

Local Strategic Planning Statement

Planning for the future:
Wagga Wagga 2040



Acknowledgement of Country

Wagga Wagga City Council acknowledges the Traditional Custodians of this land, the Wiradjuri people, and pays respect to Elders, past and present and emerging. Council has a long history and association with local First Nations Peoples communities within the Local Government Area.

Council values the diversity of the local community and supports reconciliation by working consistently in partnership with the local Wiradjuri and First Nations community, ensuring the process is based on respect, trust and a spirit of openness.



Foreword



I am pleased to present the Wagga Wagga Local Strategic Planning Statement, which provides a long-term vision and planning principles that will guide the evolution of the city.

It is an exciting time to be in Wagga Wagga and planning for the future of this diverse growing regional capital, a city that our community is proud of and looking forward to what the future holds. Wagga Wagga is a thriving, progressive city, well known for its innovation, investment opportunities, environment, liveability and recreation.

Wagga Wagga attracts and supports our community in coming together to support all that this city and community has to offer.



Councillor Greg Conkey OAM
Mayor of the City of Wagga Wagga



Wagga Wagga is a vibrant regional capital, the envy of other cities across the nation. It is an ideal environment to work, live and invest with ample employment, housing and lifestyle opportunities.

The Local Strategic Planning Statement provides the framework for the city to grow to 100,000 people whilst ensuring the city retains its amenity, liveability and landscape values that the community currently enjoys.

This plan will guide our Council planning and investment decisions whilst also providing our community with certainty on how the city will evolve and grow. We will do this by protecting and enhancing our natural assets, growing as a regional capital and national hub and encouraging greater diversity in our housing supported by attractive public spaces and community facilities.



Peter Thompson
General Manager

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Vision

Wagga Wagga is a thriving, innovative and connected regional capital city of choice. The city will continue to grow sustainably, protecting the natural environment, providing new opportunities and choice in housing, employment, investment and lifestyle.

Wagga Wagga is connected to the world providing pathways for our business, industry and resources to traverse the globe and compete internationally whilst providing high speed digital pathways for innovation, expansion, knowledge and research in our own backyard.

The city's attractiveness, liveability, economic diversity and strength will grow our city beyond 100,000. Creating a culturally rich and vibrant city that caters for a diverse population across all ages and cultures.



Photo: @cutaboveproductions

LGA wide

The success and future opportunities of the Wagga Wagga LGA are intricately linked to our regional and rural characteristics, location and natural assets. The draft Wagga 2040 recognises the value and importance of our diversity and these key elements with specific recognition of the role that the LGA plays as the central gateway to the Riverina. As the regional service centre the city is integral to the wider region providing for industry, commerce, services, recreation, tourism and the visitor economy. Wagga 2040 recognises our agricultural and rural economy providing valuable resources for local, national and international markets. We will continue to protect valuable agricultural land and resources, encourage new research and technology that maximises opportunities in these industries and restrict potential landuse conflicts and encroachment.

Wagga 2040 recognises and values our agricultural and rural economy providing a valuable resource for our local, national and international markets.

The Wagga Wagga LGA is the hub for the neighbouring shires and other regional cities across the Riverina Murray. This has been highlighted and supported in the Riverina Murray Regional Plan. Wagga 2040 reinforces the importance of Wagga Wagga as the Southern Capital of NSW to be the regional centre for commerce, industry and community. Strong partnerships with our region is imperative in supporting growth and development. Wagga 2040 provides for complimentary development of surrounding shires and rural centres. This includes improved connectivity for freight and commuters across the region as well as protection and enhancement of critical services and industries in Wagga Wagga to support future development and growth of the region.

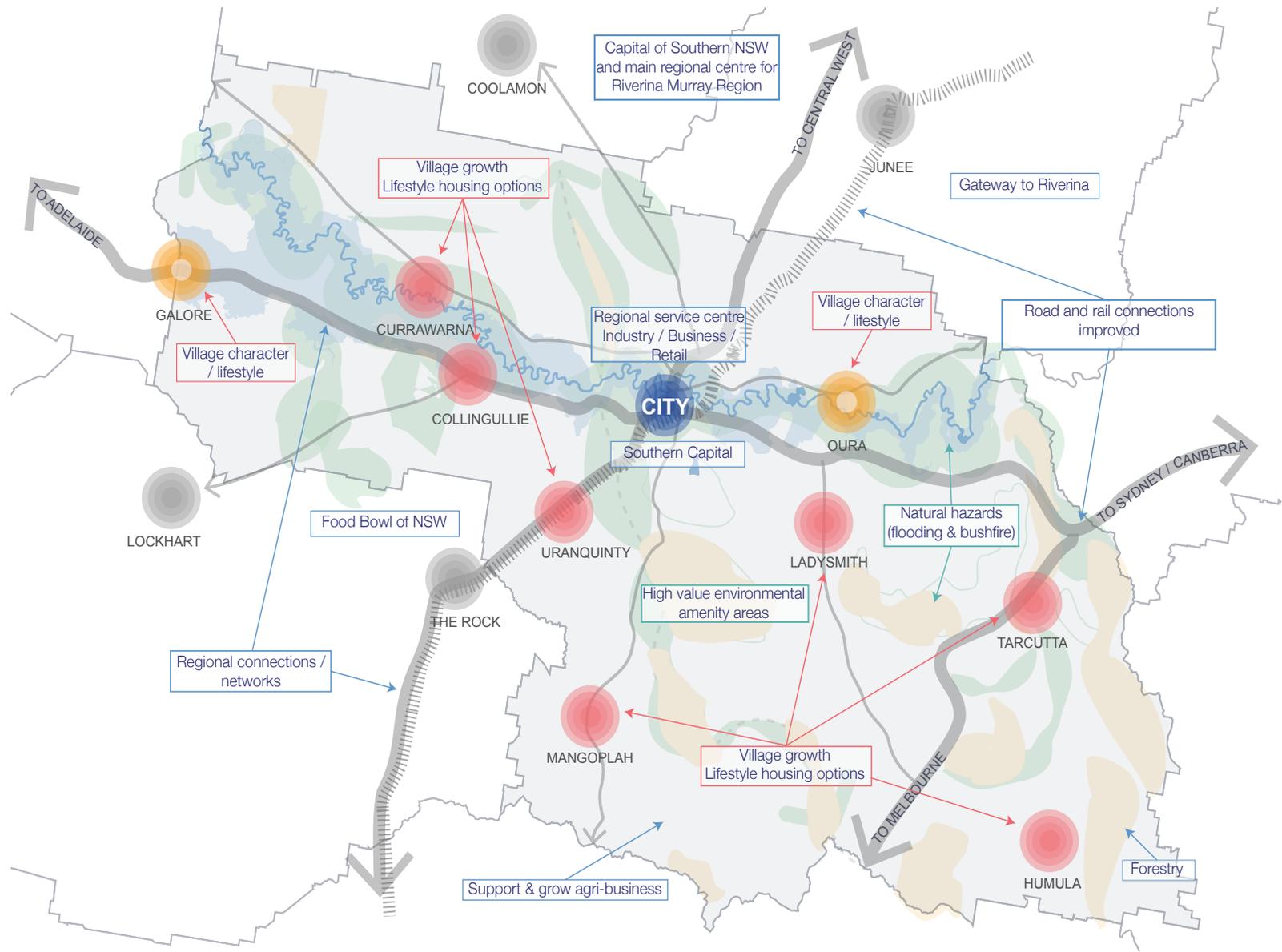
Wagga 2040 supports the regional vision for key industries and sectors. The Bomen Special Activation Precinct will target opportunities for value added manufacturing, new technology, circular economy and freight distribution. This will reduce delays and assist local growers across the region accessing national and international markets. The Wagga Wagga Health and Knowledge Precinct is another example of centralised infrastructure and services that is critical to future health and well-being of the region providing employment growth, enhanced services and support industries.



Not everyone wants to live in a modern urban area and the Wagga Wagga LGA caters for a wide variety of lifestyles and housing choices, this is particularly so in our villages and surrounding rural centres. Each of the villages has their own character attracting residents and visitors alike. Growth of our villages will be encouraged with regard to natural features and local conditions such as environmental or riverine corridors, service infrastructure and associated hazards.

Legend

- Environmental Corridors
- Bushfire risk areas
- Floodplain
- Waterways
- Rural Areas
- Rural Villages Growth Opportunities
- Rural Villages Growth Constrained
- Rural Centres



City wide

Wagga 2040 provides for a wide range of functions and facilities to support a growing and diverse population through work, rest and play, fitting of the Southern Capital of NSW.

Wagga Wagga is the largest inland regional city in NSW and Wagga 2040 promotes this ongoing significance and status by planning for a long-term population of 100,000 people. The city will need to provide an additional 14,000 homes to support this target. A mix of new greenfield development, infill and urban renewal is required to provide these outcomes.

The key outcome for Wagga 2040 is to find the balance between growth, the natural environment, sustainability and liveability. Growth is directly linked to future business and service capacity. Opportunities exist for connecting current and new service and employment areas with residential areas to meet future demand and expansion.

Opportunities exist for new greenfield areas, particularly to the north linking and integrating new areas with employment (SAP), education and research (CSU), community and recreation facilities, natural areas and the city centre.

Infill development across existing lifestyle areas in the south of the city will provide further opportunities for housing diversity, affordability and liveability in established communities, close to services, community and recreation facilities. Further large lot rural lifestyle choices on existing urban fringe will be restricted to support future investigation for expansion. This will be reliant on and guided by infrastructure capacity, proximity to and connectivity with services and facilities. These elements will also guide future infill opportunities across the core of the

The natural assets of the city continue to add value to our community's lifestyle choices, liveability and accessibility.

city. Development across the city needs to be serviced by modern, efficient and effective infrastructure.

Expansion or infill across the city must be adequately serviced and detailed planning and investigation will be required to identify and prioritise opportunities.

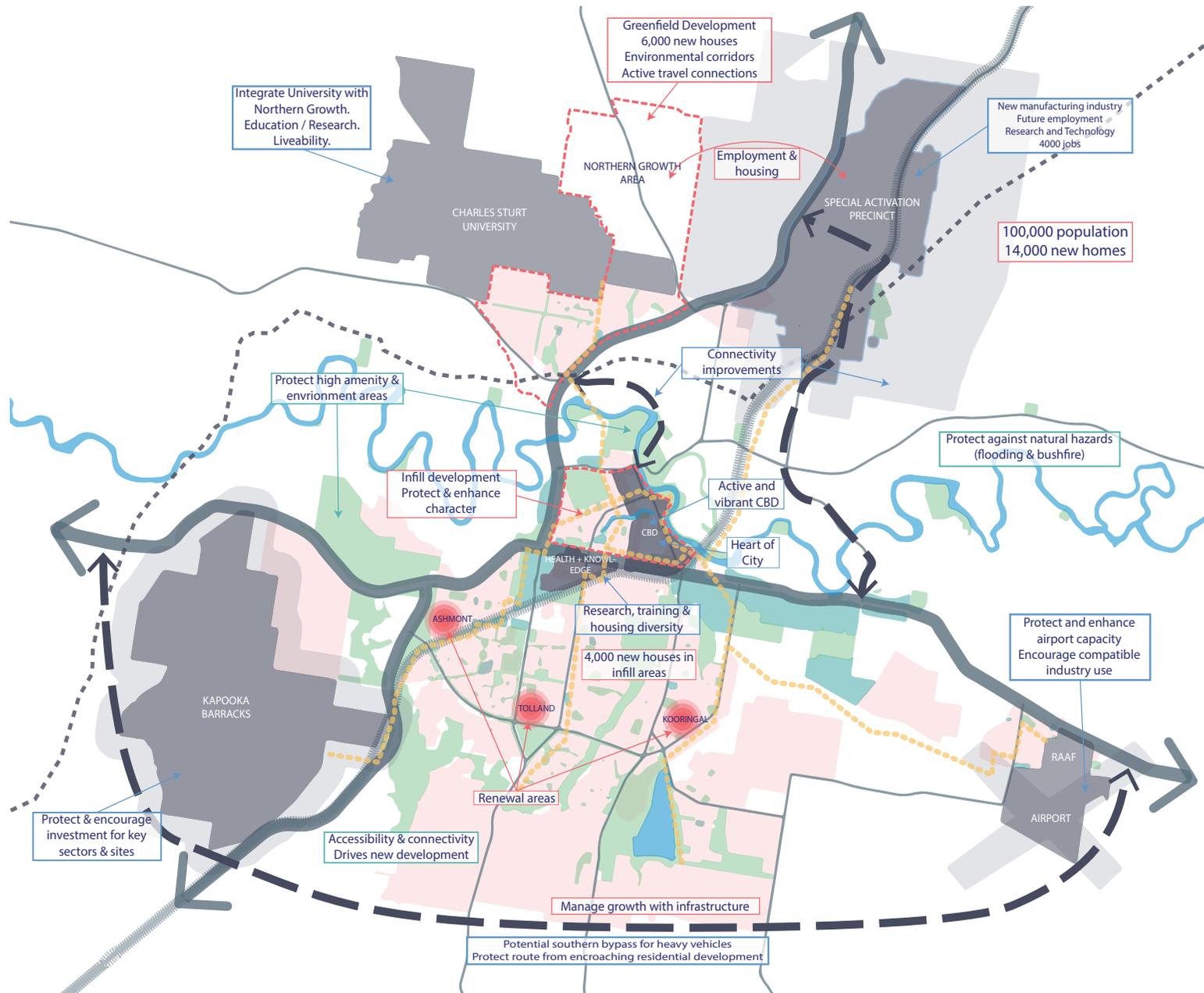
The city will be led by, and dependent on, additional employment or industry to drive expansion and growth. Wagga 2040 clearly identifies and recognises the importance of key sites for employment and investment. These sites, including Bomen Special Activation Precinct (SAP) and Charles Sturt University (CSU) in the north, Kapooka Defence Barracks, RAAF Base and Airport in the south as well as the central core of the CBD that provides the spine of activity, services and employment.

Supporting key industries across the city is imperative to ensure Wagga Wagga continues to grow and attract new business, services and investment. This includes protection from encroaching sensitive uses where required. A buffer area has been identified around some of the key industry and cluster areas to ensure adequate assessment on impacts is undertaken if development is proposed in these areas.

Growth provides unique challenges for a city like Wagga Wagga. The community values heritage and urban design elements that form the urban character of the city. Where change is proposed or supported this can threaten and challenge those values. Wagga 2040 supports the value and our community's appreciation of existing significant urban characteristics and features and will, where significant value exists, seek to protect and enhance this value and character.

The natural assets on which our city was founded continue to add value to our community's lifestyle choices, liveability but they also present significant hazards and risks that must be planned for and protected against. The Murrumbidgee Riverine corridor bisects the city and the risks and dangers to the city and community will be managed to guide future opportunities and manage existing liabilities.

Wagga 2040 sets out principles on which decisions will be made by Council based on connectivity to the central core, accessibility to services and community facilities to ensure growth is financially and environmentally sustainable.



Integrate University with Northern Growth. Education / Research. Liveability.

Greenfield Development
6,000 new houses
Environmental corridors
Active travel connections

New manufacturing industry
Future employment
Research and Technology
4000 jobs

NORTHERN GROWTH AREA

Employment & housing

SPECIAL ACTIVATION PRECINCT

100,000 population
14,000 new homes

CHARLES STURT UNIVERSITY

Connectivity improvements

Protect high amenity & environment areas

Protect against natural hazards (flooding & bushfire)

Infill development
Protect & enhance character

Active and vibrant CBD

Heart of City

HEALTH + KNOWLEDGE EDGE

Research, training & housing diversity
4,000 new houses in infill areas

Protect and enhance airport capacity
Encourage compatible industry use

KAPOOKA BARRACKS

ASHMONT

TOLLAND

KOORINGAL

RAAF

AIRPORT

Renewal areas

Protect & encourage investment for key sectors & sites

Accessibility & connectivity
Drives new development

Manage growth with infrastructure

Potential southern bypass for heavy vehicles
Protect route from encroaching residential development

Legend

- Environmental areas and corridors
- Waterways
- Key industry clusters and activity areas
- Key industry cluster and activity area
- Employment Land
- Residential Land
- Connectivity improvements
- Cycle network
- Gas transmission line

Introduction

Wagga Wagga is experiencing significant change and growth. As the regional capital of the Riverina Murray, Wagga Wagga's scale, diversity, liveability and natural assets attract investment, create employment and welcome new residents. Wagga Wagga will be able to support 100,000 people. This cannot be done by "natural growth" alone. As the city changes and grows, our planning needs to ensure the prosperity and well-being of the city and its residents, by providing new opportunities to grow while preserving what makes our community special.

The draft Local Strategic Planning Statement (LSPS), known as Wagga 2040 provides a blueprint for how and where Wagga Wagga will grow into the future. It sets out Council's 20-year vision for land use planning in the Wagga Wagga Local Government Area, along with a suite of planning principles and actions to ensure that as the city's population increases, new houses, transport networks, infrastructure and services are developed sustainably.

It also responds to what our community has told us is important for the future of our city and outlines how growth and change in Wagga Wagga will be managed to improve the high levels of environmental amenity, liveability and landscape quality that characterises the area.

Principles

This is an action-focussed plan, which builds on, updates and replaces the Wagga Wagga Spatial Plan (2013) and identifies eleven key principles that:

- ensure our natural areas and corridors are prioritised as we grow
- strengthen our resilience to natural hazards and land constraints
- provide growth in a sustainable manner
- see Wagga Wagga grow as the regional capital of southern New South Wales
- attract investment to our city
- improve accessibility
- provide sustainable infrastructure solutions aligned to growth
- provide healthy lifestyle options
- deliver high quality public spaces and engaging urban character
- improve housing diversity
- build strong rural and village communities

The plan will guide and assist Council decision making on planning and investment and provide certainty for the city's stakeholders including residents, visitors, developers, and

"A new and integrated approach is needed if we are to support a sustainably growing population, diverse economy and position as a regional capital."

state & federal governments. The principles will be reviewed and updated every four years in line with the Community Strategic Plan to ensure they remain current and to reflect changing principles and economic or environmental conditions. This will include assessing the progress made in putting the plan into action and reporting back to the community.

Purpose of Wagga 2040

Wagga 2040 sets the long-term strategic framework for planning and development in the City of Wagga Wagga local government area over the next 20-years.

It addresses issues of strategic significance to the Council, guiding development or introduction of new planning policies, strategies or actions related to landuse and development.

It addresses eleven planning principles, grouped into three themes, and accompanied by actions Council will take to pursue and implement the vision.

Council's strategic plans and policies are regularly updated. Wagga 2040 and the Community Strategic Plan influence and inform each other. Ongoing review and reporting against these important plans will reinforce corporate actions and strategies reflecting community expectations.

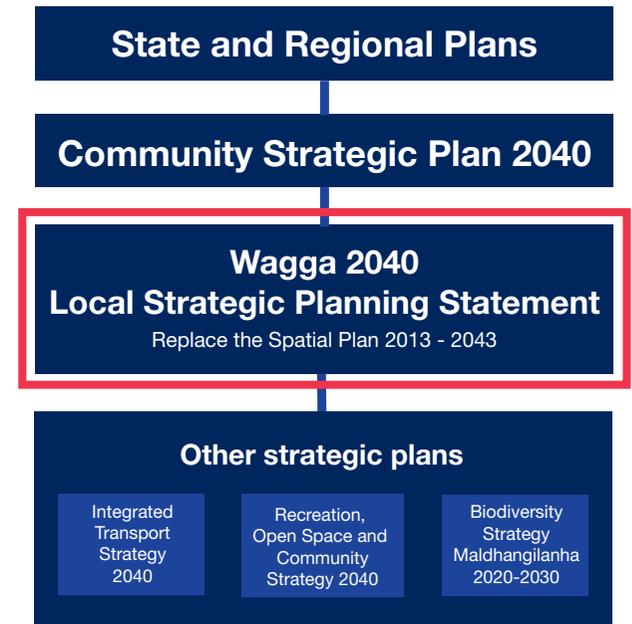
Legislative context

The New South Wales government has introduced a requirement for all local governments to prepare an LSPS linking strategic principles identified at a regional or district level, and local planning policies.

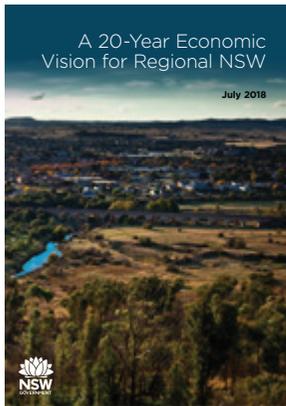
Section 3.9 of the Environmental Planning and Assessment Act 1979, requires an LSPS to include or identify the following:

- a. The basis for strategic planning in the area, having regard to economic, social and environmental matters,
- b. The planning principles for the area that are consistent with any strategic plan applicable to the area and (subject to any such strategic plan) any application community strategic plan under section 402 of the Local Government Act 1993,
- c. The actions required for achieving those planning principles,
- d. The basis on which the council is to monitor and report on the implementation of those actions.

Wagga 2040 responds to key documents produced by NSW State Government and Wagga Wagga City Council. These documents are highlighted on the following pages.



Policy context



A 20-Year Economic Vision for Regional NSW

The NSW Government's 20-Year Economic Vision is to accelerate economic growth in key sectors such as agribusiness, tertiary education and health care, taking full advantage of trade and tourism opportunities with Asia to ensure regional NSW continues to play a critical role in the Australian economy.

The strategy identifies that regional centres draw in more investment, and attract skilled workers, as well as provide job opportunities for our children.

Wagga 2040 speaks to the vision and has particular focus on economic growth to promote and support the wellbeing of the community in Wagga Wagga and its surrounding Riverina Murray region.



Riverina Murray Regional Plan 2036

The Riverina Murray Regional Plan 2036 is the overarching regional document that informs our local strategies and plans.

The plan establishes a framework to grow the region's cities and local centres, support the protection of environmental assets and develop a strong, diverse and competitive economy. The plan is central to building prosperity and resilience in the region.

Wagga 2040 will deliver key outcomes from the plan including the establishment and development of the Health and Knowledge Precinct in Central Wagga and the Wagga Wagga Special Activation Precinct (SAP) at Bomen.



Community Strategic Plan 2040

The Community Strategic Plan (CSP) is a plan for the community, by the community and directs Council's strategic documents. Updated every four years, it provides the vision and direction for the future and provides solutions on how we are going to get there.

Wagga 2040 supports key objectives and outcomes of the CSP.



Spatial Plan 2013 / 2043

Wagga 2040 will replace the Spatial Plan. The Spatial Plan is the 30-year strategic plan developed to manage growth and provide strategic direction for land use in the local government area.

Each of the action items identified in the Spatial Plan have been considered in the development of Wagga 2040.



Recreation, Open Space and Community Strategy & Implementation Plan 2040

The Recreation, Open Space and Community Strategy and Implementation Plan 2040 (ROSC) aims to develop a connected, liveable city by providing direction for the planning, development, management and use of community spaces over the next 20 years within the local government area.

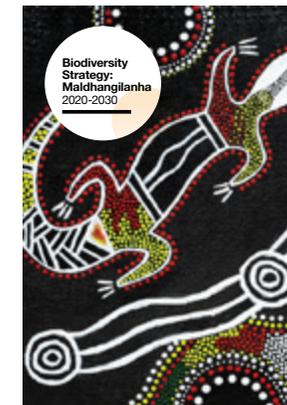
ROSC identifies the key community infrastructure required to meet the anticipated growth and responds to community's needs and desires identified through engagement.



Integrated Transport Strategy and Implementation Plan 2040

The Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040 (WITS) provides a blueprint for transport that offers real choices for people, and reflects the needs and expectations of our community, and best practice for a regional city.

WITS supports a city that is active, safe, healthy and vibrant and enhances Wagga Wagga's position as a leading regional city.



Biodiversity Strategy Maldhangilanha 2020-2030

The Biodiversity Strategy: Maldhangilanha aims to increase awareness and address a wide range of key threatening processes impacting biodiversity.

The strategy is a ten-year document that outlines the legislative framework associated with biodiversity conservation, internal and external policy context, key threatening processes, threatened species within Wagga Wagga LGA, connecting biodiversity area, strategic objectives and actions and monitoring and reporting.



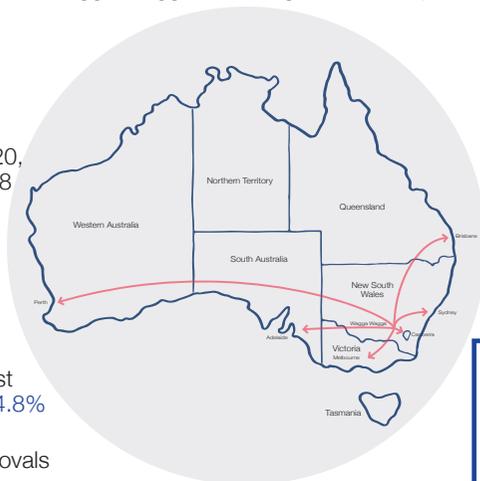
Photo: Destination NSW

Wagga Wagga Snapshot

Growth & Location

- ▶ Population of 68,562 in 2020, growing to 100,000 by 2038
- ▶ \$420 million Hospital upgrade
- ▶ \$8.3 billion Inland Rail through Wagga
- ▶ Northern suburbs 3rd fastest growth in regional NSW at 4.8%
- ▶ \$175 billion in building approvals over 2019/20 financial year

Wagga Wagga is the largest inland city in NSW.



Catchment of over 185,000 people

City of Wagga Wagga

26,094 houses
average of 2.5 persons per household

26.3% lone person households

7,632 rental homes

15% medium and high density housing

75% of housing is three or more bedrooms

Population & housing

15% of the population is aged 65 years or older

Largest age group is 20-24 year olds

18.6%

of registered businesses are in the agriculture, forestry and fishing industry



400ha Bomen Special Activation Precinct

35,800 workers

4,707 health care and social assistance workers

3,258 retail workers

21,700 people completed Year 12 or equivalent

Contributing \$3.8 billion in Gross Regional Product

Health care and social assistance \$400 million

Public administration and safety \$184 million

26% of people are attending an education institution

Education & employment

Who we are: A snapshot

Wagga Wagga is a diverse city for industry, business and services with a rich cultural mix that contributes to and compliments our lifestyle, education and recreation opportunities.

The city is built around the strength of its natural assets, a diverse economy and a diverse population engaged in cultural, recreation and sporting offerings. The city's affordability, accessibility and range of choice attracts people from all over the world.

Global Connections

Wagga Wagga is the Southern Gateway to Australia's richest food and agricultural region, the Riverina Murray.

The city is already a hub for high-quality produce and foods to be exported around the world. A transformation is occurring to the global economy with the rise of an Asian middle class (particularly China, India and Thailand) who are increasing demand for high-quality produce and goods.

Our position enables the city to leverage the excellent reputation our farmers and produce have within South East Asia for export potential. Opportunities exist to build the scale required to support high-order processing and capture more of the value from finished foods, getting the most benefit from this megatrend.

The City of Wagga Wagga is partnered with all tiers of Government and private industry to ensure that transport is improved, and manufacturing and enterprise can thrive within a cluster environment.

“Wagga Wagga is a thriving, successful regional capital city. Servicing a regional population of more than 180,000 people with employment, education, training and lifestyle choices.”

The city is already home to various industries that connect Wagga Wagga to the World. International partnerships and ongoing exchange are a part of our fabric and will be expanded and developed with better access and connectivity.

National Influences

The city is a key logistics hub for Southern NSW and a node on the following national freight routes:

- Brisbane to Melbourne Inland Rail
- Sydney to Melbourne Rail
- Adelaide to Sydney Road Freight

Importantly, it is located halfway between Australia's two largest urban centres of Sydney and Melbourne. Connectivity to these markets and two of Australia's largest container ports – Port Botany and Port of Melbourne - will be improved, as well as the opportunity to connect with the Port of Brisbane with the delivery of Inland Rail and the Riverina Intermodal Freight and Logistics Hub (RIFL) that will provide increased opportunities to service larger markets and target new economic and employment opportunities.



Wagga Wagga has daily air services to Melbourne and Sydney and is home to one of the largest air training services facilities in Australia.

Wagga Wagga is the hub for training new recruits through the Australian Army with Kapooka Army Recruit Training Centre and Royal Australian Airforce Base. The city will leverage from defence, economic development opportunities associated with innovation, new technologies and manufacturing.

Regional Leadership

The Riverina Murray is characterised by some of the richest and highest quality agricultural land, biodiversity and distinct evolving communities in Australia. Wagga Wagga plays an important role in the broader region with direct borders to seven other councils: Coolamon, Junee, Cootamundra-Gundagai, Snowy Valleys, Greater Hume, Lockhart and Narrandera.

Wagga Wagga is the largest population centre in the region. More importantly, it is the main service centre, providing a range of higher-order retail and services enabling the region's:

- economic growth
- health and education services
- commercial and retail activity
- recreation and sporting events
- cultural and festival connections
- tourism hub and accommodation needs.

As the region's capital, Wagga Wagga has a central role to attract and welcome new residents in a culturally diverse community creating new opportunities.

Our city aims to:

- be a leading contributor for regional economic development in collaboration with neighbouring communities and locally based enterprise
- support the region as a key service hub extending opportunity for both its own residents and those across the Riverina

Wagga Wagga will continue to identify areas where future planning can support partnerships between the city and the surrounding region. Collaboration will allow advantages of both the city and rural communities to be combined for increased benefit to both areas. It can also remove potential conflict and competition on a local or regional level to maximise and identify full potential and competitiveness nationally and internationally between neighbouring local government areas.

Our vision for Wagga Wagga is to facilitate integration and co-operation between the local government areas to maximise wider potentials and unlock new opportunities across the region.



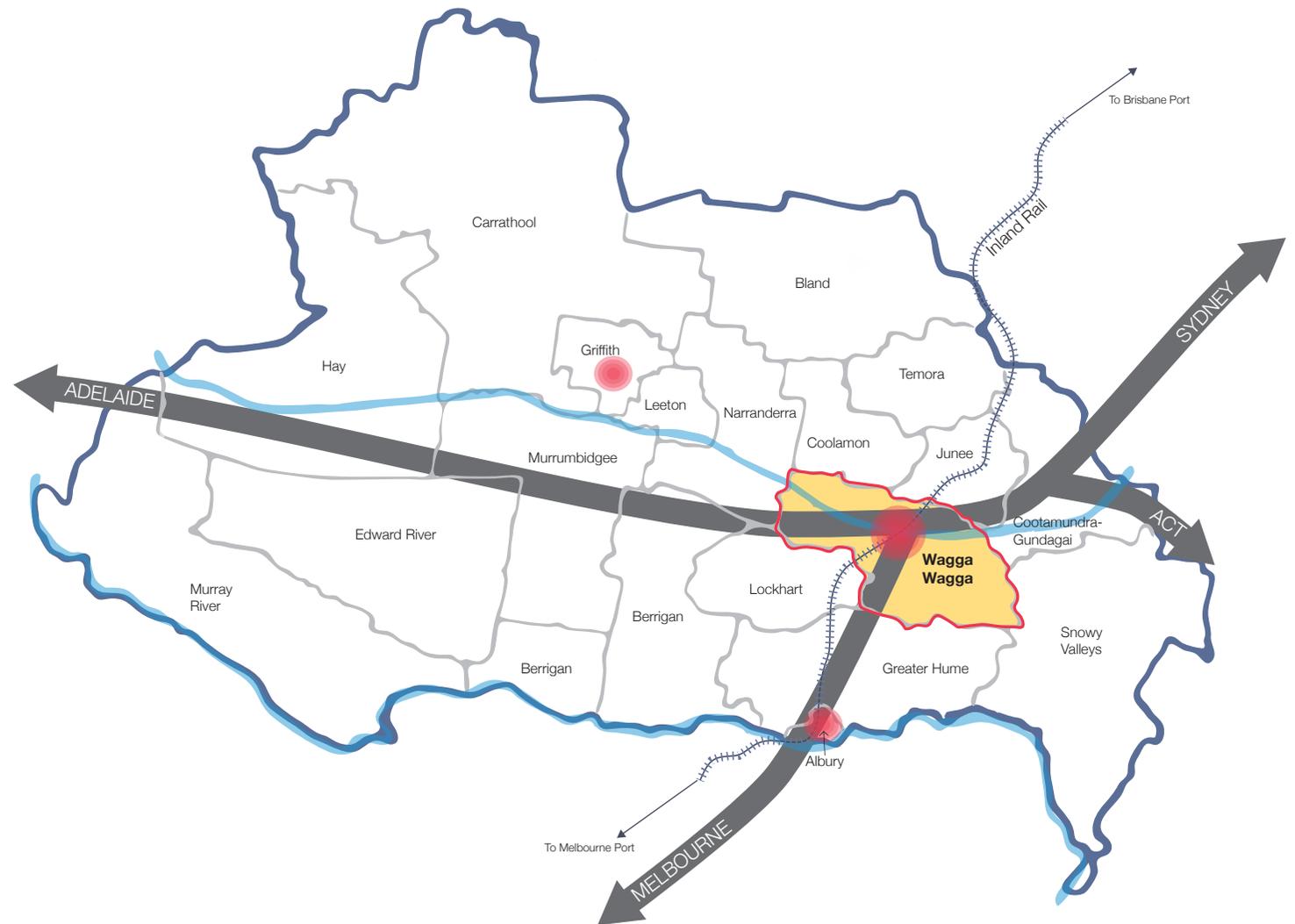
Our place in the region

The Riverina Murray region is characterised by some of the richest and highest quality agricultural land, biodiversity and distinctive evolving communities.

As the largest of the three cities in the region, Wagga Wagga plays an important role in providing support and value-add opportunities for the region.

The city will accommodate growth in housing, employment, education and recreation opportunities that support the city's growth and the broader region.

A number of the surrounding local government areas leverage off the city for employment, tourism, health and commercial opportunities and our growth should compliment and support these areas now and in the future.



Consultation

In 2017 Council prepared and exhibited a draft Wagga Wagga Activation Strategy. The strategy was intended to replace the Wagga Wagga Spatial Plan 2013-2043. Consultation on the draft included:

- Seven key stakeholder workshops and school workshop
- One-on-one Councillor sessions
- Public exhibition 1 September to 28 September 2018

During this time, the NSW Environmental Planning Assessment Act 1979 was updated to introduce legislative changes for Council's to prepare a local strategic planning statement.

The changes provided an opportunity for Council to use the engagement outcomes for the draft Activation Strategy to develop a draft Wagga Wagga Local Strategic Planning Statement in line with the legislative reforms.

Public exhibition and community engagement on the draft Local Strategic Planning Statement will provide further direction and feedback from the community to inform the final document for adoption by Council.





Themes and principles

Wagga 2040 vision relies on three key themes, focused around the environment, economy and communities. Each theme has identified principles, with relevant actions identified in tables for easy reference.

Our themes for Wagga 2040 reflect the foundations of sustainable growth and the need to plan for growth in our economy, manage growth to maintain quality of life and opportunity into the future and ensure infrastructure enables growth through integration with future planning.



The Environment

- Principle 1** Protect and enhance natural areas
- Principle 2** Increase resilience to natural hazards and land constraints
- Principle 3** Manage growth sustainably



Growing Economy

- Principle 4** The southern capital of New South Wales
- Principle 5** Encourage and support investment
- Principle 6** A connected and accessible city
- Principle 7** Growth is supported by sustainable infrastructure



Community Place and Identity

- Principle 8** Our city promotes a healthy lifestyle
- Principle 9** High-quality public spaces with an engaging urban character
- Principle 10** Provide for a diversity of housing that meets our needs
- Principle 11** Strong and resilient rural and village communities

Our natural assets and setting are at the core of the city's character and appeal. Protecting and enhancing our natural environment balanced with sustainable growth underpins and guides the city's future.





The Environment

Wagga Wagga is fortunate to be home to beautiful landscapes and environmental corridors that contribute to the city's liveability, the economic production of the region, and cultural significance.

To ensure the city remains a great place to live, even for 100,000 people, we will position ourselves and the region to be a world-leader in sustainability, protect our natural areas and build resilience to natural hazards and land constraints.

Population growth, urban development and loss of natural environment all impact the liveability of our city and our quality of life. They have the potential to threaten vulnerable flora and fauna which, once lost, are gone forever.

With aspirational growth set to transform our city, focusing on our environmental sustainability in line with Council's adopted Biodiversity Strategy, we can ensure our natural environment improves with growth contributing to a greater quality of life in the city. Growth places increased pressure on our natural environment, therefore we need to balance future growth against environmental impacts.

Leadership in managing impacts and changes to our climate and how that translates to hazards means we will need to continually improve our technical understanding of the city's natural flooding (riverine and overland), bushfire hazards and risks and their effects on people and infrastructure through detailed modelling.

Our urban form needs to respond to potential increases in heat arising from changes to our climate by reducing impervious areas and increasing tree canopy coverage within our urban areas and public spaces generally.

As we grow, it is important to ensure development is appropriately designed and located in order to mitigate risk to the community and improve environmental conditions.

The Environment

Principle 1: Protect and enhance natural areas and corridors

Our natural areas contribute to the sustainability, liveability and amenity of our city. As we grow, the priority will be to shape our developments around the preservation of natural environmental assets and corridors.

The existing vegetation, natural areas and corridors contribute to the city's presentation and quality of life. Protecting and enhancing this will ensure as we grow, we are promoting the amenity and presentation of our city quality of life for our community.

Protecting and preserving the environmental assets is the first priority of any development.

Biodiversity Certification

The Wagga Wagga Local Environmental Plan 2010 received biodiversity certification that remained in effect until December 2020. Biodiversity certification involves catchment wide strategic approaches to protecting valuable natural areas for flora and fauna and avoiding the piecemeal approach of site by site assessment.

Council is committed to ensuring the measures agreed to within the biodiversity certification are achieved as they will lead to an overall improvement and maintenance of biodiversity values. Council will consider and pursue biodiversity certification for areas where clearing is anticipated to exceed thresholds. Improving biodiversity values is an expectation of our community and commitment of Council.

Our developed areas will integrate with our natural areas creating a green city with high amenity and strong environmental networks.

Integration with development

Balancing the natural environment and development will provide long term value improving biodiversity, creating high value amenity and valued places and spaces across our urban areas.

Our natural areas and corridors will be prioritised, minimising our footprint and protecting biodiversity for the city's future.

Wagga Wagga will be a green city with extensive environmental networks and connectivity for our native fauna in harmony with residents and visitors.

Offsets / Biodiversity Stewardship agreements

Protecting and enhancing the city's natural environment is the first priority, followed by minimising potential impacts and finally as a last resort consideration given to offsets. Mechanisms exist to ensure permanent conservation and management of biodiversity values.

As we consider growth in our city, identifying key environmental corridors is important to ensure future development outside of the biodiversity certification area includes consideration and application for land to be formally protected. Where high environmental land is going to be dedicated to Council as part of future development, early consideration and application will be considered to ensure early protection and management throughout all stages of development.

Principle 2: Increase resilience to natural hazards and land constraints

Natural hazards and environmental change will challenge existing and future growth across the Wagga Wagga LGA. Leadership in managing these impacts and changes is needed to minimise the adverse impact of future events and harness opportunities for our community.

Potential risks arise from natural hazards including flooding, drought, storms, bushfire, salinity and contamination. We need to plan for and locate infrastructure, homes and industry or business to avoid unacceptable risks. The costs and impact of hazards on our community can be significant and where necessary should be avoided.

Natural hazards and land constraints

Being located on the Murrumbidgee River and having a sloping terrain, managing flooding is an important consideration. Inundation from riverine flooding and storm events can cause risk to life, property and infrastructure. Wagga Wagga has a history of flood events with 77 floods recorded since the early 1840s. Changes to environmental conditions are predicted including frequency and intensity of these events. Continued flood monitoring and planning with appropriate risk assessment and management will ensure we are best placed to plan for and adapt to these changes.

Council is committed to ongoing monitoring and review of flooding through flood risk management planning for both riverine and overland flow flooding. Any revision should clearly identify any changes and ensure planning controls are adapted to reflect the changes.

Urban salinity is a land degradation concern within Wagga Wagga. We will work with the community to adopt management practices to mitigate impacts on infrastructure and water quality. Salinity results from accumulation of salt in the upper layer of soil that is brought to the surface by a rising water table. Factors that contribute to a rising water table include increased water runoff from hard surfaces, removal of vegetation and leaking underground pipes.

The beauty and high environmental values of natural areas also creates a significant risk from bushfire. Council is committed to reviewing and updating bushfire hazard mapping with the Rural Fire Service to ensure our planning reflects the most up to date risks associated with bushfire events. Future development must respond and plan to minimise bushfire risks to property and people.

Over time, advanced technical monitoring and assessment has enabled us to be better informed on what types of developments have the potential to cause land and water contamination and what we need to do to prevent and remediate instances of contamination. Our continued commitment to managing contamination is important when considering growth to ensure remediation occurs before development, buildings are designed to mitigate exposure and new development is in appropriate locations away from contamination.

Environmental change

The emergence of impacts associated with changing environmental conditions places demands on how we plan for growth in our community. As our urban areas increase to cater for a growing population, removal of vegetation and an increase in hard surfaces impact the climate. These changes can affect average and peak temperatures during summer and impact on the liveability of our city during hotter seasons.

As our climate continues to change and be examined at a local, state, national and global level, we will gain a better understanding of risks and mitigation actions.

The urban landscape of a city provides opportunity for greening our city and providing a green canopy that provides greater amenity and long-term protection against changing environmental conditions such as weather extremes. Managing and planning for a long-term green canopy across the urban areas will improve liveability, encourage more active lifestyles and minimise impacts of environmental change. This is relevant to new and existing urban areas.

Council has implemented several measures to reduce its energy consumption and will continue to identify and adopt new measures. In addition, Council will continue to work with NSW Government on the implementation of Net Zero 2050 and Riverina Murray Integrated Regional Vulnerability Assessment.

The Environment

Principle 3: Manage growth sustainably

The challenges of planning for and managing growth and development in a sustainable manner are significant and important. This requires landuse planning and decision making that protects and enhances the natural environment.

Over time the natural environment and biodiversity of our local government area has changed due to many factors. To avoid further long-term deterioration, mitigation and adaptation strategies need to be in place and direct future landuse decisions.

Future development should have regard to the 'protect, minimise, mitigate, offset' hierarchy for managing impacts of development on biodiversity and areas of high environmental value.

Future development should have regard to the 'protect, minimise, mitigate, offset' hierarchy for managing the impacts of development on biodiversity and areas of high environmental value.

Encouraging infill development across existing urban areas provides an opportunity to deliver sustainable outcomes. Utilising existing services and infrastructure reduces demand to expand and extend services to greenfield areas and maximises efficiencies of service provision. Key considerations include infrastructure availability and capacity, connectivity and proximity to services. Infrastructure provision and capacity need to be managed and prioritised in decision making for infill development this includes broader considerations and precinct wide planning rather than site specific proposals in isolation or ad-hoc planning that results in unsustainable outcomes or impeding future opportunities for a broader and more beneficial outcome.

Wagga Wagga is ideally suited to develop and promote a circular economy. Taking the lead from development and research coming out of the Wagga Wagga Special Activation Precinct to add value and reduce waste across the wider Wagga Wagga area. The circular economy opportunities will target maximising resource optimisation, reducing waste and promoting green energy options. In addition, this will encourage collaboration and partnerships across industry, education and research institutions, further enhancing the city's reputation and capacity for innovation.



Key	Summary of actions
ENV 1	Development integrates, protects and enhances high value biodiversity and natural areas, environmental corridors, open space and parklands based on the hierarchy of 'protect, minimise, mitigate and offset'
ENV 2	Consider and pursue biodiversity outcomes through a range of methods
ENV 3	Review and implement new environmental conservation zones
ENV 4	Review native vegetation provisions of the DCP with a view to enhancing biodiversity, decreasing salinity and mitigating erosion
ENV 5	Ensure the city is prepared and plans for future natural hazards and disasters
ENV 6	Continue to monitor and manage urban salinity and land contamination
ENV 7	Improve environmental outcomes through the use of water sensitive urban design principles
ENV 8	Infrastructure strategies are developed for existing urban areas to identify opportunities and guide infill development
ENV 9	Future development connects to and supports the Wagga Wagga active travel network
ENV 10	Promote circular economy opportunities through collaboration and innovation with business and industry
ENV 11	Support the implementation of NSW Net Zero 2050 and Riverina Murray Integrated Regional Vulnerability Assessment
ENV 12	Further consider local opportunities that will contribute to achieving Net Zero through an appropriate local strategy



A regional capital and national hub that connects Wagga Wagga to the world. Our economy is diverse, innovative and competitive providing employment, investment and lifestyle opportunities that adapt to the future.



Growing Economy

As the capital of southern NSW, Wagga Wagga is a hub for industry, business, healthcare, education, recreation and cultural activity. The city is integral to the Riverina-Murray region. This status is underpinned by a skilled and reliable workforce drawn from a young and growing population, benefiting from high quality education and training facilities. Wagga Wagga's strong and diverse economy is well placed to capitalise on national and global trends, driving continued growth and investment in the city and region.

Wagga's economy is strong and resilient to external forces. Its diversity, scale and key industries will enable us to compete at national and international levels. Leveraging major initiatives in the region such as Inland Rail, the Wagga Wagga Special Activation Precinct, Snowy Hydro 2.0, electricity transmission interconnectors and the redevelopment of Wagga Wagga Base Hospital, Wagga Wagga's economy will be a leading centre and destination for investment in Southern NSW.

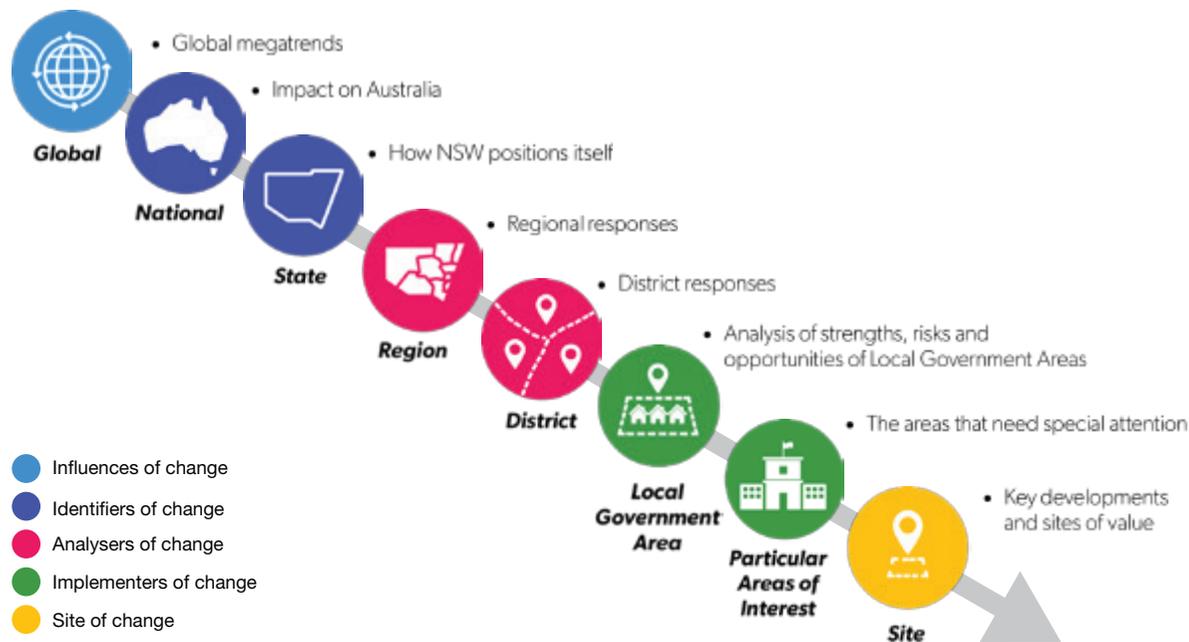
The Wagga Wagga Special Activation Precinct and the Wagga Wagga Health and Knowledge Precinct are two key areas for the city, where economic strengths and opportunities converge, which will amplify the effect of this cross-collaboration and investment.

Government has additionally identified renewable energy and tourism as two industries with specific potential in or around Wagga Wagga and will be supporting development in these areas, as well as the city's traditional industrial base.

The circular economy offers new opportunities as we develop and promote collaboration for key sectors and precincts across the city. This has potential to open new markets, promote innovation and new investments. Wagga Wagga is a location where opportunity is plentiful and accessible to all.

The growth in global population and emergence of Asian markets mean that global food consumption is expected to rise by 70%. The region is well positioned with a strong reputation for safe and high-quality produce. Future growth within the agribusiness sector will capitalise on improved land and water efficiency to expand the quantity, quality and variety of agricultural resources produced.

Wagga Wagga is a key logistics hub for southern NSW, well-located at the cross roads of several major transport routes and hosting a busy airport. Wagga Wagga will capitalise on allied freight and logistics opportunities for distribution of goods nationally and globally. The Riverina Intermodal Freight and Logistics (RIFL) Hub leverages the Federal Government's Inland Rail Project and is evidence of the leadership the city has in readying for the future.



Growing Economy

Principle 4: The southern capital of New South Wales

Wagga Wagga is the southern capital of New South Wales. The city delivers essential functions and services across a significant geographic area encompassing a population in excess of 180,000 people. Wagga Wagga is a place where goods, information, people and ideas converge.

Identifying as the southern capital means Wagga Wagga will be a vibrant, active centre providing high quality services, employment, innovation, education and research opportunities. This will be supported by high quality public spaces, cultural facilities and recreational activities or events.

Wagga Wagga will be the southern capital city host to 100,000 people, supported by enterprise and industry, training and education, and infrastructure.

Achieving this size of city brings significant benefits to our residents. A growing population supports an increasingly diverse community and economy providing a greater range of services, facilities and choices. Robust demand in the local economy, underpinned by strong population figures, makes it easier to achieve scale for new services and offerings within our city, enhancing the prospect of new public and private sector investments.

Important assets and precincts across the city will play a significant role in economic and employment growth. Critically important precincts have been identified to enable and allow expansion, enhancement and protection in Wagga 2040. We will support economic diversity by developing our key industry clusters and activity areas. Land use planning will protect the productive capacity of these precincts, maximising the benefit the city can gain from the resources, skills and expertise. Wagga Wagga's six key economic places are the:

Wagga Wagga will be a vibrant, active centre providing high quality services, employment, innovation, education and research opportunities.

- CBD
- Health and Knowledge Precinct
- Charles Sturt University
- Special Activation Precinct
- Wagga Wagga Airport
- Army Recruit Training Centre – Kapooka

These assets underpin Wagga Wagga's standing as the capital of southern NSW, encourage and support investment and ensure Wagga Wagga is a connected and accessible city.

The Wagga Wagga Health and Knowledge Precinct is the leading healthcare precinct for southern New South Wales and northern Victoria, supporting healthcare outcomes for more than 350,000 people. It hosts a public and private hospital, the Universities of NSW and Notre Dame, complemented by the greatest number of medical specialists of any single location across regional Australia. The Master Plan for the Precinct will leverage this concentration of expertise and infrastructure and capital to create economic growth.

The Wagga Wagga Special Activation Precinct (SAP) is a unique, world-class investment proposition. The Precinct hosts the Riverina Intermodal Freight and Logistics Hub (RiFL). This will be the largest inland port in Australia, providing direct access to the national Inland Rail network directly



from Australia's premier agricultural region. The SAP offers opportunities for value-adding industrial activity, freight and distribution linkages shortening the distance to markets.

The NSW State Government has significantly invested in upfront strategic planning to protect the full potential of development of the SAP. This includes infrastructure but more importantly assessing and planning for development of the full extent of the regional enterprise area within the SAP and protecting this with suitable and appropriate surrounding landuses whilst restricting potentially conflicting uses.

A vibrant, strong and prosperous CBD is critical for long-term economic success of the city and the broader region. Maintaining the Wagga Wagga CBD as the key focal point of the city is a key priority. Master planning and urban design, increasing residential accommodation offerings, attractive transport options, along with our cultural facilities precinct and Riverside enhancement are all key to the future of Wagga Wagga's core.

Principle 5: Encourage and support investment

Investment attraction is critical to drive the next phase of Wagga Wagga's development and prosperity. The Wagga Wagga economy is diverse, without reliance on a single sector. This diversity supports collaboration and increases innovation opportunities, whilst reducing the risks of economic volatility and ensuring a wide variety of employment opportunities exist for different skill sets. It also provides a broad range of opportunities for new investment in the city's economy.

Wagga Wagga will invest in long term planning that reduces risk, minimises conflict between landuses and provides a higher level of certainty for existing business and industry as well as new. This will create safer and more attractive investment opportunities for expansion and initiation across the city and LGA.

Planning for and supporting infrastructure provision in a sustainable and cost-effective manner will facilitate investment and provide further confidence in decision making, guiding landuse decisions and planning.

To protect and preserve our economic potential to benefit future residents and businesses alike, Council will prioritise enterprise and activity over residential development to protect key locations and avoid land use conflict that could undermine the city's economic activity and prosperity. Residential intensification will not take place in the buffer areas nearby the Wagga Wagga Special Activation Precinct.

The Wagga Wagga Airport and RAAF Wagga Wagga are key assets for the growth of the city. Retaining and attracting new air travel services adds to the opportunities available for residents and for economic growth in the city and region. The continuing availability of aviation services linking Wagga

Invest in long term planning that reduces risk, minimises conflict and provides a higher level of certainty for existing and new business and industry.

Wagga to a variety of destinations, for business and personal travel, is reflective of the city' status as the southern capital of New South Wales.

To ensure that Wagga Wagga benefits from an expanded provision of air services as the city grows, the airport will be protected from land use conflict. This will provide a strong

and certain basis for long-term investment in continued improvement of the airport facility.

Facilitate growth in aviation activity requires additional planning to future proof the airport, airside and surrounds. Planning in the periphery of the airport will seek to minimise land use conflict arising from airport operations. Residential intensification and expansion nearby the airport will not be supported, with locations impacted by aircraft operations to be carefully planned to ensure development is compatible with airfield operations.

Our commitment to protecting the airfield and periphery also acknowledges the importance of the Australian Defence Force presence at RAAF Base Wagga. Planning directions to protect the airport also work to ensure that the RAAF Base continues to contribute to the city's future and these measures



Growing Economy

Facilitating expansion of aviation activity and air related services supports city growth.

are reflective of the importance of this facility to Wagga Wagga and the region.

The Army Recruit Training Centre – Kapooka is another key economic anchor for Wagga Wagga. Kapooka is a major contributor to aggregate economic activity within the city and region. The presence of Australian Defence Force operations within the city, both at Kapooka and at RAAF Wagga Wagga, creates the potential for synergies and future opportunities with defence related industries in our key enterprise areas.

The city benefits from a natural boundary formed by the ridgeline south-west of the city at Lloyd and Springvale. This separates Kapooka from the urban areas of the city. Urban growth of the city beyond this ridgeline or onto elevated lands to the west of Lloyd and Springvale will need to ensure land use conflicts and impacts on industry growth are fully considered.



Principle 6: Connected and accessible city

Wagga Wagga is a regional capital connecting the region to the world through road, rail and air as well as modern communications, technology and digital infrastructure.

Wagga Wagga will work to ensure our local residents, enterprise and industry are connected to the world with high speed, reliable and economical communications services and infrastructure. The NSW Gig State pilot project promises the fastest and most advanced internet services in the country. Our communications infrastructure will ensure our community is competitive and connected to the world.

Our location on key transport routes, both road and rail, offers strategic advantages that must be protected and leveraged in increasingly competitive national and international markets. The Inland Rail project coupled with the RiFL Hub, Bomen SAP and the Riverina region will support employment and investment growth for the future. These connections integrate Wagga Wagga as the key location in southern New South Wales, directly linking the city to all major centres of eastern and central Australia. This will allow Wagga Wagga to take advantage of economic trends and opportunities in the coming years. Wagga Wagga's increasing interconnectedness to national and global networks will attract increased movements and freight volumes to and from the city.

A fifteen-minute city where employment, services and recreation are readily accessible.

Key corridors connecting major transport routes into and around the city will provide separation from local traffic and community spaces. The option for a bypass to the south of the city will be retained for the long-term benefit of the city. Further residential sprawl south will be discouraged to protect this corridor.

The Wagga Wagga Airport complements Wagga Wagga's location on these key land transport routes by enabling air travel services. Accessibility to air travel options reinforces the city's standing as the southern capital of NSW, providing rapid travel connectivity to and from Wagga Wagga and increasing the attractiveness of our city for both residents and enterprise. The airport will be protected within local area planning for the long-term future, with aviation services to increase both in frequency and in the range of destinations offered. The airport is a key land use priority for the eastern side of the city.

Connectivity across the city supports an attractive lifestyle through reduced travel time and congestion. With a focus

on a fifteen-minute city, where employment, services and recreation are all readily accessible the city will prioritise development and movement around key corridors and reinforce key centres and focal points for accessing services, employment, entertainment and recreation.

Our city is internally connected and accessible through the largest active transport network of any regional city. This network complements a varied offer of transport options for our residents and visitors, supporting a variety of lifestyle options as well as sustainable, healthy and active choices. Future development of the city will embrace this vision, with commitment to integrate future developments with excellent connectivity to the rest of the city. This will be achieved by directing greenfield development to identified growth areas integrated into transport networks and enabling infill development in close proximity to the key locations of the city.

Growing Economy

Principle 7: Growth is supported by sustainable infrastructure

Growth of the city must be supported by effective, safe and resilient infrastructure. The planning and provision of infrastructure will be pursued in a sustainable manner.

Integrating principles of environmental and financial sustainability will be key to meeting the infrastructure challenge. Infrastructure will be delivered in new and innovative ways that strengthen the city's resilience to natural hazards and constraints and also in response to economic, financial and engineering challenges. Our street network will use innovative design to improve the health and wellbeing outcomes of local residents. We will retain and integrate our natural watercourses and riparian corridors as valuable parts of the stormwater network.

The city has committed to a significant ongoing capital investment program that will be crafted to facilitate and respond to planned growth. To ensure that the benefits of our capital investment program are maximised, our growth priority areas include locations where the most efficient delivery of infrastructure is made possible. The Northern Growth Area has been targeted as the key area for urban expansion for several reasons, including its favourable outlook for infrastructure provision. The Northern Growth Area directly adjoins the existing northern suburbs, and expansion can be facilitated by linking directly into existing networks without the constraints existing in other areas of the city.

Utilising our existing infrastructure and minimising new infrastructure requirements while adapting to support new and diverse types of housing to grow to 100,000.

The city must take advantage of existing infrastructure networks to support growth and transition. The city's assets within the inner-urban and middle-ring areas of Wagga Wagga are capable of supporting more residents, in locations that offer the benefit of excellent access to employment, services and recreation. Better utilising the strength of our existing infrastructure network, whilst minimising new infrastructure requirements and adapting to support new and diverse types of housing, will be a key part of the city's growth journey towards 100,000.

The southern fringe of the city features an expansive area of large lot residential development. Though desirable for many residents, this style of development within the urban area complicates service delivery, transport planning and future development patterns. Council will determine the remaining infrastructure capability existing at the southern fringe of the city, to determine the ultimate development potential of this area and maximise efficient use of infrastructure. Planning controls in the south of the city will be finalised for the long

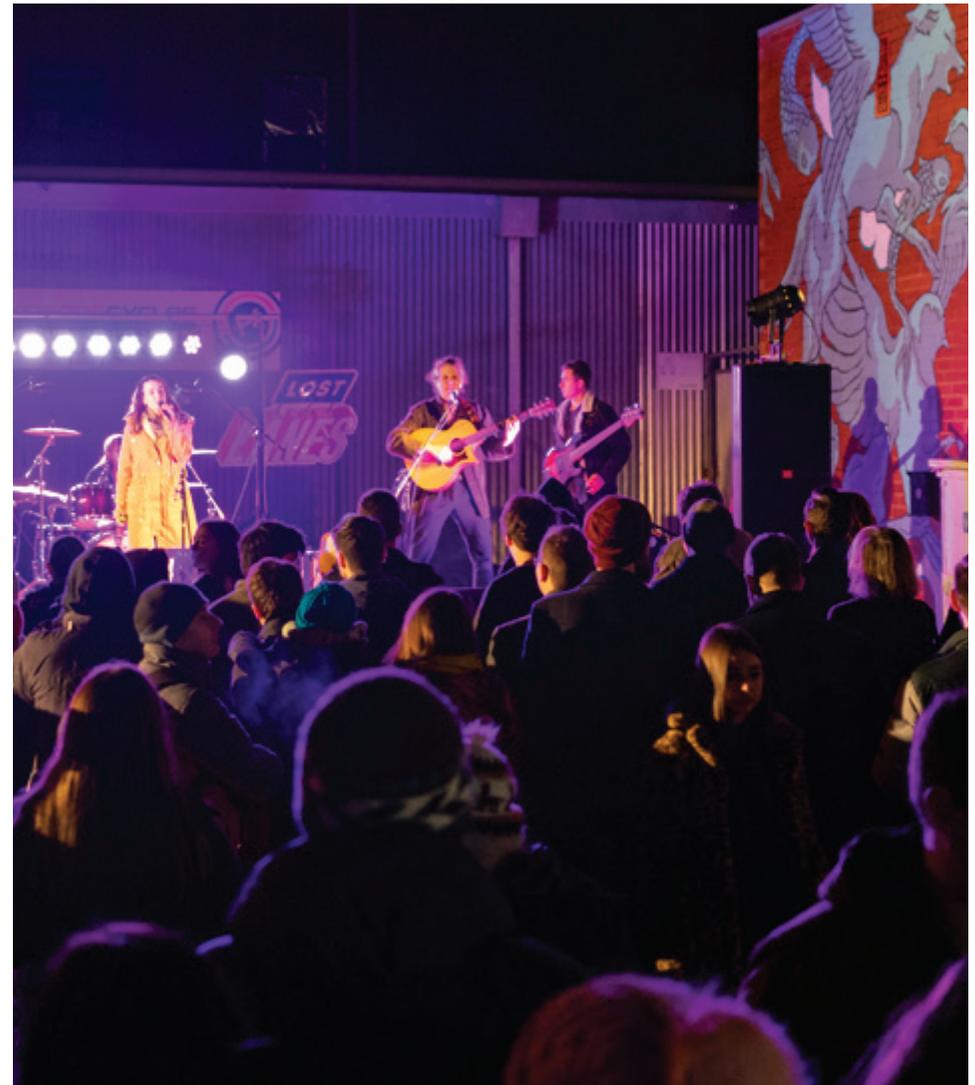


term future to reflect these findings, with large lot lifestyle development to be prioritised within our nearby villages and neighbouring towns instead of urban Wagga Wagga.

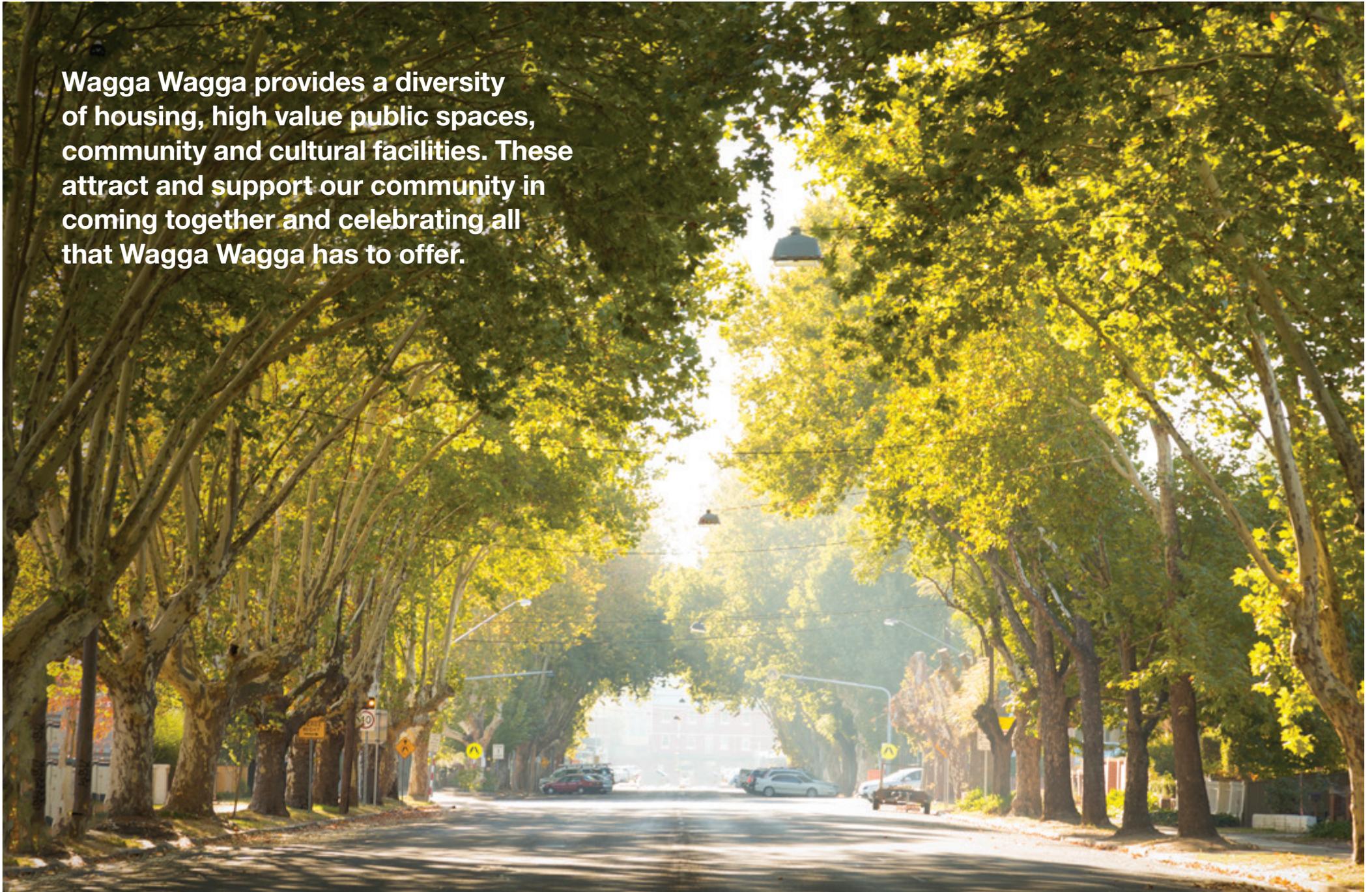
Providing for a mix of greenfield and infill development that achieves a mix of affordable, well designed and adaptive housing to support the future population will provide a balance to growth and infrastructure demand.

Growth in areas not identified for growth in this plan will be considered based on the principles of this plan, specifically service provision, connectivity, and accessibility.

Key	Summary of actions
ECON 1	Implement planning provisions based on our precinct Master and Structure Plans that protect and promote the role of key industry and service precincts
ECON 2	Develop and implement a CBD Master Plan
ECON 3	Develop an Infrastructure Strategy to support and guide decisions regarding infill, intensification (urban fringe) and new release areas
ECON 4	Integrate land use and transport planning
ECON 5	Promote continual improvement to physical and digital infrastructure that connect Wagga Wagga and southern NSW to global networks
ECON 6	Protect assets and encourage developments that facilitate Wagga Wagga serving as the gateway city of southern NSW
ECON 7	Engage with the business community to ensure that our LEP, DCP and approvals systems are enabling the right types of land uses in the right locations to support investment, business and employment growth
ECON 8	Provide for more diverse industries, including renewable energy, emerging and creative industries and the development of new small business ventures
ECON 9	Develop a Smart City Strategy to use new technology for monitoring and managing infrastructure and service provision
ECON 10	Develop a Rural Lands Strategy to protect productive rural land, diversify rural economic activity and identify where changes to rural zoning and minimum lot size reduction could be considered



Wagga Wagga provides a diversity of housing, high value public spaces, community and cultural facilities. These attract and support our community in coming together and celebrating all that Wagga Wagga has to offer.





Community Place and Identity

The Wagga Wagga region has been home to Aboriginal people for over 40,000 years and lies within the heart of the southern Wiradjuri Country (Ngurambang).

European settlement started in the 1830's with Wagga Wagga being established on the Murrumbidgee River. This history has and will continue to shape our place and identity.

We acknowledge the continuing and living heritage of over 40,000 years of Wiradjuri custodianship, two centuries of non-Aboriginal settlement and migration from many lands, and the flourishing diversity of our contemporary communities. Social and cultural facilities of the city improve liveability, encourage social inclusion and diversifies the economy by building social capital. Social and cultural facilities will continue to be an essential ingredient to creating community place and identity that is thriving and attractive.

Our public spaces, whether playgrounds, sporting fields, streets or natural areas need to be attractive to promote activity and connection within our communities. The design and location of spaces should enhance social connection between people, access to work, schools, public spaces, safety, wellbeing, feelings of inclusion and sense of community.

Reflecting the areas identity through inclusive and accessible design of the Cities spaces and built form, honours past stories and creates new stories for people's identity and overall health and well-being. This is true especially when you consider the land of where this city has been built and continues to grow, being Wiradjuri Land. Literally for thousands and thousands of years there has been the stories and identity for the Wiradjuri people. Along with recognising Wiradjuri culture here in Wagga Wagga we have the strength of our natural assets alongside our built form, this is a significant identity consideration in place making and activation of space. A focus for our city is to activate space that enables identities to intersect, to position ourselves positively in place and with others as this impacts on our Cities overall well-being and attractiveness. Visually across our Cities built form and spaces our creative works, regular festivals, dance gatherings and the melting pot of micro and macro events, serve to celebrate our identity in place and allow for a way to connect, be inclusive and build a kind and welcoming place for our diverse community.

Over the past ten years, our population growth has averaged at 0.8%, with the northern suburbs the 3rd fastest growing suburb in regional New South Wales with a growth of 4.8%. It is estimated that our existing zoned areas and proposed urban release areas can take our population to just under 90,000 and infill development and urban renewal will take the population to 100,000.

Principle 8: Our city promotes a healthy lifestyle

Wagga Wagga continues to grow and for the city to remain an attractive and enjoyable place to live, it is critical to maintain and build on the quality of life that residents enjoy.

A key element of Wagga Wagga's attractiveness is connectivity, ease to travel across the city from home to work to play. We will focus on short journeys to key destinations, especially the Wagga Wagga CBD. Our 15-minute city will include a mix of new housing in existing urban and new 'greenfield' areas. Providing new housing within 15 minutes of the CBD will help to strengthen and maintain the primacy of the CBD, maintain reasonable travel times, ensure infrastructure can be provided in a cost-effective manner and prevent further fragmentation of rural land.

To achieve a compact city with shorter journeys, Wagga Wagga must cater for additional housing, in a range of different styles and densities, close to shops, services and recreation and open space facilities. Key locations in the existing urban area, with ready access to services and amenities are primed, for renewal and intensification. This includes areas of central Wagga Wagga adjoining the CBD and the Health and Knowledge Precinct.

Infill development and greater housing diversity creating liveable, attractive and well connected communities.

Urban renewal is another opportunity closely aligned to community and place. The suburbs of Tolland, Ashmont and Koorlingal offer opportunities for broadscale urban renewal where there is a concentration of public land ownership. Renewal will aim to improve housing choice, amenity and community space and combine this with improved connectivity, public space and facilities to deliver on improved socio-economic outcomes.

Our streets play a critical part in the everyday lives of residents, impacting upon health, safety, social life and commerce. Wagga Wagga will target the health and wellbeing outcomes resulting from the way we design streets and public places. Key areas of the city will be designed to create a pleasant environment for walking and cycling. This has obvious benefits for health outcomes, but also creates social connectedness and increases opportunities for commerce and trade.

Infill development and greater housing diversification will be pursued where urban sites present opportunities for liveable, attractive and well-connected communities.

Achieving the 15-minute city is critically relevant to the development of the city's new urban growth areas. By targeting the Northern Growth Area, new suburbs of the city can be developed in a location where 15-minutes travel to the CBD is still readily achievable. The Northern Growth Area has qualities making it the clear choice for the urban expansion of Wagga Wagga. It is an area largely free of natural and landscape constraints and challenges, featuring moderate topography and readily identifiable environmental corridors and clusters to guide and influence future development. Close to the Wagga Wagga Special Activation Precinct, a long-term major employment zone. Choice and variety of education options from primary to tertiary level is a key asset. Growth to the north of Wagga Wagga presents a crucial opportunity to better integrate with the CSU campus education, research and employment as well as local services and facilities.

Growth in other areas within a 15-minute drive of the CBD can be considered against the principles of this plan, specifically servicing, connectivity, and accessibility.

Principle 9: High quality public spaces with an engaging urban character

As the southern capital of NSW, Wagga Wagga will continue to develop outstanding public places and high-quality public realm areas. Our public spaces, whether it is a playground, sporting field, street or natural area need to combine attractiveness, functionality and interest to promote activity and connection within our communities. The design of our spaces will enhance social connections, accessibility, safety, wellbeing, feelings of inclusion and sense of community.

Urban design

Future urban design should stimulate and appeal to the community, particularly so for key public locations and CBD sites, which is befitting of the regional capital standing of our city. The CBD Master Plan will place a particular focus on urban design outcomes in the core of the city. The Wagga Wagga CBD is the key location where both residents and visitors experience our city, so it is critically important that new development and design supports and encourages activation and new experiences.

Wagga Wagga features notable design features throughout the city, originating with the original grid street layout in the centre of the city and continuing through a variety of neighbourhood and building design traits reflective of the change of the city over time. The different design characteristics featured throughout the city create diverse public spaces and precincts. The Riverside Precinct connects the city to the natural waterway corridor of the Murrumbidgee River, upon which the city was founded. Baylis Street features

wide footpaths and covered areas, with a tree canopy that changes with the seasons, encouraging walkability and interaction, making it a natural location for activity and commerce. The northern end of the CBD features an eclectic mix of modern, mid-century and historic design, with key public institutions and spaces existing alongside a wide variety of businesses, a growing food culture and popular events like the Lost Lanes festival.

Activation

Activation of our CBD will be key to Wagga Wagga's ongoing success and prosperity. Key to this is increasing the presence of people in the CBD, creating an urban environment that encourages interaction and experiences at the personal scale. We will encourage innovative design for residential development within the CBD. Enabling ambitious and innovative building design of greater height and scale, particularly on key CBD sites. We will prioritise movement that creates greater opportunity for interaction, commerce and improved health, with walking and active travel.

This will be encouraged by streets with improved and expanded footpaths, appearance, amenities and cycling facilities. Car parking will increasingly be consolidated into key locations integrated with our transport and traffic planning, to free up sites to further activate the CBD.

Activating the CBD, increasing presence of people and encouraging interaction and experiences.

Conservation

The Heritage Conservation Area covers a significant portion of the residential area of Central Wagga Wagga including Fitzmaurice Street and the Riverside Precinct. We will target our efforts to preserve the key attributes of Central Wagga Wagga, reviewing and identifying key sites and locations in both the residential and commercial portions of the Conservation Area, whilst identifying the opportunities and methods available to pursue new and modern but appropriately designed development in heritage areas of Central Wagga Wagga.

As we pursue urban growth and infill in the urban area of Wagga Wagga, design considerations will be front-of-mind. New areas for development will prioritise retention and connection to natural areas and enhance the amenity and experience of these areas for residents.

**Principle 10: Provide for a diversity
of housing that meets our needs**

A key element of future growth is ensuring that appropriate housing is available while maintaining liveability, sense of community and local identity.

Long term population growth has averaged at 0.8% with the 2020 resident population estimated at 68,562 people. This provides for an extra 550 people per year. To explore our current and future land supply, the following development assumptions are used:

- 20% of zoned area allocated to roads and open space
- Development rate of 8 dwellings per hectare
- 342 dwellings approvals per year
- Occupancy rate of 2.4 persons per dwelling

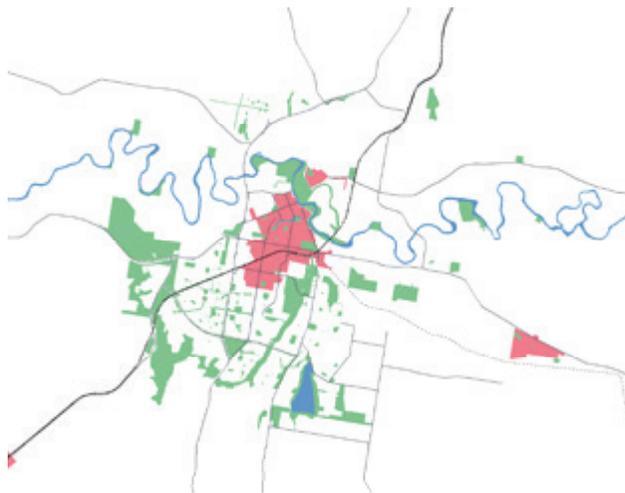
Reviewing our current urban release areas of Lloyd, Estella, Boorooma and Gobbabombalin by analysing 2020 aerial photography and cadastre, these areas have a combined estimate of 483 current vacant lots and 291 hectares of land zoned R1 General Residential for subdivision. These existing greenfield areas could accommodate up to 2,600 additional dwellings equating to around 8 years supply of housing in our urban release area.

The Northern Growth Area will provide for the majority of new housing as we grow. Using the development assumptions, the Northern Growth area will provide an additional 780 hectares of zoned land and provide for around 6,080 new houses. This will add approximately 17 years to housing supply. Understanding the aspiration to grow to 100,000 people, the existing and proposed urban release areas will accommodate 25 years of new housing and an additional 20,954 people

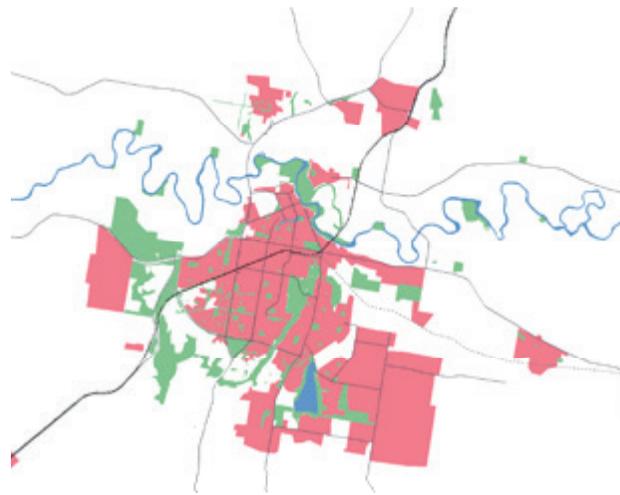
enabling our community to grow to 89,516.

While most of the new housing is occurring in greenfield locations on bigger lots which is more suited to families, opportunity and demand exist to balance this greenfield growth with urban infill and renewal to better accommodate the needs of our growing population and to facilitate growth to 100,000. Growth, infill and urban renewal areas of the city including sites of Alan Staunton Oval, Eric Weisel Oval, and the Mill, as well as Tolland, Kooringal and Ashmont will take the housing supply beyond 25 years.

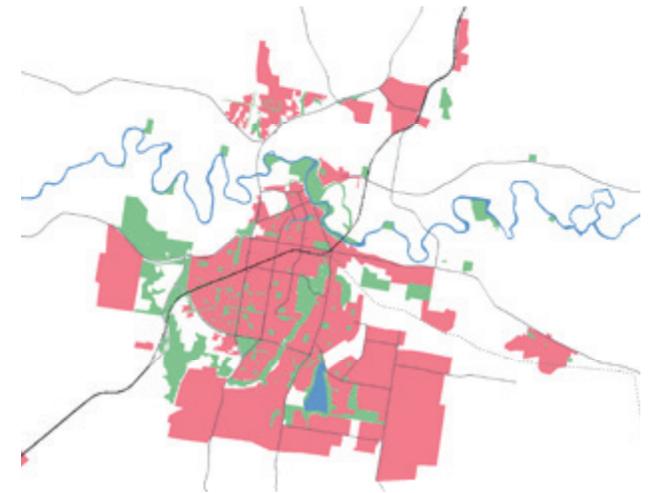
As our population evolves and households change, we need to plan for housing options that respond to our changing community needs and expectations. This includes smaller housing types in suitable locations close to the central business district, local centres and transport corridors to



1944 City development



2001 City development



2020 City development

diversify the current housing types which are predominantly 3 and four-bedroom homes.

In considering the household profiles we can understand

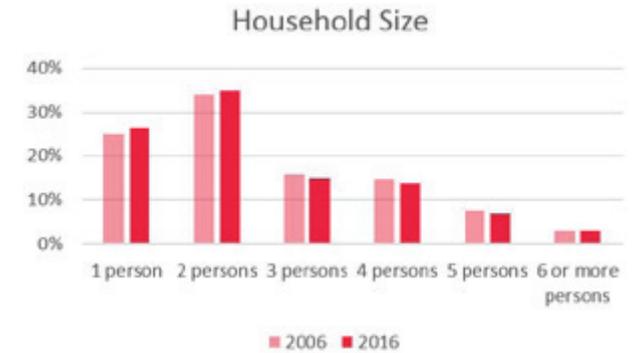
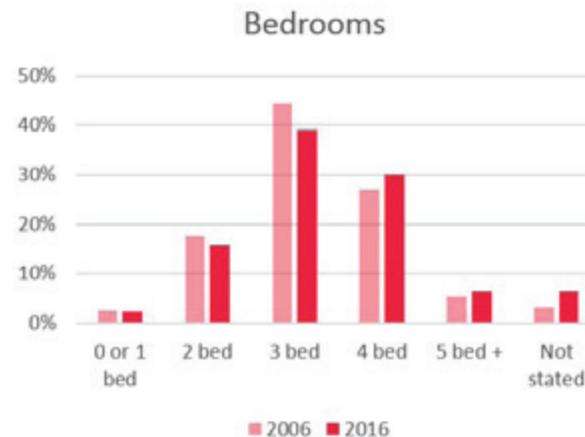
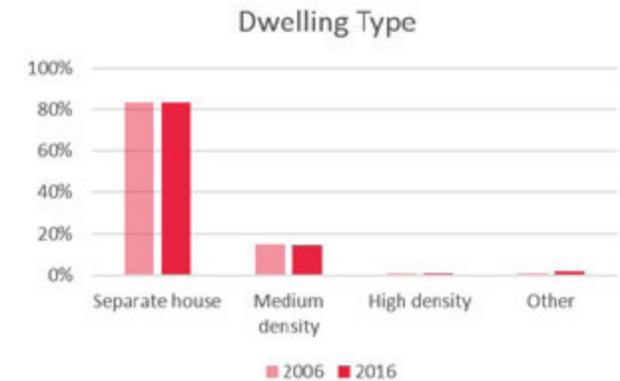
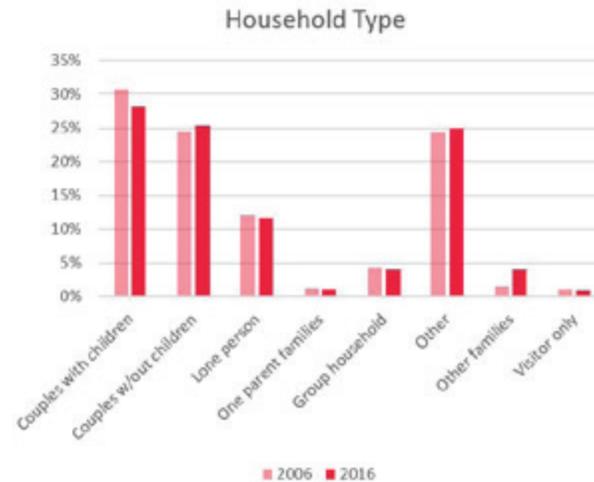
Planning for housing options that respond to our community needs and expectations.

more about the types of housing that is required within our community. During the 2011 to 2016 period, our family households only increased by 113 households. Our couples without children and one parent families increased collectively by 301 households and our lone person households increased by 346 households. This is demonstrating a shift in household structure and indicates a need for our housing stock to shift to accommodate these changes.

While some of the city's future housing needs will be met by existing housing stock, the types of neighbourhoods in place today (largely single-family homes) may not be what an aging and diversifying population will need in the future. It is expected that the majority of new households will consist of families or individuals without children due to changing demographic patterns.

The city needs to have flexibility for these changing demands and see an increase in the provision of medium and high density housing to increase diversity and improve affordability. Greater housing diversity will see our dwelling types changing to reflect our household types and sizes.

The data and analysis provides a general understanding of



Community Place and Identity

our current land and housing supply based on projected growth rates. Whilst urban release and general residential will continue to be the main form of housing provision, a combination of urban release areas, infill and urban renewal will be needed to cater for our changing population. Based on the development assumptions and current and proposed urban release area capacity, we will need to identify where an additional 4,368 new homes can be located to be able to accommodate a population of 100,000. This can be achieved through a combination of urban release development, higher dwelling per hectare rates and infill and urban renewal opportunities.

This data can be further analysed and housing outcomes identified in a detailed housing strategy for the city.

Housing Strategy

A housing strategy will be developed to provide directions for delivering new housing to meet the future needs of the community.

A housing strategy will identify specific opportunities and options to deliver on population targets, housing choice and affordability.

Detailed analysis of population, demographic, housing and affordability data will help:

- Reveal the need for specific housing for key groups including social housing needs
- Align housing growth with supporting infrastructure and social services, such as schools, health facilities and public transport
- Establish evidence to confidently understand housing supply and demand factors
- Improve housing affordability
- Address housing for an ageing population
- Increase the diversity of housing choice



- Identify opportunities for revitalisation through urban design strategies, and identify additional housing opportunities within existing neighbourhood nodes
- Commence ongoing housing supply monitoring to ensure supply is meeting demand

The housing strategy will require consultation with residents and the development community about all of these questions, and the recommendations and strategies which are developed.

Principle 11: Strong and resilient rural and village communities

Wagga Wagga maintains strong connections to surrounding communities and districts. The city sits amongst a multitude of smaller settlements throughout the local government area and in relation to neighbouring local government areas.

The relationship between the rural areas around the urban area of Wagga Wagga is critical to the ongoing success of the entire region, spanning both social and economic dimensions. The rural districts surrounding Wagga Wagga are the source of raw product utilised in value-adding industries and distributed to global markets by the city. The productivity of our agricultural lands must be protected, with fragmentation of lands avoided, to sustain our region as the key agricultural region of Australia. At the same time, we will seek flexible approaches to diversify the economic basis of our rural districts. Developments which build upon the agricultural base and scenic appeal of the rural landscape of our region offering unique experiences and artisan products to residents and visitors alike forming a key part of our rural economy.

A key attribute and attractor for Wagga Wagga is the variety of lifestyle choices available, especially the options and variety in our villages and neighbouring towns. The villages will play a key role in meeting housing demand and providing housing diversity in the local housing market. Wagga Wagga continues to experience strong demand for rural-residential lifestyle options.

Providing for these options on urban fringes of the city is fraught with difficulty and creating future conflict. Infrastructure is expensive and inefficient to deliver to this type of development area. Further intensification at a later time is complicated and the low development densities mean that sufficient population mass is not created to allow local shops and services to scale effectively. These large areas of vehicle-dependent development create significant traffic on the arterial roads of the city and do not achieve the aim of an accessible “15 minute” city.

There is an opportunity to support new development in the village areas with greater flexibility around controls and requirements for development that supports and provides local services. Villages surrounding Wagga Wagga are ideal candidates to support new rural residential lifestyle development. Opportunities for village extension and smaller rural lots around the villages will cater for new demand and interest in lifestyle-oriented rural residential housing.

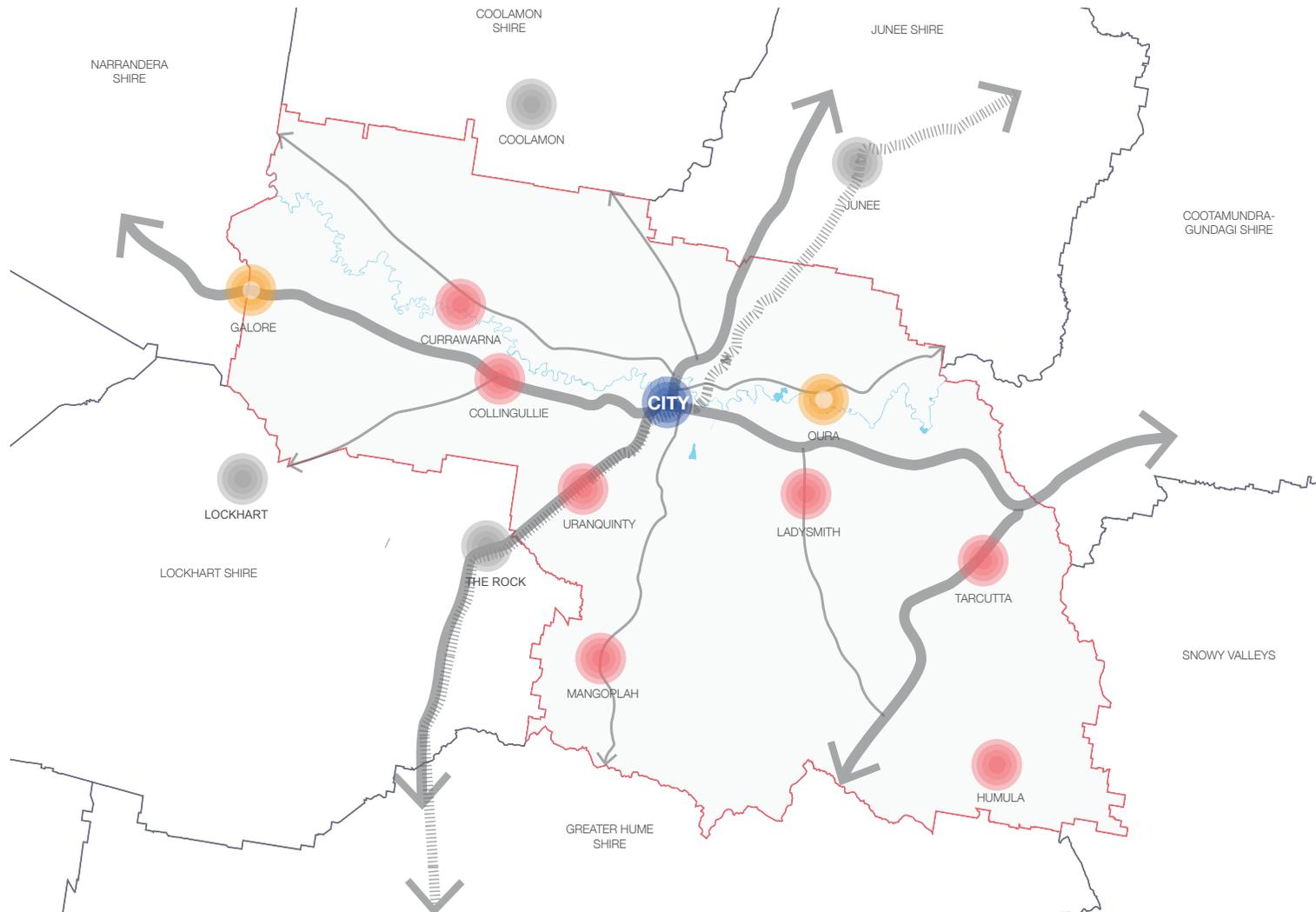
This will generate an increase in population and inward investment within the villages and their communities, to revitalise these settlements and sustain local service provision. Additional consideration of boutique services and flexible approaches to support these forms of



development can be considered and developed, helping to maintain local village character and support new development opportunities for employment and investment. Growth in village areas will be subject to consideration of local servicing, capacity of infrastructure, local risks and hazard constraints, with preference given to development that adjoins existing services or village areas. This can be achieved whilst also avoiding the issues that arise when rural residential development is provided at the urban fringe of Wagga Wagga.

This approach is not limited to the villages within Wagga Wagga local government area. There are also opportunities for similar benefits in our neighbouring towns and shires including Coolamon, Junee and Lockhart. This mutual relationship provides opportunities to distribute economic benefits throughout the region, strengthen communities and to assist in a practical way to provide a mix of housing to support population growth expectations in the region. Wagga Wagga will collaborate with our neighbours to build the prosperity of the entire region.

Community Place and Identity



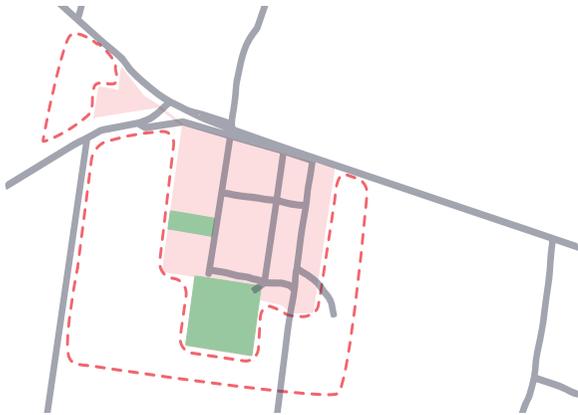
Rural lifestyle housing will be targeted in our villages and those of neighbouring Council areas.

Growth potential in the villages is to be targeted to areas free from natural hazards and constraints that will complement the village character and in consideration of impacts on rural enterprise.

Legend

-  City
-  Rural Villages Growth Opportunities
-  Rural Villages Growth Constrained
-  Rural Centres

Collingullie

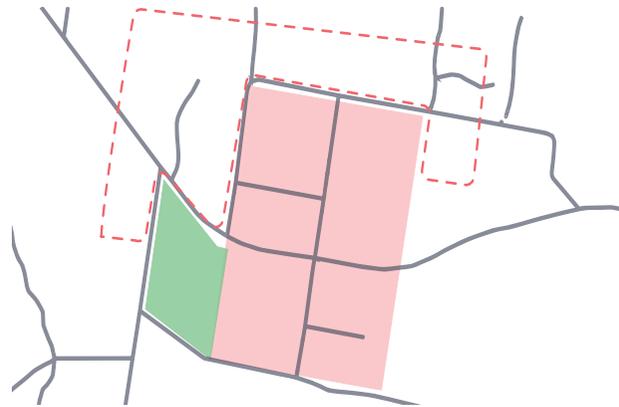


Collingullie is located 22km west of Wagga Wagga and is Wiradjuri for springy boggy ground. The village has a number of community facilities that would benefit from growth to support the viability.

The village will continue to be a quiet country village on the Murrumbidgee River benefiting from:

- Growth
- Community garden
- Improvements to existing oval and playground
- Truck parking facilities
- Youth recreation facilities

Currawarna

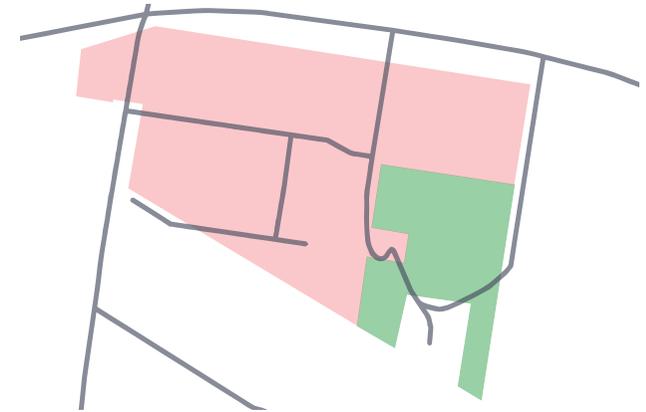


Currawarna is located north of the Murrumbidgee River 30km west of Wagga Wagga and is Wiradjuri for pine tree. The village benefits from natural features as the draw card and opportunities exist to improve the beach reserve for tourist opportunities.

Growth opportunities exist to provide lifestyle opportunities and encourage population growth for the community. The village can build on the existing natural features and benefit from:

- Growth
- Investment in Currawarna Beach reserve and State forest
- Community garden and tree planting
- Expansion to recreation reserve
- Playground improvements

Galore



Galore is on the western boundary of the Local Government Area, 53km west of Wagga Wagga. The village is a farming community with flooding limiting growth opportunities.

The village will maintain the existing size and benefit from:

- Playground improvements
- Establish sporting facilities
- Community garden

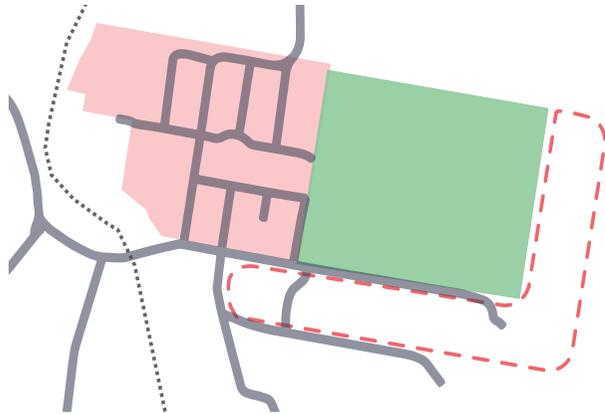
Legend

Environmental / Open Space 

Growth 

Community Place and Identity

Humula

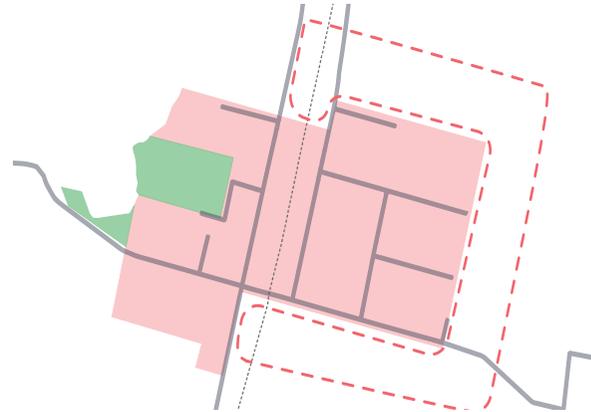


Humula is surrounded by hills and located 54km south-east of Wagga Wagga. The village enjoys rural views and access to local facilities.

The village has opportunities to revitalise the community services and grow through tourism events and services. The village will grow and benefit from:

- Growth
- Revitalisation of show ground
- Improved connections within the village and to Tarcutta and the city
- Park improvements

Ladysmith

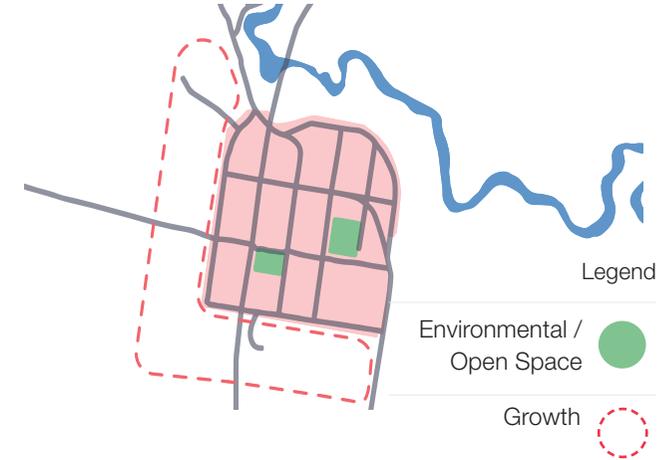


Ladysmith is located 17km east of Wagga Wagga with a number of community facilities. The village is able to support growth and has tourist potential.

The village has potential for growth and will continue to be a family friendly village benefiting from:

- Growth
- Proximity to Wagga Wagga
- Keeping the village atmosphere
- Development of vacant sites
- Facilitating the use of former silos
- Community gardens
- Upgrade facilities at Recreation Reserve and oval
- Playground improvements

Mangoplah

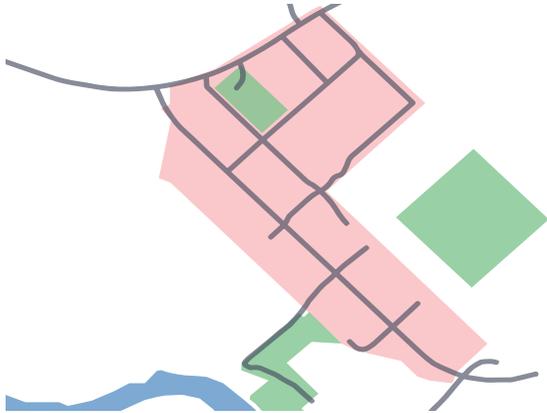


Mangoplah is a sporting and rural community located 31km south of Wagga Wagga. The village has a number of community facilities and sewerage infrastructure.

The village has growth opportunities that will help support the viability of the existing community services and utilise infrastructure. The community will benefit from:

- Growth
- Investment in the recreation reserve
- Community gardens
- Playground improvements
- Youth facilities

Oura

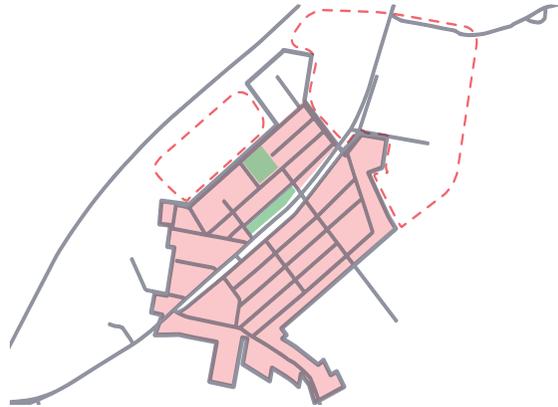


Oura is located north of the Murrumbidgee River 15km east of Wagga Wagga. The village has the Oura Beach reserve as the key attraction to the village.

The village has opportunities to provide for additional lifestyle growth within close proximity to the city. The village will benefit from:

- Establishment of general store or cafe
- Increased tourism
- Investment in Oura Beach reserve
- Utilisation of the former church
- Playground improvements
- Youth facilities
- Boat ramp

Tarcutta

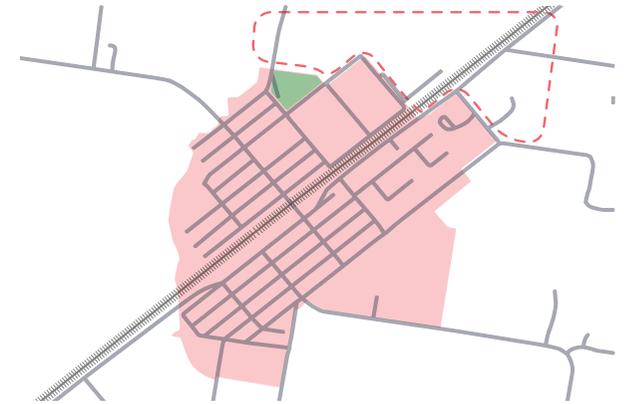


Tarcutta has a connection to the trucking community and is located 38km east of Wagga Wagga. The village has an established shopping precinct and a number of community facilities. The village is located half way between Sydney and Melbourne.

The village is the largest in the Local Government Area and will continue to be a key truck stop-over location and benefit from:

- Growth
- Building community and identity
- Improvements to services and tourist attractions
- Investment in retail precinct
- A vibrant and active village centre
- Recreation Reserve improvements
- Playground improvements

Uranquinty



Uranquinty is located 15km south of Wagga Wagga. The village has a range of community services and events that attract tourists.

The village will continue to expand its services and lifestyle opportunities and benefit from:

- Proximity to Wagga Wagga
- Improved safety and connectivity across the highway
- Enhancements to the rest area and amenities
- Playground improvements
- Urban and village character
- Affordability
- Growth

Community Place and Identity

Key	Summary of actions
COM 1	Review village DCP provisions to build a distinct character to each village and open opportunities for housing growth and local trade
COM 2	Develop a structure plan for the Northern Growth Area
COM 3	Develop a Housing Strategy to accommodate an additional 14,500 homes and 36,000 people, with a view to analysing social housing, housing affordability, diversity, serviceability and sustainability
COM 4	Build a '15-minute city'
COM 5	Review and provide for growth corridors within villages
COM 6	Encourage high quality urban design outcomes promoting innovative design techniques and land use integration to increase activity and usage of public spaces
COM 7	Review the heritage conservation area to balance development and growth pressures with desired heritage conservation outcomes
COM 8	Prepare a Heritage Design Guide to assist conservation of significant sites and guide new development within heritage areas
COM 9	Support Wiradjuri and First Nations people and organisations to provide culturally appropriate storage and care for artefacts and items of cultural heritage
COM 10	Revise the DCP to be flexible to enable innovative, high-quality development that responds to changing needs of the population
COM 11	Develop a Streetscape Design Guide and Assessment Tool to support delivery and retrofitting of streets to be healthy, attractive and inclusive
COM 12	Collaborate and advocate for urban renewal opportunities with State and Federal Government in key locations of Tolland, Koorringal and Ashmont
COM 13	Prepare and implement an Urban Canopy Strategy for our public spaces and streets

Key	Summary of actions
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COM 14	Incorporate cultural heritage in the design of public spaces
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COM 15	Co-locate local facilities and services to create hubs of activity, with housing provided within walkable distance
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COM 16	Improve the entrances to the city and its precincts
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Implementation plan

The implementation plan pulls together the summary of actions from the strategy and identifies high level timing, priority and strategy links.

Timing identified in the implementation plan is a nomination for the commencement of specific projects as follows:

- Short Term - 0-5 years
- Medium Term - 5-10 Years
- Long Term - 10-20 Years



Photo: Chloe Smith

Key	Actions	Timeframe	Strategic Links	Monitoring
ENV 1	Development integrates, protects and enhances high value biodiversity and natural areas, environmental corridors, open space and parklands based on the hierarchy of 'protect, minimise, mitigate and offset'	Ongoing	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 15 and 28 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We protect and enhance our natural areas • We create a sustainable environment for future generations <p>Recreation, Open Space and Community Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Action 5.3-MP38 <p>Biodiversity Strategy: Maldhangilanha 2020-2030:</p> <ul style="list-style-type: none"> • Actions PB01 and PB02 	<p>Change in environmental zones</p> <p>Monitor number of applications providing offsets</p>
ENV 2	Consider and pursue biodiversity outcomes through a range of methods	Short	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Direction 15 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We protect and enhance our natural areas • We create a sustainable environment for future generations <p>Recreation, Open Space and Community Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Action MP38 <p>Biodiversity Strategy: Maldhangilanha 2020-2030:</p> <ul style="list-style-type: none"> • Actions PB01, PB02, PB04, PB05, PB06, PB09, PB10, PB14, PB16, PB21, SB01, SB02, SB05 and SB06 	Biodiversity conservation measures in place
ENV 3	Review and implement new environmental conservation zones	Medium	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 13 and 15 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We protect and enhance our natural areas • We create a sustainable environment for future generations <p>Biodiversity Strategy: Maldhangilanha 2020-2030:</p> <ul style="list-style-type: none"> • Actions PB02, PB03 and PB06 	Reviewed environmental zones gazetted
ENV 4	Review native vegetation provisions of the DCP with a view to enhancing biodiversity, decreasing salinity and mitigating erosion	Medium	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 13 and 15 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We plan for the growth of the city • We create a sustainable environment for future generations <p>Biodiversity Strategy: Maldhangilanha 2020-2030:</p> <ul style="list-style-type: none"> • Actions PB02 and PB09 	Reviewed DCP provisions adopted

Key	Actions	Timeframe	Strategic Links	Monitoring
ENV 5	Ensure the city is prepared and plans for future natural hazards and disasters	Short	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 14 and 16 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We have strong leadership • We are safe <p>Biodiversity Strategy: Maldhangilanha 2020-2030:</p> <ul style="list-style-type: none"> • Actions PB11 and SB09 	Plans to manage and mitigate risk are in developed and adopted
ENV 6	Continue to monitor and manage urban salinity and land contamination	Ongoing	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 13 and 15 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We plan for the growth of the city • We create a sustainable environment for future generations <p>Biodiversity Strategy: Maldhangilanha 2020-2030:</p> <ul style="list-style-type: none"> • Action PB09 	Annual report on salinity measures Annual report on contamination sites
ENV 7	Improve environmental outcomes through the use of water sensitive urban design principles	Ongoing	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 13 and 15 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We plan for the growth of the city • We create a sustainable environment for future generations <p>Biodiversity Strategy: Maldhangilanha 2020-2030:</p> <ul style="list-style-type: none"> • Action PB14 	New developments incorporating WSUD principles
ENV 8	Infrastructure strategies are developed for existing urban areas to identify opportunities and guide infill development	Ongoing	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Direction 21 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We plan for the growth of the city <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Action ILU2 <p>Biodiversity Strategy: Maldhangilanha 2020-2030:</p> <ul style="list-style-type: none"> • Actions PB01 and PB14 <p>Wagga Wagga City Council Cultural Plan 2020-2030:</p> <ul style="list-style-type: none"> • Actions 	Infrastructure strategy completed

Key	Actions	Timeframe	Strategic Links	Monitoring
ENV 9	Future development connects to and supports the Wagga Wagga active travel network	Short	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Direction 28 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We are a regional capital • We promote a healthy lifestyle <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Actions AT1 and AT2 <p>Biodiversity Strategy: Maldhangilhanha 2020-2030:</p> <ul style="list-style-type: none"> • Action PB16 <p>Wagga Wagga City Council Cultural Plan 2020-2030:</p> <ul style="list-style-type: none"> • Actions 	Implement Active Travel routes
ENV 10	Promote circular economy opportunities through collaboration and innovation with business and industry	Ongoing	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 10 and 11 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We are a regional capital • We create a sustainable environment for future generations 	Business and industry feedback
ENV 11	Support the implementation of NSW Net Zero 2050 and Riverina Murray Integrated Regional Vulnerability Assessment	Ongoing	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Direction 16 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We create a sustainable environment for future generations 	Implementation of actions
ENV 12	Further consider local opportunities that will contribute to achieving Net Zero through an appropriate local strategy	Ongoing	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Direction 16 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We create a sustainable environment for future generations 	Implementation of actions

KEY	Action	Timeframe	Strategic Links	Monitoring
ECON 1	Implement planning provisions based on our precinct Master and Structure Plans that protect and promote the role of key industry and service precincts	Short / Ongoing	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 2, 3, 4, 5 and 6 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We have strong leadership • We are a regional capital • We have employment opportunities • We are a hub for activity • We are proud of where we live and our identity <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Actions ILU1, ILU4, ILU5 and FT2 <p>Biodiversity Strategy: Maldhangilanha 2020-2030:</p> <ul style="list-style-type: none"> • Action SB07 <p>Wagga Wagga City Council Cultural Plan 2020-2030:</p> <ul style="list-style-type: none"> • Action 2.17 	<p>New LEP and DCP provisions adopted and gazetted.</p> <p>Existing and new business or industry establishing or expanding in key precincts</p>
ECON 2	Develop and implement a CBD Master Plan	Short	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 4, 7, 26 and 28 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We are proud of where we live and our identity • We are a hub for activity <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Actions ILU4, PK1, PK2, PK4, AT2, AT4 and PT3 <p>Wagga Wagga City Council Cultural Plan 2020-2030:</p> <ul style="list-style-type: none"> • Actions 2.17, 2.19 and 2.20 	Development and implementation of CBD Master Plan
ECON 3	Develop an Infrastructure Strategy to support and guide decisions regarding infill, intensification (urban fringe) and new release areas	Short	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 21 and 22 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We have strong leadership • We plan for the growth of our city <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Actions ILU2, ILU3 and RN2 	<p>Adoption of the Infrastructure Strategy</p> <p>Availability of serviceable land</p> <p>Infrastructure funding and capacity to pay for augmentation and expansion</p>

KEY	Action	Timeframe	Strategic Links	Monitoring
ECON 4	Integrate land use and transport planning	Medium	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 17, 18, 20 and 28 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We are a regional capital • We have strong leadership • We plan for the growth of the city <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Actions ILU1, ILU2, ILU3, FT2, RN2, AT3, PT1 and PT4 	Accessibility to and use of key transport networks
ECON5	Promote continual improvement to physical and digital infrastructure that connect Wagga Wagga and southern NSW to global networks	Ongoing	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 17, 18, 19 and 21 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We are a regional capital <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Actions ILU1, FT1 and FT2 	Levels of service and capacity of local networks to service business and community needs
ECON 6	Protect assets and encourage developments that facilitate Wagga Wagga serving as the gateway city of southern NSW	Ongoing	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 7, 17, 19 and 28 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We have strong leadership <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Actions ILU1, FT1, FT2 and PT1 	Adoption of the Wagga Wagga Airport Master Plan
ECON 7	Engage with the business community to ensure that our LEP, DCP and approvals systems are enabling the right types of landuses in the right locations to support investment, business and employment growth	Ongoing	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 1, 4, 5, 6, 7, 22 and 28 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We are a regional capital <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Actions ILU4, ILU5 and FT2 <p>Biodiversity Strategy: Maldhangilanha 2020-2030:</p> <ul style="list-style-type: none"> • Actions PB01 and PB02 	Ongoing engagement and feedback with key industry and business groups

KEY	Action	Timeframe	Strategic Links	Monitoring
ECON 8	Provide for more diverse industries, including renewable energy, emerging and creative industries and the development of new small business ventures	Ongoing	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 7 and 11 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We are a regional capital <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Action ILU1 <p>Wagga Wagga City Council Cultural Plan 2020-2030:</p> <ul style="list-style-type: none"> • Actions 2.17 and 2.20 	New industry and small business investment
ECON 9	Develop a Smart City Strategy to use new technology for monitoring and managing infrastructure and service provision	Medium	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Direction 21 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We are a regional capital <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Actions ILU1, PK1, PK2, PK3, PK4, PK5 and RN3 	Development and implementation of strategy
ECON 10	Develop a Rural Lands Strategy to protect productive rural land, diversify rural economic activity and identify where changes to rural zoning and minimum lot size reduction could be considered	Medium	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 1, 2, 7, 16 and 23 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We are a regional capital <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Action ILU1 <p>Biodiversity Strategy: Maldhangilaha 2020-2030:</p> <ul style="list-style-type: none"> • Actions PB01, SB01, SB05, SB06, MB01 and EC04 	Development and implementation of strategy

Key	Action	Timeframe	Strategic Links	Monitoring
COM 1	Review village DCP provisions to build a distinct character to each village and open opportunities for housing growth and local trade	Medium	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 7 and 23 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We are proud of where we live and our identity • We are a tourist destination <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Actions ILU1 and ILU2 <p>Recreation, Open Space and Community Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Actions 4.14, 4.15, 4.16, 4.17, 4.18, 4.19, 4.20 and 4.21 <p>Biodiversity Strategy: Maldhangilanha 2020-2030:</p> <ul style="list-style-type: none"> • Action SB08 	Adopt revised village DCP provisions
COM 2	Develop a structure plan for the Northern Growth Area	Short	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 22, 25, 26 and 28 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We have strong leadership • We plan for the growth of the city <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Actions ILU2 and ILU3 <p>Recreation, Open Space and Community Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Action 4.6 	<p>Adoption of the Northern Growth Structure Plan</p> <p>New development in northern growth area</p>
COM 3	Develop a Housing Strategy to accommodate an additional 14,500 homes and 36,000 people, with a view to view to analysing social housing, housing affordability, diversity, serviceability and sustainability	Short	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 22, 25 and 26 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We plan for the growth of the city <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Action ILU2 <p>Biodiversity Strategy: Maldhangilanha 2020-2030:</p> <ul style="list-style-type: none"> • Action PB01 	<p>Housing Strategy adopted</p> <p>Rate of growth and level of demand for new housing</p>

Key	Action	Timeframe	Strategic Links	Monitoring
COM 4	Build a '15-minute city'		<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 22, 26 and 28 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We are a hub for activity • We plan for the growth of the city <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Actions ILU2, ILU3, ILU4, ILU5, AT4 and PT4 <p>Biodiversity Strategy: Maldhangilanha 2020-2030:</p> <ul style="list-style-type: none"> • Action PB01 	Location of new development areas and accessibility
COM 5	Review and provide for growth corridors within villages	Medium	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 23, 26 and 27 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We are proud of where we live and our identity • We plan for the growth of the city <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Actions ILU2 and PT1 <p>Recreation, Open Space and Community Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Actions 4.14, 4.15, 4.16, 4.17, 4.18, 4.19, 4.20 and 4.21 <p>Biodiversity Strategy: Maldhangilanha 2020-2030:</p> <ul style="list-style-type: none"> • Actions PB01 and PB02 	Demand and new development in village zones
COM 6	Encourage high quality urban design outcomes promoting innovative design techniques and land use integration to increase activity and usage of public spaces	Medium	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Direction 28 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • Create and maintain a functional, attractive and health promoting built environment <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Actions RN4 and AT6 	New development incorporates high quality urban design
COM 7	Review the heritage conservation area to balance development and growth pressures with desired heritage conservation outcomes	Short	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 28 and 29 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We are proud of where we live and our identity <p>Wagga Wagga City Council Cultural Plan 2020-2030:</p> <ul style="list-style-type: none"> • Action 2.19 	Review complete and new controls and guideline developed

Key	Action	Timeframe	Strategic Links	Monitoring
COM 8	Prepare a Heritage Design Guide to assist conservation of significant sites and guide new development within heritage areas	Medium	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 28 and 29 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We are proud of where we live and our identity <p>Wagga Wagga City Council Cultural Plan 2020-2030:</p> <ul style="list-style-type: none"> • Action 2.19 	Community satisfaction with development in heritage conservation areas
COM 9	Support Wiradjuri and First Nations people and organisations to provide culturally appropriate storage and care for artefacts and items of cultural heritage	Medium	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Direction 29 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We are proud of where we live and our identity <p>Biodiversity Strategy: Maldhangilanha 2020-2030:</p> <ul style="list-style-type: none"> • Action PB03 <p>Wagga Wagga City Council Cultural Plan 2020-2030:</p> <ul style="list-style-type: none"> • Action 2.03 	Feedback from Wiradjuri and First Nations people
COM 10	Revise the DCP to be flexible to enable innovative, high-quality development that responds to changing needs of the population	Medium	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 25, 26 and 28 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We plan for the growth of the city <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Actions ILU2, PK1, PK2, PK3, PK4, PK5 and AT3 	Complete review and implement DCP changes

Key	Action	Timeframe	Strategic Links	Monitoring
COM 11	Develop a Streetscape Design Guide and Assessment Tool to support delivery and retrofitting of streets to be healthy, attractive and inclusive	Medium/ Ongoing	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Direction 28 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We are safe • We promote a healthy lifestyle • We have opportunities to connect with others • Create and maintain a functional, attractive and health promoting built environment <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Actions ILU2, RN4, AT2 and AT6 <p>Recreation, Open Space and Community Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Action 5.3-MP38 <p>Biodiversity Strategy: Maldhangilanha 2020-2030:</p> <ul style="list-style-type: none"> • Action SB11 	<p>Adoption of the Guide</p> <p>Monitoring of streets using assessment tool</p>
COM 12	Collaborate and advocate for urban renewal opportunities with State and Federal Government in key locations of Tolland, Kooringal and Ashmont	Short	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 25, 26 and 28 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • There is growing investment in our community • We are proud of where we live and our identity <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Action AT6 <p>Recreation, Open Space and Community Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Action 5.3-MP38 <p>Biodiversity Strategy: Maldhangilanha 2020-2030:</p> <ul style="list-style-type: none"> • Actions PB10 and PB16 	<p>Redevelopment of Tolland urban renewal precinct</p> <p>Funding to support urban renewal opportunities</p>

Key	Action	Timeframe	Strategic Links	Monitoring
COM 13	Prepare and implement an Urban Canopy Strategy for our public spaces and streets	Medium	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 16 and 28 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • Create and maintain a functional, attractive and health promoting built environment <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Action AT6 <p>Recreation, Open Space and Community Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Action 5.3-MP38 <p>Biodiversity Strategy: Maldhangilanha 2020-2030:</p> <ul style="list-style-type: none"> • Actions PB10, PB16, SB08, SB10, SB11 and SB21 	Urban canopy coverage
COM 14	Incorporate cultural heritage in the design of public spaces	Ongoing	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Direction 29 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We are proud of where we live and our identity • Create and maintain a functional, attractive and health promoting built environment <p>Biodiversity Strategy: Maldhangilanha 2020-2030:</p> <ul style="list-style-type: none"> • Action PB03 <p>Wagga Wagga City Council Cultural Plan 2020-2030:</p> <ul style="list-style-type: none"> • Action 2.01 	Delivery of public spaces and art or urban design features incorporating cultural heritage
COM 15	Co-locate local facilities and services to create hubs of activity, with housing provided within walkable distance	Ongoing	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Directions 25, 26 and 28 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • We plan for the growth of the city <p>Wagga Wagga Integrated Transport Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Action ILU2 <p>Wagga Wagga City Council Cultural Plan 2020-2030:</p> <ul style="list-style-type: none"> • Action 2.24 	Community satisfaction with public spaces and places

Key	Action	Timeframe	Strategic Links	Monitoring
- COM 16	Improve the entrances to the city and its precincts	Long	<p>Riverina Murray Regional Plan 2036:</p> <ul style="list-style-type: none"> • Direction 28 <p>Community Strategic Plan 2040:</p> <ul style="list-style-type: none"> • Create and maintain a functional, attractive and health promoting built environment <p>Recreation, Open Space and Community Strategy and Implementation Plan 2040:</p> <ul style="list-style-type: none"> • Action 5.3-MP38 <p>Biodiversity Strategy: Maldhangilanha 2020-2030:</p> <ul style="list-style-type: none"> • Action SB21 	Improvements to city entrances and identified precincts

Glossary

Greenfield development

New residential development areas derived from existing land used for primary production or other low intensity uses.

Infill development

The development or construction of additional housing units into an existing subdivision or neighbourhood. These can be provided through the division of existing land or homes into multiple units or by creating new residential lots by further subdivision or boundary adjustments. Units may also be built on vacant lots.

Long Timeframe / Priority

Project or strategy to be budgeted or achieved within a 20 year time frame.

Medium Density

Development achieving a net residential density of at least 25 dwellings per hectare.

Medium Timeframe / Priority

Project or strategy to be budgeted or achieved within a 10 year time frame.

Ongoing

Project, or strategy will be undertaken as part of Council's work programme and budgets on a continuous basis.

Public realm

Spaces accessible by the public and used as part of a streetscape or reserve. Examples include, footpaths / road verges, reserves and playgrounds.

Regeneration / urban renewal

This is the process of improving the economic, social and environmental sustainability of a particular urban area. It typically involves urban redesign, infrastructure renewal and investment, and the creation of more attractive residential environments.

Short Timeframe / Priority

Project or strategy to be budgeted or achieved within a 5 year time frame.

Special Activation Precinct (SAP)

A new place-based approach to economic development that aims to 'activate' strategic locations in Regional NSW to attract jobs and investment.

SAPs typically include five core components to plan and deliver intended economic outcomes:

- Government-led studies
- Fast track planning
- Government-led development
- Infrastructure investment
- Business Concierge.

Wagga Wagga is one of five SAPs in Regional NSW.



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