

ACTIONS	ТҮРЕ
46. Lead and inspire leadership for integration and engagement with the digital environment.	Ongoing
47. Continue to promote and support engagement with the digital environment and smart cities initiatives that benefit local businesses, places and our community.	Ongoing
48. Ensure our policies and planning controls continue to provide a regulatory framework where opportunities created by changing technology may be accessed by our community, local businesses and organisations.	Ongoing
49. Continue to support increased uptake of electric vehicles through planning controls and provision of publicly accessible chargers.	Ongoing



Sustainability

Our community lives sustainably and enjoys a clean, healthy and diverse natural environment and an efficient built environment.

We ensure that we are able to adapt, be resilient and mitigate the impacts of climate change.

Our area has a diverse and highly significant natural environment. Key features include our bushland areas, leafy streets, heritage gardens and 16 kilometres of harbour foreshore, from rocky headlands and coastal cliffs to sunny north-facing beaches⁴. This includes habitat for a number of threatened species.

Conserving and enhancing our natural environment, while improving the sustainability and resilience of our built environment, is vital to maintaining our lifestyles and wellbeing now and in the future.



Seahorses, Watsons Bay

Sustainability encompasses both the natural and built environment. It includes:

- conserving and enhancing green infrastructure including waterways, urban bushland, wildlife habitat and corridors, tree canopy and urban forest, green cover, parks and open spaces
- innovative and efficient use and re-use of energy, water and waste resources, including the use of renewable energy such as solar panels
- building resilience to natural and urban hazards, shocks and stresses including priorities such as cooling the urban environment and mitigating the impacts of climate change.

4. Source: Woollahra 2030

The public and private land available for national parks, open space, water and foreshore access and recreational purposes is limited. Council is committed to maintaining this land, which is highly valued and well-used by our community.

The Greater Sydney Green Grid, including the Bondi to Manly Walk, is an opportunity to increase the connections between our green spaces and other parklands across Sydney. This includes expanding our tree canopy and urban forest, improving our cycling and walking paths and investigating opportunities to protect and enhance habitat corridors and improve and 'naturalise' channelised waterways.

Council is proactive in managing, conserving and enhancing our green infrastructure and promoting the efficient use and re-use of resources. We continue to improve the sustainability and efficiency of our buildings, places, transport and systems, including reducing our waste generation and emissions. This is a key part of maintaining our healthy environment with clean air, diverse and high quality habitat and healthy waterways.

Working together we can sustainably improve the quality of life for our community. Council collaborates with our community, neighbouring councils, government agencies, businesses and organisations to deliver the Green Grid and achieve sustainability and resilience outcomes. A place-based and collaborative approach will help achieve the following planning priorities:

SUSTAINABILITY PLANNING PRIORITIES

Planning Priority 10

Protecting and improving the health, diversity and enjoyment of our waterways and water ecosystems.

Planning Priority 11

Conserving, enhancing and connecting our diverse and healthy green spaces and habitat, including bushland, tree canopy, gardens and parklands.

Planning Priority 12

Protecting and enhancing our scenic and cultural landscapes.

Planning Priority 13

Improving the sustainability of our built environment, businesses, transport and lifestyles by using resources more efficiently and reducing emissions, pollution and waste generation.

Planning Priority 14

Planning for resilience so we adapt and thrive despite urban and natural hazards, stressors and shocks including climate change.



Protecting and improving the health, diversity and enjoyment of our waterways and water ecosystems.

Our vision

Located on Sydney Harbour, our area has a diverse mix of environmentally sensitive waterways, harbour foreshores and important coastal environment areas that are a vital part of our natural landscape and local character. They are also important natural assets, cultural resources and recreational destinations for all of Sydney. We work together to ensure our harbour foreshore and waterways are healthy and accessible to everyone.

Our community enjoys recreational activities in foreshore areas, beaches and on the Harbour, including swimming, kayaking, fishing and paddle boarding. Maintaining public access is a priority for our community.

Our waterways and aquatic ecosystems co-exist with our built environment providing biodiversity and natural cooling systems, beautiful foreshore walks, parks and bushland and habitats for native plants and animals including threatened species. A diverse range of sensitive aquatic ecosystem elements, are located in our local waterways and in our parks, foreshore, bays and the Sydney Harbour National Park. Our five largest waterways are Parsley Creek, Cooper Park Creek, Vaucluse Creek, Rushcutters Creek and Rose Bay Creek⁵.

Stormwater drains into two water catchment areas: Port Jackson South Catchment (95%) which drains to Sydney Harbour and the Sydney Coastal Catchment (remaining 5%, mainly around the western Vaucluse area) which drains to the Tasman Sea.

Managing water quality and ecosystem health involves a complex range of considerations given the highly urbanised nature of our area, including changes to the shoreline and the legacy of historical industrial activity. Investigations into reinstating more natural conditions to waterways is an ongoing priority for Council. This involves ongoing collaboration with government agencies.

Healthy waterways are enhanced by efforts to increase sustainability in our built environment, businesses and lifestyles. A risk-based and integrated systems approach to water management is reflected in Council's planning controls for matters such as water sensitive urban design (WSUD) and water quality monitoring and also in our *Environmental Sustainability Action Plan 2013-2025*.

Provisions for environmental protection and mapping of environmentally sensitive areas in our waterways and foreshore areas are provided in *SEPP* (Coastal Management) 2018, SREP (Sydney Harbour Catchment) 2005, Woollahra DCP 2015 and Council's biodiversity strategies.

Waterways and catchments are not isolated to one council area. We collaborate with government agencies, neighbouring councils, businesses, organisations and our community on coastal management programs, water quality monitoring, recreation planning and regeneration activities.

Sustainability and liveability are enhanced by improving and managing access to waterways, foreshores and the coast for recreation, visitation, cultural events and water-based transport.

5. Source: Environmental Sustainability Action Plan 2013-2025



Murray Rose Pool at Redleaf, Double Bay

ACTIONS	ТҮРЕ
 50. Collaborate with Sydney Water to improve waterway health and ecosystems including: a. investigating where reinstating more natural conditions in highly modified and channelised urban waterways is viable (including Rose Bay Channel and Jamberoo Creek, Double Bay) b. advocating for and supporting the decommission of sewer outfalls at Vaucluse and Diamond Bay c. advocating for further precautionary-principle based strategies around stormwater management. 	Medium to long term
51. Monitor and update as required planning controls and policies that promote water sensitive urban design, regeneration of aquatic ecosystems, stormwater management, and support implementation of the <i>Woollahra Biodiversity Strategy</i> and <i>Eastern Suburbs Water Reduction Plan</i> .	Ongoing
52. Continue to collaborate with government agencies and neighbouring councils on coastal management programs and other initiatives to improve catchment and waterway health for Sydney Harbour and the open coast.	Ongoing
53. Support implementation of Council plans and policies that protect and increase opportunities around Sydney Harbour to safely access and enjoy waterways, water recreation activities, water-based transport and working harbour activities.	Ongoing
54. Continue to promote and support community involvement in protecting and enhancing our waterways such as Harbour Care volunteer groups.	Ongoing
55. Retain, protect and expand, where reasonable, public ownership of land along our waterways and foreshore areas to facilitate, maintain and enhance public access to open space, foreshores and water recreation opportunities.	Ongoing

Conserving and enhancing and connecting our diverse and healthy green spaces and habitat, including bushland, tree canopy, gardens and parklands

Our vision

We conserve and enhance biodiversity, wildlife habitat and corridors, bushland, parkland and open space and our stunning tree canopy. We highly value our natural environment as a vital part of our heritage, local character and lifestyles.

Our community enjoys the natural setting and recreational activities on offer in our parks, foreshores and landscaped public domain. We work to retain and where possible expand access to open space and landscaped areas, particularly near our foreshore. Recreational uses are managed to balance human activities with the protections and enhancement of our local biodiversity. The Recreational Needs Study (expected 2020) will investigate the level of access to open space, what our community needs are now and in the future and strategies to make efficient use of limited land and facilities.

Bushland areas, remnant vegetation and urban green cover support local biodiversity, provide habitat, help to cool the environment, support cleaner air and waterways and provide shade for protection from over-exposure to UV radiation. We have an estimated 53.8 hectares⁶ of remnant vegetation (terrestrial and aquatic) on public and private land containing nine species which are listed as endangered, vulnerable or protected.

We protect and work to increase landscape-scale biodiversity, restoration of bushland corridors, landscaping in both the public and private domain and the overall green cover of our area. This includes our tree canopy and urban forest, gardens and landscaped areas.

We work to protect and maintain existing trees and enhance our tree canopy and urban forest. Expanding tree canopy and green cover across Greater Sydney is one of the Premier's Priorities with a commitment to planting one million trees by 2022 and five million by 2030.

Despite the relatively small size of our area, level of development and proximity to a major city, our LGA contains a diverse range of ecosystem elements, many of which are located in our parks, foreshore, bays and the Sydney Harbour National Park. These areas provide habitat for a range of threatened and vulnerable species (see figure on page 63). Examples of ecosystem elements and habitat types include:

- wooded sandstone slopes and gullies (e.g. Cooper Park)
- exposed coastal heaths (e.g. Christison Park, Gap Park)
- freshwater and tidal creeks (e.g. Cooper Creek, Parsley Bay Creek, Rose Bay Creek)
- intertidal estuarine areas (e.g. Vaucluse Bay)
- sandy beaches (e.g. Parsley Bay, Murray Rose Pool, Watsons Bay, Nielsen Park, Camp Cove)
- rock platforms (e.g. Glass and Bottle Bay, Parsley Bay)
- seagrass meadows (e.g. Rose Bay, Watsons Bay, Vaucluse Bay).

6. Source: Environmental Sustainability Action Plan 2013-2025



Threatened and vulnerable species in our area

Due to the range of habitat areas and the sections of remnant native bushland, our area provides feeding grounds, shelter, nesting and transport corridors for a range of threatened and vulnerable species.

Listed fauna species include:

- Little Penguin (Eudalypta minor)
- Sooty Ovstercatcher (Haematopus fuliginosus)
- Common (Eastern) Bentwing Bat
- Southern Myotis (Myotis macropus)
- Powerful Owl (Ninox strenua)
- Common Scaly Foot (lizard) (pygopus lepidopodus)
- Grey-headed Flying Fox (Pteropus poliocephalus)
- Greater Broad Nosed Bat (Scoteanax rueppellii)
- New Holland Mouse (Pseudomys novahollaniae)
- Water-Rat (Hydromys chrysogaster)
- Red Crowned Toadlet (Pseudophryne australis)
- Seahorse (Syngnathidae) Hippocampus spp.

Listed flora species include:

- Sunshine Wattle (Acacia terminalis subsp., terminalis)
- Nielsen Park She-Oak (Allocasuarina portuensis)
- Magenta Cherry (Syzigium paniculatum)
- Posidonia Australis (Seagrass)

Council's biodiversity strategy contains more information about threatened species and habitat in our area.

Woollahra 2030 and Council's biodiversity plans set out targets and commitments in relation to conserving and enhancing biodiversity in our area. Council has a dedicated team of staff and volunteers who carry out bush regeneration and weed removal works over 16.83 hectares of bushland in our area. This work occurs at Cooper Park, Parsley Bay Reserve, Gap Park and Trumper Park and Harbour View Park.

The Greater Sydney Green Grid provides opportunities to enhance our biodiversity and urban green cover. It connects green spaces, walking paths and cycleways to create a network of high quality green spaces and recreation facilities for healthy lifestyles, leisure and recreation. We continue to collaborate on expanding the Green Grid with our community, government, businesses and organisations.

Everyone in our community benefits from and contributes to the health, diversity and expansion of our green infrastructure and landscape setting.

STRATEGIES AND ACTIONS	ТҮРЕ
 56. Protect provision of open spaces, tree canopy, bushland and soft landscaping from development pressures through: a. monitoring and strengthening planning controls for protecting trees, canopy cover, soft landscaping, deep soil areas and natural shade b. preparing and implementing an urban forest strategy c. retaining recreation and open space zonings d. initiatives to preserve and increase public access to open space e. investigating options to promote green cover on roofs and walls in our planning controls f. investigating mapping and planning controls to help deliver biodiversity corridors through landscaping, tree canopy cover, the Greater Sydney Green Grid and waterways with a view to protect and enhance habitat across our area and its connections to neighbouring council areas. g. prioritising natural shade for UV protection and urban cooling. 	Ongoing
57. Support implementation of biodiversity and conservation management strategies to protect natural landscapes, systems, biodiversity and threatened species including our <i>Environmental Sustainability Action Plan 2013–2025</i> and <i>Woollahra Biodiversity Conservation Strategy 2015-2025</i> .	Ongoing
58. Audit biodiversity, flora and fauna across the LGA to ensure Council's information continues to be up-to-date.	Medium term
59. Collaborate with government agencies, neighbouring councils, organisations and our community to deliver the Greater Sydney Green Grid, including initiatives such as the Bondi to Many Walk, the Paddington/Rushcutters Bay greenway and identifying opportunities to link pockets of bushland and habitat via wildlife corridors.	Ongoing
60. Retain, protect and expand, where reasonable, public ownership of public open space for our community to enjoy a range of passive and active recreational activities, walking pathways, natural shade and foreshore areas.	Ongoing
61. Protect and enhance public access to public open space and foreshore areas by walking and cycling with consideration of the accessibility needs of our aging population and people with a range of mobility needs.	Ongoing
62. Monitor and strengthen controls in the <i>Woollahra Development Control Plan 2015</i> to protect deep soil landscape areas and ensure development responds to topography and reduces excavation.	Ongoing

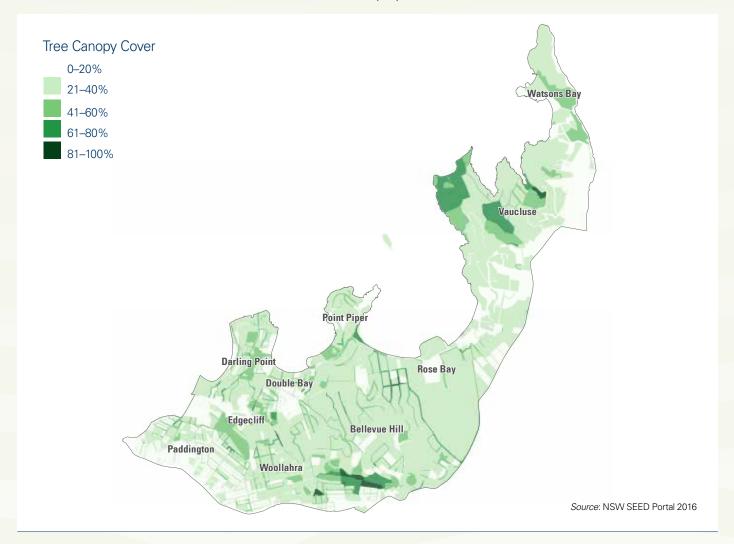
Tree canopy cover 2016

Tree canopy cover averages 28% across all suburbs. It exceeds that average in Woollahra, Vaucluse, Darling Point and Bellevue Hill. Canopy cover in our heritage conservation areas, particularly Paddington, is lower than the average.

Expanding tree canopy and green cover across Greater Sydney is on of the Premier's Priorities with a commitment to planting one million trees by 2022 and five million by 2030. The NSW Government Architect's *Draft NSW Urban Tree Canopy Guide* suggests the following targets:

- 40% for low density residential areas
- 25% for medium to high density residential areas
- 15% for business zones.

Council is undertaking a study to identify how our planning controls can help to protect and increase tree canopy cover in our area, particularly in low density residential zones. This is expected to be completed in 2020. The results of this study will also inform Council's local housing strategy which is also being prepared in 2020.



Protecting and enhancing our scenic and cultural landscapes.

Our vision

Sydney Harbour is recognised as one of the great harbours in the world. It has a rich cultural heritage, both as the traditional home of Aboriginal people and for the early phases of the harbour's development for maritime, defence, settlement and recreation.

Set on the frontage to Sydney Harbour, we have a responsibility to maintain the scenic beauty of the foreshore and headland areas when viewed from the water and from the land.

Continued protection of scenic and cultural landscapes is important for the sustainability, liveability and productivity of our area. It encourages an appreciation of the natural environment, protects heritage and culture and creates economic opportunities, particularly for recreation and visitation.

Views are also a special element of our unique character. The varied topography, leafy setting and harbour frontage combine to offer dramatic bushland, city, and water views. These views enhance the amenity and cultural value of private dwellings, landmarks, heritage items and the public domain.

Public views allow the scenic beauty and special character to be appreciated by everyone. These views help people to see and interpret our landscape and landmark features.

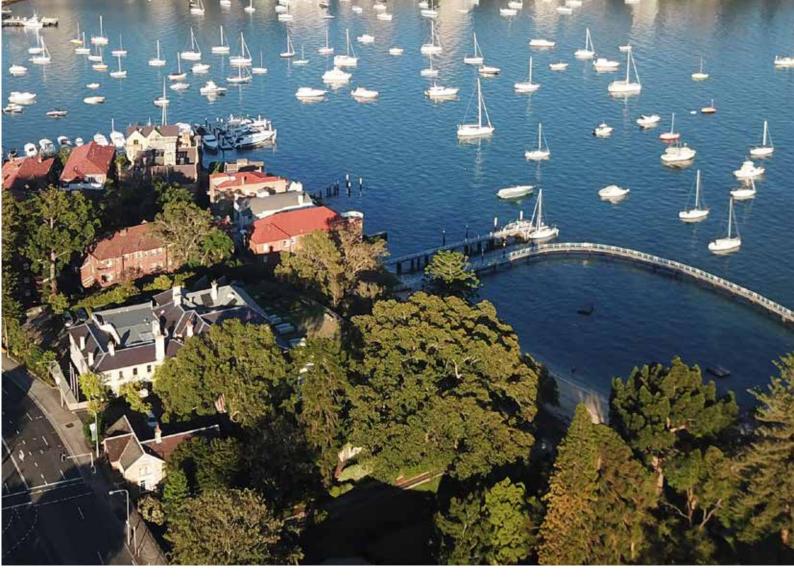
The Woollahra Development Control Plan 2015 contains provisions to protect public views from the public domain, particularly views of our LGA, the city, Sydney Harbour, the northern harbour foreshore and eastern coast. The topography of our area allows for these views to be accessed at different locations across the LGA, including from streets, parks and foreshore areas.

Consistent with the *Sydney Regional Environmental Plan (Sydney Harbour Catchment) 2005* we adopt the following principles:

- a) Sydney Harbour is to be recognised as a public resource, owned by the public, to be protected for the public good
- b) the public good has precedence over the private good whenever and whatever change is proposed for Sydney Harbour or its foreshores
- c) protection of the natural assets of Sydney Harbour has precedence over all other interests.

We sustainably manage the impact of development to prevent the erosion of the heritage and views and protect the integrity of our nationally important landscape.

Our planning controls continue to protect and enhance view sharing, prioritising public views and scenic value.



Double Bay

ACTIONS	ТҮРЕ
63. Continue to ensure that all development and activities comply with planning controls that protect the Sydney Harbour scenic landscape, public views and view sharing including the Sydney Regional Environmental Plan (Sydney Harbour Catchment) 2005, Sydney Harbour Foreshores and Waterways Area Development Control Plan 2005, Woollahra Local Environmental Plan 2014 and Woollahra Development Control Plan 2015.	Ongoing
64. Retain and where possible expand areas of the public domain which provide access to our foreshore or provide public access to significant views. The visual catchment of the Sydney Harbour scenic landscape is a highly valued community asset.	Ongoing
65. Work with the NSW Government and neighbouring councils to ensure that development does not adversely affect views from within Centennial Park.	Short term

Improving the sustainability of our built environment, businesses, transport and lifestyles by using resources more efficiently and reducing emissions, pollution and waste generation.

Our vision

Our energy and water demand and waste generation is expected to increase with the changing needs of our community and development. We support innovative solutions to increase our sustainability, reduce carbon emissions, improve energy and water efficiency and move towards a circular economy where waste is designed out of our systems.

We support the transition to renewable energy and more sustainable and efficient lifestyle and businesses practices that reduce waste, emissions and pollution. We work to reduce water use, reduce and optimise waste recycling, expand sustainable transport choices and optimise car parking provision. This contributes positively to our liveability, productivity and the overall quality of our built and natural environment.

Sustainable, efficient and zero waste communities are not isolated to one council area. We collaborate with neighbouring councils on the implementation of the *Eastern Suburbs Low Carbon Future Plan 2015* and *Eastern Suburbs Water Reduction Plan*. These plans provide pathways to reduce carbon emissions and work toward a 30% reduction in emissions by 2030 and an aspirational objective of achieving net-zero emissions by 2050.

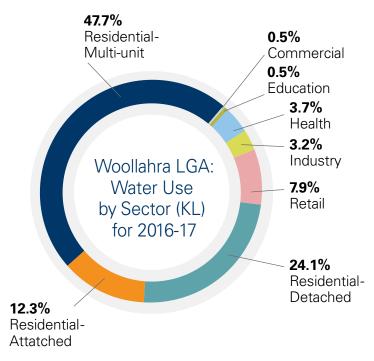
Our built environment is designed for sustainability, liveability and to enhance our natural environment. We promote sustainability in all developments including the quality of their construction and materials and how they respond to context by providing setbacks for outlook, ventilation, daylight and wind. Our planning controls require all new development to provide electric circuity to support chargers for electric vehicles.

Council collaborates with government agencies and other councils to increase sustainability requirements for new developments, including advocating for renewable energy, energy efficient design and updates to BASIX requirements.

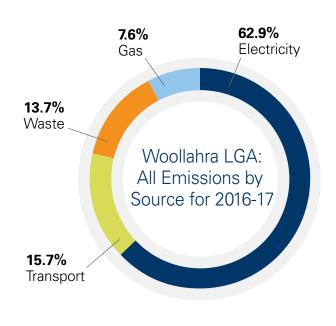
Reducing and managing our waste and recycling is an ongoing challenge. There are no landfills or resource recovery facilities in our area. Council relies on commercial services to process waste and recycling outside our area. Ongoing collaboration, education and innovation are needed to reduce waste generation and move towards zero waste. An example of a recent initiative is Council's free e-waste collection service that provides our residents with a quick, free and simple way of making sure their e-waste doesn't end up as toxic landfill.

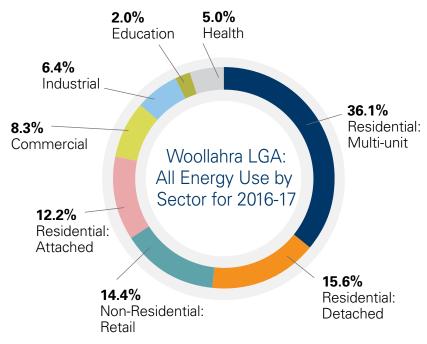
Council continues to pursue reductions in carbon emissions in its own operations and supports the efforts of our community to do the same. Our assets and systems continue to improve the efficiency of our energy and water usage and waste streams. Council initiatives help and encourage our community to be leaders in waste management and resource recycling, reducing water usage and adopting renewable energy.

Improving the sustainability of our environment and lifestyles will help us to achieve our 20-year vision for enhancing our area, local economy and our community's quality of life.



Total water consumption: 6,469,490 (KL) 2016-2017 Source: Resilient Sydney 2019 based on data from Sydney Water





Emissions totaled 516.53 Kilo tonnes CO2e in 2016–2017

Total 1.93 Billion MJ energy used in 2016–2017

Source: Resilient Sydney 2019 based on data from Ausgrid, Endeavour, Jemena, NSW EPA, ABS Census, BTS Household Travel Survey and Kinesis.

ACTIONS	ТҮРЕ
66. Continue to support implementation of the Eastern Suburbs Low Carbon Future Plan 2015 and Water Reduction Plan, Woollahra Environmental Sustainability Action Plan and Asset Management Strategy with a view to reducing greenhouse gas emissions and ecological footprint including initiatives to encourage our community to adopt more efficient technologies such as our 'Solar My School' program and planning controls introduced in 2020 requiring electric circuitry to support EVs in new developments.	Ongoing
 67. Continue to support efforts to raise awareness and substantially reduce waste generation including: a. reviewing waste management controls to improve management, separation and collection for our places and multi-unit residential buildings (including organic food waste collection) b. investigating opportunities to move towards a circular economy. c. education initiatives to encourage reduction and re-use. 	Ongoing
 68. Promote sustainable development outcomes including: a. advocating for updates to BASIX and accordingly review controls relating to passive design, water and energy efficiency, renewable energy, recycled water, shade provision, construction methods and materials. b. advocating for renewable energy and energy efficient design c. encouraging infrastructure for electric vehicles in private developments and council facilities d. encouraging socially and environmentally responsible business practices e. requiring responsible and high quality construction that reflects best practice and is built to last. 	Ongoing
69. Work with Transport for NSW other government agencies, neighbouring councils, businesses, organisations and our community to reduce transport related emissions and expand transport demand management initiatives including working from home, improved walking and cycling pathways, improved access to car sharing, carpooling and on-demand transport.	Ongoing



Planning Priority 14

Planning for urban resilience so we adapt and thrive despite urban and natural hazards, stressors and shocks including climate change.

Our vision

We are proactive in planning and preparing for future change and hazards, to protect the quality of life and safety of our community. This involves building our capacity to rapidly respond to natural and urban hazards, safeguarding infrastructure, our community and environment against the physical, social and economic challenges of our rapidly changing modern life.

Collaboration between government, industry and the community is vital for the urban resilience of all of Sydney. This is reflected in the *Resilient Sydney Strategy* which provides a plan for the Sydney Metropolitan Area as part of the international 100 Cities resilience framework to:

- prevent or mitigate stresses and shocks
- adapt to unexpected shocks and stresses
- rapidly return to normal and thrive after disruptions
- promote productive, peaceful prosperity and improved equity in times of stability.
- mitigate and adapt to the impacts of climate change.

Working collaboratively, we continue to increase our understanding, monitoring and strategic management of urban and environmental risks including mitigating and responding to the impacts of climate change and urban heat.

Urban and natural hazards that may affect our area include flooding, noise, contamination, urban heat, pollution and waste, storms, drought, disease, cyber or terror attacks and acid sulfate soils. Climate change can exacerbate some of these hazards.

The Woollahra LEP 2014 identifies potential hazards such as acid sulfate soils and flooding. Council maintains maps, planning controls and records to ensure our community has up-to-date information and guidance about these hazards.

Development and infrastructure is strategically managed and designed for resilience. Development intensification is limited in areas most exposed to hazards such as flooding, extreme weather events and impacts of climate change.

Due to our coastal location and tree canopy our area is less vulnerable to some existing hazards such as urban heat. Council is investigating how to continue to protect our community from urban heat, including how to better protect and increase tree canopy and green cover and measures that can reduce heat from hard surfaces such as roads.

Our resilience planning and strategies protect our quality of life and community safety, ensuring we continue to thrive and achieve our vision for productivity, liveability and sustainability.



Extreme weather event

Resilience is the capacity of individuals, communities, businesses and systems to survive, adapt and thrive no matter what kinds of chronic stresses and acute shocks they experience.

Chronic stresses weaken the fabric of a community on a day-today or cyclical basis. Examples include: homelessness and housing affordability, lack of access to public transportation systems, family violence, climate change, structural inequity and chronic food or water shortages.

Acute shocks are sudden, short-term events that threaten a community. Examples include: major storms, floods, bushfires, heatwaves, disease outbreaks, terrorism and cyber-attacks.

Source: Resilient Sydney (2018) page 22

ACTIONS	TYPE
70. Continue to work with the NSW EPA to identify, monitor and update contamination records for sites across the LGA.	Ongoing
71. Maintain flood and inundation mapping, including finalising a planning proposal to update flood planning controls for land in the Paddington area.	Ongoing
72. Monitor, mitigate and strategically manage urban hazards, environmental risks and impacts of climate change, ensuring all strategies consider climate change, urban heat and resilience.	Ongoing
73. Continue to support collaboration and implementation of resilience initiatives in <i>Resilient Sydney</i> , the <i>Eastern Suburbs Low Carbon Future Plan 2015</i> , coastal management programs and the <i>Woollahra Environmental Sustainability Action Plan 2013-2025</i> , including developing an urban resilience action plan for our area.	Ongoing
74. Advocate for increased federal and state government leadership and initiatives to mitigate and adapt to the impacts of climate change.	Ongoing
75. Investigate measures to reduce urban heat including the review of materials and coatings used for road and footpath surfaces.	Ongoing

Implementation

To achieve our vision for the future and successfully implement the *Woollahra Local Strategic Planning Statement* we will:

- collaborate with the NSW Government on a Sydney-wide system to measure our progress
- program actions into Council's business plans as required
- collaborate with the NSW Government on funding mechanisms
- use the Woollahra Local Strategic Planning Statement to guide local planning and development decisions
- collaborate with government agencies and neighbouring councils on plans and initiatives relating to matters such as transport, climate change and adapting to new technology
- promote private sector investment to support the strategies and actions in the Woollahra Local Strategic Planning Statement.

Implementation through Council's business planning

The Woollahra Local Strategic Planning Statement will be implemented through the Woollahra Delivery Program and Operational Plan.

Council plans and budgets for all its services, operations and projects through a process called the Integrated and Reporting Framework as shown in Figure 3. This occurs under the *Local Government Act 1993*.

The core of the IP&R framework comprises:

- Woollahra 2030: A 10 year long-term community strategic plan
- Woollahra Delivery Program and Operational Plan:
 A 4 year delivery program and a 1 year operational plan.

The Local Strategic Planning Statement will inform the preparation of the Delivery Program and Operational Plan. Strategies and actions arising from our fourteen Planning Priorities will be added to the Delivery Program and Operational Plan on an annual basis having regard to Council's overall service delivery priorities and budget.

Figure 3: Woollahra's integrated planning and reporting framework



Legislative requirements

The Woollahra Local Strategic Planning Statement forms part of the planning framework set out under the EP&A Act (see figure page 75). It links local strategic planning and development to the plans prepared by the NSW Government.

Under the EP&A Act Council is required to give effect to the regional and district plans, SEPPs and Directions issued by the Minister under section 9.1.

In 2018 Council completed a review of the *Woollahra LEP* 2014 against the priorities and actions of the *Eastern City* District Plan.

In 2019 Council prepared its first local strategic planning statement. The *Woollahra Local Strategic Planning Statement* provides a link between our planning controls and our business planning (*Woollahra 2030* and *Woollahra Delivery Program and Operation Plan*) and the State Government prepared plans, strategies and policies.

In 2020 Council will prepare a number of strategies, notably a local housing strategy. These strategies will provide detail on how we will implement the priorities and actions for our local area and Greater Sydney.

It is expected that Council will work closely with government agencies, neighbouring councils, businesses, organisations and our community with regards to strategies, programs and other initiatives to implement actions in strategic plans and to monitor our progress.

Monitoring our progress

A report will be provided to Council each year on the implementation of the *Woollahra Local Strategic Planning Statement*. This report will review progress on the implementation of each of Council's fourteen planning priorities. The report will identify key milestones for implementation and Council's overall progress on implementing the *Woollahra Local Strategic Planning Statement*. The report will be published on Council's website.

In addition, Council annually reviews and monitors activities that contribute to the performance indicators in *Woollahra 2030* and *Woollahra Delivery Program and Operational Plan*. Some of the activities we monitor include:

- child care and preschool statistics and place availability
- bookings and usage of Council's sports and community facilities
- data from WI-FI in Double Bay relating to the number, times and locations of trips.

Additional monitoring and reporting may occur through the NSW Government as it further develops its own system for tracking progress across Greater Sydney.

Funding

A key challenge for Council is funding local infrastructure to support growth. This is due to the restrictions on general rates and development levies.

Council continues to advocates to the NSW Government for improved funding mechanisms and reform. This is vital to providing sustainable funding options to support the objectives and targets set out in the *Eastern City District Plan* and our *Woollahra Local Strategic Planning Statement*.

Access to the right funding is critical to maintaining the liveability of our area and ensuring well-located development proposals fit in to our community.

Regular review of this document

The EP&A Act requires that a formal review of this Woollahra Local Strategic Planning Statement is undertaken at least every 7 years. A report will be provided to Council each year on the implementation of the Woollahra Local Strategic Planning Statement.

This Woollahra Local Strategic Planning Statement will be updated to reflect the outcomes of studies underway and progress implementing actions. For example the Woollahra Local Housing Strategy and finalisation of planning proposals will require amendments.

Public exhibition is an important part of the process to amend this *Woollahra Local Strategic*Planning Statement.

Changes to planning controls

Any amendments to the planning controls in the Woollahra Local Environmental Plan 2014 or the Woollahra Development Control Plan 2015 must be consistent with the vision and planning priorities in this document.

All changes to planning controls must also demonstrate consistency with the relevant State Environmental Planning Policy (SEPP) and Ministerial Directions issued under Section 9.1 of the EP&A Act.

This applies to Council proposals and applications from private individuals or businesses. Council notes that some of the actions in this plan will require changes to our existing planning controls.

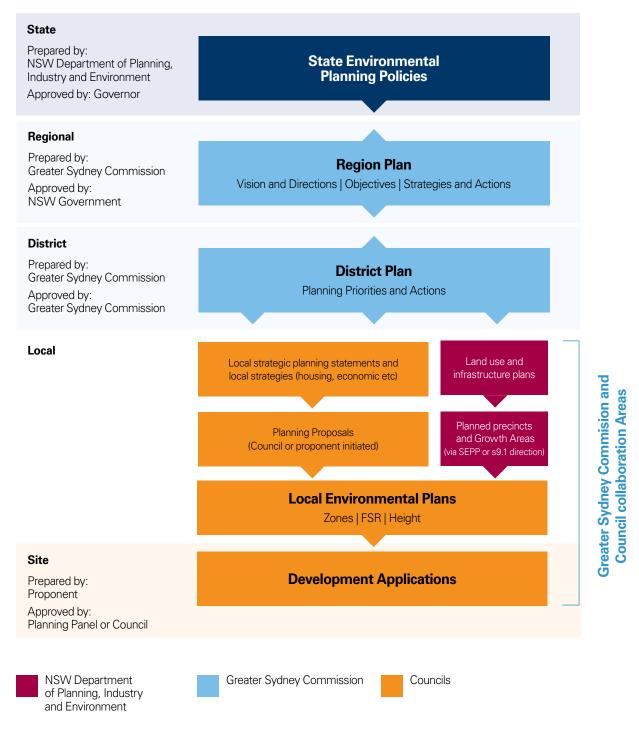
All proposed changes to planning controls are reported to Council and must be publicly exhibited.

Planning proposals to implement actions

This Woollahra Local Strategic Planning Statement includes a number of actions that will implemented through planning proposals to amend the Woollahra Local Environmental Plan 2014.

Draft planning proposals are reported to public meetings of the Woollahra Local Planning Panel and a meeting of Council. If Council and the Department of Planning, Industry and Environment support the proposal it is placed on public exhibition. Matters raised during public exhibition are reviewed and reported to Council before it makes a final decision about the planning proposal.

NSW planning hierarchy



Source: Greater Sydney Commission 2018

Glossary

For the purpose of the *Woollahra Local Strategic Planning Statement* the following definitions are used:

TERM	MEANING
30-minute city	A vision for Greater Sydney is one where most people live within 30 minutes of jobs, education, health facilities, services and great places. It is based on access to the nearest metropolitan and strategic centres within 30 minutes, seven days a week by public transport.
Active transport	Types of transport that include walking, cycling and scootering which promote increased sustainability, health and wellbeing and active lifestyles. For the purposes of the <i>Woollahra Local Strategic Planning Statement</i> , public transport including trains, ferries and buses are considered to be part of our active transport system.
Built environment	The constructed environment made by people which is distinct from the natural environment. It includes cities, villages, neighbourhoods, roads, footpaths, places, parts of our parks and infrastructure.
Digital environment	The cultural, economic and communicative environment formed by telecommunications and internet technology that shapes media messages, communication and economic activity. It is a dominant part of our modern life and how we now communicate, operate and interact.
Eastern Economic Corridor	A corridor stretching from Macquarie Park to Sydney Airport containing close to one- third of Greater Sydney's jobs. (GSC 2016)
Environmental Planning and Assessment Act 1979 (EP&A Act)	Establishes the NSW planning and development system. The Woollahra Local Strategic Planning Statement has been prepared under Section 3.9 of the Act.
Fine-grain	When the blocks, lots and connections that make up an area are designed for a local lifestyle, liveability and people's experience, for walking, exploring and interacting.
Greater Sydney Commission (GSC)	The NSW State planning organisation in charge of coordinating strategic plans across Greater Sydney. It reports directly to the Department of Premier and Cabinet.
Greater Sydney Green Grid	A policy developed by the NSW Government Architect that identifies a network of high-quality green space that connects commercial centres, public transport hubs and major residential areas across the Greater Sydney Region. It supports liveability, recreation, healthy and active lifestyles, biodiversity and health of the natural environment.
High-frequency public transport	Public transport routes with 'turn up and go' services on peak and at least 1 service every 15 minutes off-peak, seven days a week, consistent with the NSW Transport guidelines for rapid and intermediate transport routes (December 2013).
Local Housing Strategy	Establishes where housing will be provided in our area to meet the housing objectives and targets of the NSW Government and Greater Sydney Commission strategic plans, including regional and district plans. It includes consideration of local character, heritage, demographic factors, local housing supply and demand and local land-use opportunities and constraints.

TERM	MEANING
Human-scale	The size, texture, articulation and physical relationships of buildings, places and spaces that match the size and proportions of human sight and speed. It refers to the apparent or perceived size, not the actual size.
Planning Proposal	A document used in the Gateway process to justify an proposal to amend the <i>Woollahra Local Environmental Plan 2014</i> in relation to zonings, height and other planning provisions. The NSW Department of Planning Industry and Environment approves whether or not an amendment should proceed.
Resilience	The capacity of individuals, communities, businesses, buildings, places, environments and systems to survive, adapt and thrive no matter what kinds of chronic stresses and acute shocks they experience. Examples of shocks and stressors include heatwaves, floods, epidemics and economic crises.
Soft landscaping	The elements of a landscape such as grass, plants and trees that do not involve construction or hard surfaces.
Tree canopy	Tree canopy refers to all trees on public and private land within our area and the extent of tree crown (including branches and leaves). We measure tree canopy cover as a percentage of our total land area or for individual sites the tree canopy cover as a percentage of the total site area.
Voluntary planning agreement	A planning agreement is a voluntary agreement or other arrangement under Division 7.1 of the EP&A Act between a planning authority (or 2 or more planning authorities) and a person (the developer): (a) who has sought a change to an environmental planning instrument, or (b) who has made, or proposes to make, a development application or application for a complying development certificate, or (c) who has entered into an agreement with, or is otherwise associated with, a person to whom paragraph (a) or (b) applies, under which the developer is required to dedicate land free of cost, pay a monetary contribution, or provide any other material public benefit, or any combination of them, to be used for or applied towards a public purpose.
Woollahra 2030	Our Community Strategic Plan that has been developed by Council in consultation with the Woollahra community. It is prepared under the <i>Local Government Act 1993</i> as part of the Integrated Planning and Reporting Framework that applies to all NSW councils. It presents a long term vision for our area and is structured around five broad interrelated Themes, each of which is supported by a range of Goals and Strategies.
Woollahra Local Environmental Plan 2014	Sets our zoning and development controls that provide a framework guide planning decisions and regulate how land can be used in our area. It is prepared under the EP&A Act.
Woollahra Development Control Plan 2015	Sets our detailed planning controls to guide certain types of development that are permissible in a particular area under a Local Environmental Plan or other plan made under the EP&A Act.

Appendix

1. Related Council plans, Strategies and policies

- Asset Management Strategy 2011-2021
- Carbon Reduction Strategy and Action Plan 2010-2025.
- Child Care Needs Study 2014 (adopted) annual monitoring.
- Children's Services Strategy 2005
- Delivery Program 2018-2021 & Operational Plan 2019-2020
- Disability Inclusion Action Plan 2017
- Double Bay Centre Public Improvements
 Plan September 2002
- Double Bay Place Plan 2019-2023
- Double Bay Public Domain and Lighting Strategies–2016
- Eastern Suburbs Low Carbon Future Plan 2015
- Environmental Sustainability Action Plan 2013-2025

- Floodplain Risk Management Studies and Plans
 - Double Bay
 - Paddington
 - Rose Bay
 - Rushcutters Bay
 - Watsons Bay
- Homeless people policy/procedure 2015
- Local Character Statements 2015 (as contained in Woollahra DCP 2015)
- Oxford Street, Paddington Placemaking Road Map Report 2014
- Playground strategy 2002
- Public Art Policy 2009
- Reconciliation Statement Action Plan 2012
- Recreation Needs Assessment and Strategy 2006
- Rose Bay Centre Public Improvements Plan 1999
- Tree Management Policy 2011
- Waste reduction and resources recovery policy 2009
- Woollahra 2030 Community Strategic Plan– Adopted 18 June 2018
- Woollahra Bicycle Strategy 2009
- Woollahra Biodiversity Conservation Strategy 2015-2025
- Woollahra Social and Cultural Plan 2018-2030
- Woollahra Street Tree Master Plan 2014
- Woollahra Traffic Management Strategy 2014.

Scheduled updates for many strategies were disrupted by preparations for the now abandoned council amalgamation. Consequently, the following draft strategies and studies are underway:

- Asset Management Strategy
- Coastal Management Program (in development)
- Coastal Zone Management Plan
- Community Capacity Survey
- Community Facilities Study
- Double Bay Centre Planning and Urban Design Study
- Edgecliff Commercial Centre Planning and Urban Design Study
- Integrated Transport Strategy
- Library Strategy
- Playspace Strategy
- Recreation Needs Study and Plan
- Resourcing strategy.

2. Strategic alignment with State Government plans – *A Metropolis of Three Cities* and the *Eastern City District Plan*

Themes/	INFRASTRU AND COLLA		LIVEABILITY		
Themes/Directions	A City Supported by Infrastructure	A Collaborative City	A City for People	Housing the City	A City of Great Places
Eastern City District Plan	Planning Priority E1: Planning for a city supported by infrastructure.	Planning Priority E2: Working through collaboration.	Planning Priority E3: Providing services and social infrastructure to meet people's changing needs. Planning Priority E4: Fostering healthy, creative, culturally rich and socially connected communities.	Planning Priority E5: Providing housing supply, choice and affordability, with access to jobs, services and public transport.	Planning Priority E6: Creating and renewing great places and local centres and respecting the District's heritage.
Woollahra Local Strategic Planning Statement	Planning Priority 1: Planning integrated land use and transport for a healthy, sustainable and connected community and a 30-minute city.	Planning Priority 3: Working in collaboration with our community, government, businesses and organisations.	Planning Priority 2: Planning for a community supported by infrastructure that fosters health, creativity, cultural activities and a social connections.	Planning Priority 4: Supporting diverse housing choices in planned locations that enhance our lifestyles and fit in with our local character and scenic landscapes.	Planning Priority 5: Conserving our rich and diverse heritage. Planning Priority 6: Placemaking supports and maintains the local character of our neighbourhoods and villages, whilst creating great places for people.

Themes	PR	PRODUCTIVITY SUSTAINABILITY			
Themes/Directions	A well- connected City	Jobs and Skills for the City	A City in its Landscape	An Efficient City	A Resilient City
Eastern City District Plan	Planning Priority E10: Delivering integrated land use and transport planning and a 30-minute city.	Planning Priority E7: Growing a stronger and more competitive Harbour CBD. Planning Priority E8: Growing and investing in health and education precincts and the Innovation Corridor. Planning Priority E9: Growing international trade gateways. Planning Priority E11: Growing investment, business opportunities and jobs in strategic centres. Planning Priority E12: Retaining and managing industrial and urban services land. Planning Priority E13: Supporting growth of targeted industry sectors.	Planning Priority E14: Protecting and improving the health and enjoyment of Sydney Harbour and the District's waterways. Planning Priority E15: Protecting and enhancing bushland and biodiversity. Planning Priority E16: Protecting and enhancing scenic and cultural landscapes. Planning Priority E17: Increasing urban tree canopy cover and delivering Green Grid connections. Planning Priority E18: Delivering high quality open space.	Planning Priority E19: Reducing carbon emissions and managing energy, water and waste efficiently.	Planning Priority E20: Adapting to the impacts of urban and natural hazards and climate change.
Woollahra Local Strategic Planning Statement	*see Planning Priority 1	Planning Priority 7: Supporting access to a range of employment opportunities and partnerships. Planning Priority 8: Collaborating to achieve great placemaking outcomes in our local centres which are hubs for jobs, shopping, dining, entertainment and community activities. Planning Priority 9: Supporting and enabling innovation whilst enhancing capacity to adapt and thrive in a rapidly changing digital environment.	Planning Priority 10: Protecting and improving the health, diversity and enjoyment of our waterways and water ecosystems. Planning Priority 11: Conserving, enhancing and connecting our diverse and healthy green spaces and habitat, including bushland, tree canopy, gardens and parklands. Planning Priority 12: Protecting and enhancing our scenic and cultural landscapes.	Planning Priority 13: Improving the sustainability of our built environment, businesses, transport, and lifestyles by using resources more efficiently and reducing emissions, pollution, and waste generation.	Planning Priority 14: Planning for resilience so we adapt and thrive despite urban and natural hazards, stressors and shocks including climate change.

3. Consistency with Eastern City District Plan planning priorities and Woollahra 2030

DRAFT WOOLLAHRA PLANNING PRIORITIES	EASTERN CITY DISTRICT PLANNING PRIORITIES	WOOLLAHRA 2030 – GOALS
1 Planning integrated land use and transport for a healthy sustainable and connected community and a 30-minute city.	E1, E10, E12	Goals 1, 3, 4, 6
2 Planning for a community supported by infrastructure that fosters health, creativity, cultural activities and social connections.	E1, E3, E4	Goals 1, 2, 3, 4, 5, 8
3 Working in collaboration with our community, government, businesses and organisations.	E2	Goals 10, 11
4 Sustaining diverse housing choices in planned locations that enhance our lifestyles and fit in with our local character and scenic landscapes.	E5	Goals 4, 5, 10
5 Conserving our rich and diverse heritage.	E6	Goals 4, 5, 10
6 Placemaking supports and maintains the local character of our neighbourhoods and villages, whilst creating great places for people.	E6	Goals 4, 5, 9, 10
7 Supporting access to a range of employment opportunities and partnerships.	E7, E8, E9, E10	Goals 5, 6, 9
8 Collaborating to achieve great placemaking outcomes in our local centres which are hubs for jobs, shopping, dining, entertainment and community activities.	E6, E10, E11, E13	Goals 5, 6 9
9 Supporting and enabling innovation whilst enhancing capacity to adapt and thrive in a rapidly changing digital environment.	E13	Goal 2, 3, 9, 10
10 Protecting and improving the health, diversity and enjoyment of our waterways and water ecosystems.	E14	Goals 7, 8, 10
11 Conserving and enhancing and connecting our diverse and healthy green spaces and habitat, including bushland, tree canopy, gardens and parklands.	E15, E17, E18	Goals 7, 8, 10
12 Protecting and enhancing our scenic and cultural landscapes.	E16	Goals 5, 7, 10
13 Improving the sustainability of our built environment, businesses, transport and lifestyles by using resources more efficiently and reducing emissions, pollution and waste generation.	E19	Goals 7, 8, 10
14 Planning for urban resilience so we adapt and thrive despite urban and natural hazards, stressors and shocks including climate change.	E20	Goals 4, 7, 8, 10

4. Implementation Plan

Each planning priority is supported by a number of actions and timeframes:

- **short term** actions are expected to be undertaken in 0 to 4 years
- **medium term** actions are expected to be undertaken in 4 to 10 years
- long term actions are expected to be undertaken in 10+ years
- **ongoing** actions which relate to a number of Council projects, initiatives and/or reoccurring work.

These time frames are indicative only and are subject to budget and other considerations.

PLANNING PRIORITIES	ACTIONS	TYPE
Planning Priority 1 Planning for integrated land use and transport for a healthy, sustainable, connected community and a 30-minute city.	 Plan and deliver cycleway connections in collaboration with government agencies and neighbouring councils consistent with Future Transport 2056's conceptual Greater Sydney Principal Bicycle Network and Council's Integrated Transport Strategy (due 2020). Note: all other Future Transport 2056 projects in our area are completed or underway. 	Ongoing
	 Collaborate with Transport for NSW and other government agencies on planning future infrastructure and investment including the Oxford Street Remake program and upgrades of Harbour-side facilities. 	Ongoing
	 3. Support implementation of the Woollahra Integrated Transport Strategy (due 2020) including: preparing an Active Transport Plan in collaboration with neighbouring councils and government agencies. planning and promoting use of shared vehicles 	Medium term
	 increasing integration of transport infrastructure and services across the Eastern City District. 	
	4. Work with neighbouring councils and state agencies to deliver safe active transport links, particularly cycling and walking paths and supporting infrastructure. Examples include end of trip facilities, shade and wider footpaths. These links should connect our community to local centres where they can access local jobs, services, retail and entertainment.	Ongoing
	5. Advocate to Transport for NSW for increased ferry and bus services.	Ongoing

PLANNING PRIORITIES	ACTIONS	TYPE
Planning Priority 1 cont' Planning for integrated land use and transport for a healthy, sustainable, connected community and a 30-minute city.	6. Work with our community and government agencies to increase the role of Edgecliff as a key transport interchange in our area.	Short to medium term
	7. Plan and create pedestrianised street settings across our area that prioritise people and placemaking.	Ongoing
	8. Continue to encourage use of active transport modes and prioritise expansion of active transport connections.	Ongoing
	 Ensure all new development along transport corridors has suitable access and facilities for deliveries, servicing and local freight activities. 	Ongoing
	10. Promote increased walkability, pedestrian safety and permeability across our area, through initiatives such as the Greater Sydney Green Grid and the Bondi to Manly Walk.	Ongoing
	11. Increase street plantings and tree canopy along streetscapes and pathways to provide shade and a healthy, visually appealing setting for walking, cycling and enjoying the public domain.	Ongoing
	12. Continue to support and promote use of shared vehicles and electric vehicles in development, on-street and in Council car parks.	Ongoing
Planning Priority 2 Planning for a community supported by	13. Implement plans and projects to maximise and more efficiently provide community infrastructure on council land in/near centres and public transport including:	Ongoing
infrastructure that fosters health, creativity, cultural activities and social	The Rose Bay car park redevelopment project to facilitate a multi-use community facility, increase public car parking and increase employment floor space.	Short term
connections.	 Investigate potential use of the Council-owned Cross Street car park in Double Bay for a mixed use redevelopment including a cinema and a range of community, commerical, retail and car parking and residential uses. 	Short term
	 Complete redevelopment of the St Bridgid's building at Redleaf, Double Bay for community space including a new art gallery space. 	Short term
	14. Work with councils and government agencies to introduce better funding mechanisms for community infrastructure (including improvements and upgrades) that will help us achieve the <i>Eastern City District Plan's</i> liveability outcomes.	Short term

PLANNING PRIORITIES	ACTIONS	TYPE
Planning Priority 2 cont' Planning for a community supported by infrastructure that fosters health, creativity, cultural activities and social connections.	15. Continue to work with applicants for development consent to ensure that new developments which involve additional dwellings and/or commercial floorspace are subject to appropriate development levies or contributions under section 7.11 and/or section 7.12, or contributions and/or works in kind negotiated through voluntary planning agreements. This may include improvements to public infrastructure, community facilities, open spaces, walking paths, cycleways and the public domain.	Ongoing
	 16. Work with our community, neighbouring councils and government agencies to deliver community spaces and services, arts and cultural spaces and experiences, high quality public places and recreational facilities through infrastructure strategies and related plans, including but not limited to, the: Playspace Strategy (due 2020) and Recreation Needs Study and Plan (due 2020) the NSW Office of Sport's Greater Sydney Sport Infrastructure Plan (due 2020) Social and Cultural Plan 2018 and Community Facilities Study and Strategy (due 2020) Double Bay Public Domain and Lighting Strategies (2016) Plans of management to maintain, renew and upgrade ageing infrastructure including roads, footpaths, stormwater drainage and seawalls, bicycle facilities, parks and open space. 	Ongoing
	17. Continue to support implementation of our <i>Disability Inclusion</i> Action Plan 2017	Ongoing
	18. Lead and inspire leadership in the adoption of technology and engagement with the digital environment, including supporting infrastructure.	Ongoing
	19. Advocate for shared used of public and private education, recreation and community facilities.	Ongoing
	 20. Collaborate with neighbouring councils, government agencies and service providers to monitor and plan for easily accessible infrastructure and services that meet our community's changing needs, especially: young children and school students (including public school places) our ageing population people with a disability, restricted mobility or other needs. 	Ongoing

INFRASTRUCTURE AND	COLLABORATION	
PLANNING PRIORITIES	ACTIONS	TYPE
Planning Priority 2 cont' Planning for a community supported by infrastructure that fosters health, creativity, cultural activities and social connections.	21. Continue to encourage the provision of well-designed and appropriate shade in all developments, public domain, recreational facilities and other relevant infrastructure.	Ongoing
Planning Priority 3 Working in collaboration with our community, government, businesses and organisations.	22. Encourage community participation in accordance with the Woollahra Community Participation Plan	Ongoing
	23. Foster relationships and strategic networks in collaboration with government agencies, non-government organisations, businesses and community groups.	Ongoing
	24. Continue to acknowledge and support the right of Aboriginal and Torres Strait Islander people to self-determination and work with the La Perouse Local Aboriginal Land Council.	Ongoing

LIVEABILITY		
PLANNING PRIORITIES	ACTIONS	TYPE
Planning Priority 4 Sustaining diverse housing choices in planned locations that enhance our lifestyles and fit in with our local character and scenic landscapes.	 25. Prepare a local housing strategy that: a. responds to the requirement for the delivery of five-year housing supply targets for the LGA b. responds to the requirement for the delivery of 6-10 year (when agreed) housing supply targets for the LGA c. investigates capacity to contribute to the longer term 20-year strategic housing target for the Eastern City District d. addresses the requirements of Objective 10 of A Metropolis of Three Cities, including: i. creating capacity for more housing in the right locations – areas supported by a wide range of accessible, green, clean, and creative facilities, services and spaces ii. supporting planning and delivery of growth areas and planned precincts as relevant to each local government area iii. supporting investigation of opportunities for alignment with investment in regional and district infrastructure e. promotes design excellence that preserves village and neighbourhood character and integrates sustainability principles f. promotes diverse housing choices for people of all ages and capabilities g. supports the role of business centres h. integrates with and responds to existing infrastructure and hubs such as key centres, transport interchanges and health precincts with an emphasis on walkability, sustainability, character and place. i. addresses affordable housing by: i. recognising housing affordability is an issue in Woollahra, particularly for essential service workers ii. quantifying and measuring the need for affordable housing in the local government area iii. identifying areas and strategies for growth in affordable housing iv recognising that affordable housing is a complex issue that needs to be addressed by all levels of government v. exploring opportunities for Council to participate at a regional and state level to advocate for state funded delivery of affordable housing stock. j. investi	Short term

LIVEABILITY		
PLANNING PRIORITIES	ACTIONS	TYPE
Planning Priority 4 cont' Sustaining diverse housing choices in planned locations that enhance our lifestyles	26. Work with the Greater Sydney Commission, government agencies and neighbouring councils to develop affordable housing options in response to the Eastern City District Plan, SEPP 70 and measures identified in the local housing strategy that are appropriate for the social and economic context of the eastern suburbs area.	Ongoing
and fit in with our local character and scenic landscapes.	27. Advocate for policies and strata bylaw reform that reflect increases in companion animals and pet ownership.	Short term
Planning Priority 5 Conserving our rich and diverse heritage.	 28. Continue to proactively conserve and monitor heritage in the Municipality including: reviewing and updating provisions in Woollahra Local Environmental Plan 2014 and Woollahra Development Control Plan 2015 sustainably managing visitation to our Heritage Conservation Areas and destinations promoting a high standard of urban design in both the public and private domain that respects and communicates with heritage and our heritage conservation areas supporting implementation of legislation for Aboriginal heritage. 	Ongoing
	29. Work with the La Perouse Local Aboriginal Land Council to conserve the history and heritage of our area.	Ongoing
	30. Undertake further theme-based Municipality-wide studies, with consideration for the fact that heritage is constantly evolving.	Ongoing
	31. Work with the Department of Planning, Industry and Environment to investigate preparing a local exclusion for our heritage conservation areas from complying development under State Environmental Planning Policy (Exempt and Complying Development Codes) 2008 to prevent alterations and additions that remove internal heritage fabric and result in inappropriate amalgamations.	Short term
	32. Collaborate with organisations and our community to enhance education, heritage interpretation, history walks and wayfinding.	Ongoing
	33. Support owners of heritage items by providing education and information about grants and incentives available for the maintenance and conservation works.	Ongoing

LIVEABILITY		
PLANNING PRIORITIES	ACTIONS	TYPE
Planning Priority 6 Placemaking supports and maintains the local character of our neighbourhoods and villages whilst creating great places for people.	34. Promote design excellence and best practice construction for public and private buildings, urban design and the public domain.	Ongoing
	35. Work with the Department of Planning, Industry and Environment to prepare local character statements for the Woollahra LGA in accordance with the relevant guidelines. One purpose of the review is to identify areas in our low density residential zones where a local exclusion from the Low Rise Medium Desnity Housing Code may be appropriate.	Short term
	36. Continue to implement place-based planning through the Woollahra Development Control Plan 2015, place plans and public domain strategies to protect heritage and village character, increase pedestrian access and amenity, manage parking and promote active street frontages.	Ongoing
	37. Undertake community consultation on the <i>Double Bay Centre Planning and Urban Design Study (due 2020)</i> which includes provisions to promote fine-grain, human-scale, place driven outcomes that prioritise people, local character and place, solar access and design excellence.	Short term
	38. Undertake community consultation on the Edgecliff Commercial Centre Planning and Urban Design Study (due 2020).	Short term
	39. Identify opportunities for temporary or permanent cultural venues on Government-owned land, partnerships with arts and creative industry and providing arts and cultural infrastructure in new developments.	Ongoing

PRODUCTIVITY PLANNING PRIORITIES		
PLANNING PRIORITIES	ACTIONS	TYPE
Planning Priority 7 Supporting access to a range of employment opportunities and partnerships.	40. Support and promote business and professional networks that are responsive to the evolving needs of local business and our community.	Ongoing
	41. Introduce planning controls into the <i>Woollahra Local Environmental Plan 2014</i> and <i>Woollahra Development Control Plan 2015</i> to protect and enhance floor space for commercial, retail, business, health and community uses in centres, particularly in Double Bay and Edgecliff.	Short term
	42. Monitor employment and business in our centres, including audits of local centres and business activity.	Ongoing
Planning Priority 8 Collaborating to achieve great placemaking outcomes in our local centres which are hubs for jobs, shopping, dining, entertainment and community activities	43. Implement the place plans for Double Bay and Oxford Street, Paddington	Ongoing
	44. Investigate strategies to sustainably manage a vibrant and diverse local economy that preserves reasonable amenity levels for our community with regard to outdoor dining, the night time economy, retail, destinations and visitation.	Ongoing
	45. Continue to collaborate with and support our business representative organisations and business community, including investigating and implementing innovative approaches to increase opportunities for local businesses and employment in our business centres. Business organisations we regularly work with include the Sydney East Business Chamber, the Paddington Business Partnership and the Queen Street & West Woollahra Association.	Ongoing

PRODUCTIVITY PLANNING PRIORITIES			
PLANNING PRIORITIES	ACTIONS	ТҮРЕ	
Planning Priority 9 Supporting and enabling innovation whilst enhancing capacity to adapt and thrive in a rapidly changing digital environment.	46. Lead and inspire leadership for integration and engagement with the digital environment.	Ongoing	
	47. Continue to promote and support engagement with the digital environment and smart cities initiatives that benefit local businesses, places and our community.	Ongoing	
	48. Ensure our policies and planning controls continue to provide a regulatory framework where opportunities created by changing technology may be accessed by our community, local businesses and organisations.	Ongoing	
	49. Continue to support increased uptake of electric vehicles through planning controls and provision of publicly accessible chargers.	Ongoing	

SUSTAINABILITY PLANNI	NG PRIORITIES	
PLANNING PRIORITIES	ACTIONS	ТҮРЕ
Planning Priority 10 Protecting and improving the health, diversity and enjoyment of our waterways and water ecosystems.	 50. Collaborate with Sydney Water to improve waterway health and ecosystems including: a. investigating where reinstating more natural conditions in highly modified and channelised urban waterways is viable (including Rose Bay Channel and Jamberoo Creek, Double Bay) b. advocating for and supporting the decommission of sewer outfalls at Vaucluse and Diamond Bay c. advocating for further precautionary-principle based strategies around stormwater management. 	Medium to long term
	51. Monitor and update as required planning controls and policies that promote water sensitive urban design, regeneration of aquatic ecosystems, stormwater management, and support implementation of the <i>Woollahra Biodiversity Strategy</i> and <i>Eastern Suburbs Water Reduction Plan</i> .	Ongoing
	52. Continue to collaborate with government agencies and neighbouring councils on coastal management programs and other initiatives to improve catchment and waterway health for Sydney Harbour and the open coast.	Ongoing
	53. Support implementation of Council plans and policies that protect and increase opportunities around Sydney Harbour to safely access and enjoy waterways, water recreation activities, water-based transport and working harbour activities.	Ongoing
	54. Continue to promote and support community involvement in protecting and enhancing our waterways such as Harbour Care volunteer groups.	Ongoing
	55. Retain, protect and expand, where reasonable, public ownership of land along our waterways and foreshore areas to facilitate, maintain and enhance public access to open space, fore shores and water recreation opportunities.	Ongoing

SUSTAINABILITY PLANNI	NG PRIORITIES	
PLANNING PRIORITIES	ACTIONS	TYPE
Planning Priority 11 Conserving and enhancing and connecting our diverse and healthy green spaces and habitat, including bushland, tree canopy, gardens, and parklands.	 56. Protect provision of open spaces, tree canopy, bushland and soft landscaping from development pressures through: a. monitoring and strengthening planning controls for protecting trees, canopy cover, soft landscaping, deep soil areas and natural shade b. preparing and implementing an <i>urban forest strategy</i> c. retaining recreation and open space zonings d. initiatives to preserve and increase public access to open space e. investigating options to promote green cover on roofs and walls in our planning controls f. investigating mapping and planning controls to help deliver biodiversity corridors through landscaping, tree canopy cover, the Greater Sydney Green Grid and waterways with a view to protect and enhance habitat across our area and its connections to neighbouring council areas. g. prioritising natural shade for UV protection and urban cooling. 	Ongoing
	57. Support implementation of biodiversity and conservation management strategies to protect natural landscapes, systems, biodiversity and threatened species including our <i>Environmental Sustainability Action Plan 2013–2025</i> and <i>Woollahra Biodiversity Conservation Strategy 2015-2025</i> .	Ongoing
	58. Audit biodiversity, flora and fauna, across the LGA to ensure Council's information continues to be up-to-date.	Medium term
	59. Collaborate with government agencies, neighbouring councils, organisations and our community to deliver the Greater Sydney Green Grid, including initiatives such as the Bondi to Many Walk and the Paddington/Rushcutters Bay greenway and identifying opportunities to link pockets of bushland and habitat via wildlife corridors.	Ongoing
	60. Retain, protect and expand, where reasonable, public ownership of public open space for our community to enjoy a range of passive and active recreational activities, walking pathways, natural shade and foreshore areas.	Ongoing

SUSTAINABILITY PLANNING PRIORITIES		
PLANNING PRIORITIES	ACTIONS	TYPE
Planning Priority 11 cont' Conserving and enhancing and connecting our diverse and healthy green spaces and habitat, including bushland, tree canopy, gardens and parklands.	61. Protect and enhance public access to public open space and foreshore areas by walking and cycling with consideration of the accessibility needs of our aging population and people with a range of mobility needs.	Ongoing
	62. Monitor and strengthen controls in the <i>Woollahra Development Control Plan 2015</i> to protect deep soil landscape areas and ensure development responds to topography and reduces excavation.	Ongoing
Protecting and enhancing our scenic and cultural landscapes.	63. Continue to ensure that all development and activities comply with planning controls that protect the Sydney Harbour scenic landscape, public views and view sharing including the Sydney Regional Environmental Plan (Sydney Harbour Catchment) 2005, Sydney Harbour Foreshores and Waterways Area Development Control Plan 2005, Woollahra Local Environmental Plan 2014 and Woollahra Development control Plan 2015.	Ongoing
	64. Retain and where possible increase existing public domain, particularly land which provides access to our foreshore or provides significant views. The visual catchment of the Sydney Harbour scenic landscape is a highly valued community asset.	Ongoing
	65. Work with the NSW Government and neighbouring councils to ensure that development does not adversely affect views from within Centennial Park.	Short term

SUSTAINABILITY PLANNI	NG PRIORITIES	
PLANNING PRIORITIES	ACTIONS	TYPE
Planning Priority 13 Improving the sustainability of our built environment, businesses, transport and lifestyles by using resources more efficiently and reducing emissions, pollution and waste generation.	66. Continue to support implementation of the Eastern Suburbs Low Carbon Future Plan 2015 and Water Reduction Plan, Woollahra Environmental Sustainability Action Plan and Asset Management Strategy with a view to reducing greenhouse gas emissions and ecological footprint including initiatives to encourage our community to adopt more efficient technologies such as our 'Solar My School' program and planning controls introduced in 2020 requiring electric circuitry to support EVs in new developments.	Ongoing
	 67. Continue to support efforts to raise awareness and substantially reduce waste generation including: a. reviewing waste management controls to improve management, separation and collection for our places and multi-unit residential buildings (including organic food waste collection) b. investigating opportunities to move towards a circular economy. c. education initiatives to encourage reduction and re-use. 	Ongoing
	 68. Promote sustainable development outcomes including: a. advocating for updates to BASIX and accordingly review controls relating to passive design, water and energy efficiency, renewable energy, recycled water, shade provision, construction methods and materials. b. advocating for renewable energy and energy efficient design c. encouraging infrastructure for electric vehicles in private developments and council facilities d. encouraging socially and environmentally responsible business practices e. requiring responsible and high quality construction that reflects best practice and is built to last. 	Ongoing
neighbo commu transpor from ho	69. Work with Transport for NSW, other government agencies, neighbouring councils, businesses, organisations and our community to reduce transport related emissions and expand transport demand management initiatives including working from home, improved walking and cycling pathways, improved access to car sharing, carpooling and on-demand transport.	Ongoing

SUSTAINABILITY PLANNING PRIORITIES			
PLANNING PRIORITIES	ACTIONS	TYPE	
Planning Priority 14 Planning for resilience so we adapt and thrive despite urban and natural hazards, stressors and shocks including climate change.	70. Continue to work with the NSW EPA to identify, monitor and update contamination records for sites across the LGA.	Ongoing	
	71. Maintain flood and inundation mapping, including finalising a planning proposal to update flood planning controls for land in the Paddington area.	Ongoing	
	72. Monitor, mitigate and strategically manage urban hazards, environmental risks and impacts of climate change, ensuring all strategies consider climate change, urban heat and urban resilience.	Ongoing	
	73. Continue to support collaboration and implementation of urban resilience initiatives in <i>Resilient Sydney</i> , the <i>Eastern Suburbs Low Carbon Future Plan 2015</i> , coastal management programs and the <i>Woollahra Environmental Sustainability Action Plan 2013-2025</i> , including developing an urban resilience action plan for our area.	Ongoing	
	74. Advocate for increased federal and state government leadership and initiatives to mitigate and adapt to the impacts of climate change	Ongoing	
	75. Investigate measures to reduce urban heat including the review of materials and coatings used for road and footpath surfaces.	Ongoing	

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